



Draft

2024 Annual Action Plan

City of Paterson

Department of Community Development

125 Ellison Street, 2nd Floor

Paterson, NJ 07505

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Paterson (the City), Department of Community Development (the Department or DCD) is submitting the 2024 Annual Action Plan (AAP), which is the fifth and final program year (PY) of the 2020-2024 Five-Year Consolidated Plan. The 2024 AAP serves as an application to the United States Department of Housing and Urban Development (HUD) for continued receipt of its' annual entitlement of formula grants. The City anticipates receiving the following entitlement grants during the 2024 program year:

- Community Development Block Grant (CDBG)
- Home Investment Partnership Program (HOME)
- Emergency Solutions Grant (ESG); and
- Housing Opportunities for Persons with AIDS (HOPWA)

The 2024 Annual Action Plan (AAP) summarizes the City's approach and direction in meeting its needs; as well as outlining activities that will be undertaken during the program year, which begins on January 1, 2024, and concludes on December 31, 2024. All activities outlined in this AAP are based on current priorities and objectives as identified in the City's 2020-2024 Consolidated Plan.

All proposed activities and projects are intended to principally benefit the citizens of the City who have extremely low, very low, low and moderate incomes (LMI), as well as populations with special needs, such as homeless individuals, elderly individuals, disabled individuals and individuals with HIV/AIDS. The City does not limit the beneficiaries of its various HUD-funded programs nor does the City give any preferences to any particular group or segment of the LMI population.

2. Summarize the objectives and outcomes identified in the Plan

The 2024 AAP outlines the City's current planned uses of CDBG, HOME, ESG and HOPWA funds for activities that are consistent with the current priority needs identified in the City's 2020-2024 Consolidated Plan, along with identified objectives.

1. Paterson as a City of the First Class
2. Healthy and Safe Neighborhoods
3. Preparing Residents for Jobs in the 21st Century

The priorities for the 2024 AAP have been identified based on the housing and homeless needs assessments, housing market analysis and consultation with stakeholders and partner agencies. Through these efforts, the City has identified seven (7) priority needs and associated goals to address those needs. The priority needs and goals include:

Priority Need: Affordable Housing

Goal: Increase and Preserve Affordable Housing

The City will provide affordable housing opportunities through the use of HOME funds to support Rental Housing Development, Homeownership Housing Development and Down Payment Assistance for first-time homebuyers. The City will use CDBG resources to assist existing homeowners through the Homeowner Rehab program. Estimated outcomes are provided in the AP-20.

Priority Need: Community Development - Public Services

Goal: Public Services

The City will provide assistance for the operations of non-profit public services providers. Eligible activities include services related to enrichment programs for children and youth, after-school programs, and services for seniors and individuals with disabilities. Estimated outcomes are provided in the AP-20.

Priority Need: Public Infrastructure & Facilities Improvements

Goal: Public Facilities & Infrastructure

The City will invest our CDBG resources in improving our public facilities and improvements to community infrastructure. The goal will be to enhance the quality of life and improve the delivery of services to our residents. Estimated outcomes are provided in the AP-20.

Priority Need: Economic Development

Goal: Economic Development

The City will create economic opportunities for unemployed and underemployed very low- and low-income individuals, including job training and job placement. There are no outcomes for this goal in PY 2024.

Priority Need: Slum and Blight Removal

Goal: Slum and Blight Removal

The City will demolish structures that are imminently dangerous as well as houses that are causing slum and blight in surrounding communities. There are no new demolition activities funded with 2024 funds. The city continues to work on goals related to slum and blight removal from the previous years.paterson

Priority Need: Housing and Services to End Homelessness

Goal: Reduce Homelessness

The City will provide homeless prevention and rapid rehousing services to homeless individuals and families and support emergency and temporary homeless shelter operations with the goal of eliminating or reducing the threat of homelessness. Estimated outcomes are provided in the AP-20.

Priority Need: Address Needs of Persons living with HIV/AIDS

Goal: Assist Persons Living with HIV/AIDS

The City will increase the accessibility/availability of affordable housing, specifically for persons with HIV/AIDS and assist persons with HIV/AIDS with case management services. Estimated outcomes are provided in the AP-20.

3. Evaluation of past performance

The City of Paterson, with other public, private and non-profit community housing providers and non-housing service agencies have made significant contributions to provide safe, decent and affordable housing as well as a suitable living environment for low- to moderate-income individuals in the community. However, improvements to public facilities and infrastructure, affordable housing opportunities, and essential public services for LMI, homeless and special need groups remain some of the most prolific needs facing the City of Paterson and its residents, as documented by the City’s Consolidated Plan and the most recent PY 2023 Consolidated Annual Performance and Evaluation Report (CAPER). According to the PY 2023 CAPER, the City made significant progress in all its housing and community development goals.

The City received four entitlement grants from HUD during PY 2023 totaling almost \$5 million. The City and its community partners used these funds to address the priorities outlined in the 2023 AAP. These accomplishments are listed below by priority:

Affordable Housing: With CDBG funds, the City assisted 17 LMI owner-occupied and 4 LMI renter-occupied households with the housing rehab program. Eligible LMI households were awarded up to \$15,000 per unit to make necessary major systems repairs to their homes. Several of the units were 2-unit buildings, with an owner and renter.

HOME funds helped complete NJCDC's 157 Wayne Ave. affordable rental development with 4 new affordable units. These new affordable units will target LMI renter households. HOME funds also helped to continue new construction developments at the senior housing project, Hinchliffe Housing Urban Renewal located at 127 Jasper Street and the Argus Ellison Development at 15 Ellison Street which are near completion. A HOME rental rehab project is ongoing at the Hamilton Square development at 20 Mill St. These HOME activities are still underway development status, and HOME accomplishments are only reported when an activity has been completed. These activities will be reported in future reports as the units are occupied and the activities are completed in IDIS.

Public Facilities & Infrastructure: The City had several public facility improvement activities that went to benefit low/mod areas. Activities reported in the PR-23 for PY 2023 included improvements to the NJCDC's 59 Spruce Street neighborhood facility and new turf field installation at the Riverside Oval Park. These two activities had an estimated benefit for 29,005 persons living in low/mod areas. The City also funded the Fire Department with demolition construction equipment for properties that were deteriorated or have been structurally compromised due to heavy fire. This is an ongoing project and its benefits will continue to serve the low/mod city-wide community.

Public Services: In total, public services assisted 331 LMI and special needs residents with vital services to maintain or improve their quality of life in the City. Funded activities include senior services run by Catholic Charities, mental health services run by Mr. G's Kids and St. Joseph's University Medical Center, substance abuse services run by C-Line and Chosen Generation Community Corporation, and a food distribution program managed by NJCDC. The latter food distribution program is related to the City's CDBG-CV funding, which helped to assist families still impacted by the pandemic and affected by the lack of food and necessary essentials.

Assisting Persons Living with HIV/AIDS: The HOPWA program assisted 84 individuals and their families living with HIV/AIDS with TBRA rental assistance. There were also 46 individuals assisted with short-term rent, mortgage, and utility assistance, as well as a total of 21 individuals assisted with permanent/short-term facility-based housing and permanent housing placement services to help avoid homelessness. Full HOPWA program activities and accomplishments are reported in the PY 2023 HOPWA CAPER report.

Reduce Homelessness: Emergency shelters provided by St. Paul's CDC and St. Peter's Haven assisted a total of 93 individuals. For more detailed information, ESG homeless activities are now reported in full detail in the City ESG Annual Sage report.

A detailed summary of the City's progress toward addressing its goals and priorities has been provided in the City's 2023 CAPER.

CARES Act Activities:

CARES Act Funds, or CV funds are to be utilized as generally guided by eligible uses of funds for each grant, however funded projects must tie back to activities that prevent, prepare for and respond to COVID-19 (PPR). The City was awarded CDBG-CV, ESG-CV and HOPWA-CV funds to address the needs of LMI and special

needs populations impacted by the pandemic. For CDBG-CV there were 112 LMI persons with mental health services at St. Joseph's University Medical Center and Mr. G's Kids. In addition, the City also assisted 1,186 LMI persons with food bank services sheltering from the pandemic. The City continues to also fund food bank services for persons sheltering from the pandemic with the NJCDC. LMI individuals and families continue to be disproportionately affected by the effects of the pandemic.

For ESG-CV accomplishments are reported cumulatively since the start of the program in 2020. As of the latest reporting period, FY 2024 Q13 the City has assisted 303 households consisting of 668 total persons with Homelessness Prevention assistance and 59 households consisting of 103 total persons with Rapid Rehousing assistance. These programs assist homeless individuals and families impacted by the pandemic with stable housing. HOPWA-CV accomplishments are reported in the PY 2023 HOPWA CAPER. These totals are included in the overall accomplishments for HOPWA above.

4. Summary of Citizen Participation Process and consultation process

The City of Paterson followed its Citizen Participation Plan closely in soliciting citizen input for the PY 2024 Annual Action Plan. Public hearings were held so City residents could offer input into how proposed projects and activities fit with the City's housing and community development needs. A public comment and review period was held during which citizens were able to submit written comments on the draft AAP. Members of the public were encouraged to share their thoughts and ideas as to how Paterson's federal CDBG, HOME, ESG and HOPWA funding could best serve the community and address its needs at the public hearing and public comment review period. The following efforts were made:

PUBLIC HEARINGS: A public hearing was held on **November 1, 2023 from 10:00 to 12:00 PM** to review and discuss the housing and community development needs for the 2024 AAP. The hearing was held at City Hall in the Council Chambers, 155 Market St., 3rd Floor, Paterson, NJ 07505.

A second public hearing will be held on **June 6, 2024 at 6:30PM** at the City Council Workshop; City Hall, Council Municipal Chambers Room located at 155 Market Street, 3rd Floor, Paterson, NJ 07505. All citizens are welcome to attend and make comments on the draft 2024 AAP.

PUBLIC COMMENT PERIOD: A 30-day public comment period will be held from **May 30, 2024 to June 29, 2024** to give the public an opportunity to review and make comments on the proposed plan. Copies of the 2024 Annual Action Plan draft are available at the Department of Community Development, 125 Ellison Street, 2nd Floor, at the Clerk's Office at City Hall, the main Public Library located at 250 Broadway, and on the City's website www.patersonnj.gov. Interested persons are encouraged to provide comments by phone (973) 321-1212, via email at bmclennon@patersonnj.gov and in writing to the attention of Director Barbara Blake-McLennon, at the Department of Community Development at the address shown above. All comments received by 3:00 p.m. on **June 29, 2024** will be considered.

The AP-12 Citizen Participation section details the citizen participation outreach efforts of the City of Paterson.

5. Summary of public comments

A summary of comments will be included in this section after the public comment period and public hearing. Details will also be included in the AP-12 Participation section.

All comments will also be attached to the AAP.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments will be accepted. A summary of comments will be included in this section after the public comment period and public hearing. Details will also be included in the AP-12 Participation section.

All comments will also be attached to the AAP.

7. Summary

The 2024 AAP is the fifth and final year of the 5-Year 2020-2024 Consolidated Plan. The plan was developed through the needs and objectives identified in the 5-Year Plan as well as the City's citizen participation process. The City anticipates that the grant allocations for PY 2024 will be \$2,766,844 for CDBG, \$1,680,244 for HOME, \$2,124,133 for HOPWA and \$225,214 for ESG.

Analysis of Impediments to Fair Housing Choice

In December 2021, the City completed an update to the Analysis of Impediments to Fair Housing Choice (AI) and Language Action Plan. The AI sets forth how the City fulfills its requirements under the Housing and Community Development Act of 1974, as amended, which requires that each community receiving entitlement funds from HUD (Community Development Block Grant and HOME Investment Partnership Program), certify to HUD that it will affirmatively further fair housing.

The AI allows the City to complete a review of its laws, regulations and administrative policies, procedures, and practices to see how they affect the locations, availability, and accessibility of housing, particularly for low- and moderate-income individuals and families. In addition, the AI ensures the City conducts an assessment of the conditions of both public and private housing that may be affecting an individual's and/or family's fair housing choice. The AI identified nine impediments that were barriers to fair housing choice. These impediments can be viewed in section AP-75 Barriers to Affordable Housing. This plan will continue working to address these impediments.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	PATERSON	Department of Community Development
CDBG Administrator	PATERSON	Department of Community Development
HOPWA Administrator	PATERSON	Department of Health & Human Services
HOME Administrator	PATERSON	Department of Community Development
ESG Administrator	PATERSON	Department of Community Development

Table 1 – Responsible Agencies

Narrative

The Department of Community Development is the lead agency for administering the programs covered by the Annual Action Plan. The Department directly implements the programs of the City’s CDBG, HOME and ESG programs. The Department works with the Department of Human Services to administer the HOPWA program. Each program collaborates with a variety of non-profit service provider agencies as well as those in the private sector. HOPWA Funds are allocated by a committee composed of service providers.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Paterson’s Department of Community Development conducts extensive outreach to local organizations, the public and elected officials to solicit input for the drafting and development of the Annual Action Plan. This section discusses coordination between the City and its partners and lists the agencies and organizations that consulted and/or provided input in the development of the plan.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The Department of Community Development (DCD) attends the bimonthly meeting of the Passaic County Continuum of Care (CoC) to coordinate the delivery of services to the homeless population in the region. The CoC also accepts applications from service providers in the area to address the homeless needs of the community such as Rapid Rehousing and Permanent Supportive Housing.

The DCD Director and the Executive Director of the Housing Authority of the City of Paterson (HACP) both serve as part of the Mayor’s Cabinet. They both attend weekly meetings where they coordinate activities and address funding needs for serving residents of the City’s public housing communities.

DCD also meets with representatives of Catholic Charities, NJCDC and the Paterson Department of Health and Human Services to address the needs of residents with mental health challenges and residents living with HIV/AIDS.

DCD also works closely with other City departments such as the Public Works office to determine public improvement projects and the Office of Emergency Management (OEM) to keep its residents safe and mitigate hazards. OEM issues advisories such as notices and warnings for extreme weather and other events that require emergency responses.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The lead group exploring ongoing issues of homelessness is the Passaic County Continuum of Care (CoC), which is recognized by HUD as the local planning and decision-making body on programs funded with HUD’s CoC homeless assistance program. The City attends the monthly meetings of the CoC to coordinate the services funded by the City with those provided by other organizations in the County. Each year the CoC accepts applications for HUD CoC funding. Recipients of grant funding and other local non-profits

coordinate with the CoC and become engaged in with the local homeless systems and other initiatives of the CoC.

The CoC works with non-profit providers serving persons experiencing homelessness or formerly homeless individuals to identify and encourage participation in the CoC planning process. The CoC meets bi-monthly and has an open invitation process for all meetings. Notices are widely distributed and are advertised as open to the public. The CoC allows for input and collaboration from a wide variety of agencies in the area, as well as, accepting members on a rolling basis. After attending 3 consecutive CoC meetings, interested agencies, organizations and local government departments can apply to be a voting member of the CoC once approved by the CoC chair.

One of the main tools the CoC uses to address the needs of persons experiencing homelessness, including those who are chronically homeless, families with children, veterans and their families and unaccompanied youth is the Coordinated Entry System (CES). CES includes multiple partners to reach those who are least likely to apply for assistance. Partnership between the CoC membership and NJ-211 (via telephone and online access) enables strategic outreach which covers the CoC's geography 24/7. NJ-211 is used as the first point of access for many homeless households. All qualified persons and households are added to the CoC's Housing Prioritization Tool to prioritize households experiencing homelessness and identify their unique needs. The Housing Prioritization Tool collects information about various health and social needs of each household to evaluate their vulnerability and level of service needs. Households are quickly referred to housing and supportive service programs for assistance. To enhance coordination of services, the CoC also has a monthly CES meeting to identify gaps in the system and provide community-based solutions.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City holds ongoing conversations with the Chair of the Passaic County CoC and the CoC's consultants to discuss funding priorities in the County and obtain feedback on the ways in which the City should allocate its ESG funds. It was determined that the CoC will focus their resources on permanent housing with supportive services to address the issues of homelessness in the County. They view this as the optimal strategy for assisting individuals and families experiencing homelessness. While the CoC is focusing their efforts on permanent supportive housing for persons experiencing homelessness, the City will use their ESG funding to address the other areas of the local homeless system. These include homelessness prevention, rapid rehousing, and assisting the operations and essential services provided by emergency shelter providers. This coordinated approach between the CoC and the City is helping to ensure that all services are available within the local homeless service system.

The New Jersey Housing and Mortgage Finance Agency (NJHMFA) administers the Homeless Management Information System (HMIS) for the CoC. HMIS collects data such as demographics, length of homelessness, bed inventory and utilization, and other information on the homeless population in the area; so that homeless service providers will know how to allocate resources better and optimize the performance of their programs. The CoC's CES subcommittee has monthly meetings to review accurate and timely HMIS data entry. In collaboration with the HMIS lead agency (NJHMFA), the CoC Lead arranges meetings with local agencies not currently using HMIS to address barriers identified by community agencies; and coordinate HMIS training for staff. The CoC Lead will also discuss ways to increase staff capacity of smaller agencies to handle the data requirements in HMIS.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Paterson Housing Authority
	Agency/Group/Organization Type	Housing PHA Services - Housing Services-homeless Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homelessness Needs - Veterans Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	HACP is the local PHA. The City meets with representatives of HACP regularly at the Mayors Cabinet meetings to identify the projects they intend to implement and the needs for their service area.
2	Agency/Group/Organization	Paterson Habitat for Humanity, Inc.
	Agency/Group/Organization Type	Housing Services - Housing Services-Education Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Homeownership Housing Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to discuss their development efforts for the next year, and how the City resources might be utilized.
3	Agency/Group/Organization	Paterson Department of Public Works
	Agency/Group/Organization Type	Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Agency - Emergency Management Other government - Local
	What section of the Plan was addressed by Consultation?	Public Facilities & Parks

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with the Department to identify public facility projects that need to be undertaken. The Department also notices advisories for severe weather and provides hazard mitigation and planning in the City.
4	Agency/Group/Organization	Boys and Girls Club of Paterson and Passaic
	Agency/Group/Organization Type	Services - Housing Services-Children Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area. The organization applied for CDBG funding and will be a grant recipient.
5	Agency/Group/Organization	Heart of Hannah Women Center
	Agency/Group/Organization Type	Housing Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area. The organization applied for ESG funding and will be a grant recipient.

6	Agency/Group/Organization	Catholic Families & Community Services
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Education Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area. The organization applied for CDBG funding and will be a grant recipient.
7	Agency/Group/Organization	Passaic County Human Services Dept, NJ
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area.
8	Agency/Group/Organization	JUMPSTART COMMUNITY TRAINING
	Agency/Group/Organization Type	Services-Children Services-Education Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area.
9	Agency/Group/Organization	NJ COMMUNITY DEVELOPMENT CORPORATION
	Agency/Group/Organization Type	Services - Housing Services-Children Services-homeless Services-Employment Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Housing Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area. The organization applied for CDBG funding.
10	Agency/Group/Organization	PATERSON TASK FORCE/HILLTOP HGTS FAMILY SHELTER
	Agency/Group/Organization Type	Services - Housing Services-homeless Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area. The organization applied for ESG funding and will be a grant recipient.
11	Agency/Group/Organization	YMCA OF PATERSON
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education Services-Employment Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area.
12	Agency/Group/Organization	Chosen Generation Community Corporation
	Agency/Group/Organization Type	Services-Health Health Agency Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Substance Abuse Counseling
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area. The organization applied for CDBG funding and will be a grant recipient.
13	Agency/Group/Organization	MR. G'S KIDS
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services-Health Health Agency Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Mental Health
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area.
14	Agency/Group/Organization	Paterson Public Library
	Agency/Group/Organization Type	Services-Children Services-Education Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide Grantee Department
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Education & After School Programs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area. The Paterson Public Library provides free high speed internet access to all residents of the City.
15	Agency/Group/Organization	Paterson Fire Department
	Agency/Group/Organization Type	Services - Housing Agency - Emergency Management Grantee Department

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Safety
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area.
16	Agency/Group/Organization	Humble Beginnings, Inc.
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area.
17	Agency/Group/Organization	EVA'S VILLAGE HOPE CENTER
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area.

18	Agency/Group/Organization	HISPANIC MULITI-PURPOSE SERVICE CENTER
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City met with representatives of the organization to identify the needs for their service area.

Identify any Agency Types not consulted and provide rationale for not consulting

The City will meet with multiple agencies and will not intentionally exclude any type of agency. All comments are welcome.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Passaic County Department of Human Services	The City & the CoC share the common goal of ending homelessness, addressing the shortage of affordable housing units, including housing for veterans and providing enhanced services to residents living with HIV and AIDS.
HOPWA	Paterson Department of Health and Human Services	The goals of the HOPWA plan are incorporated into the City 2024 Annual Action Plan.
Five Year Master Plan	Paterson Department of Economic Development	The City 2024 Annual Action Plan incorporates elements of the City Five-Year Master Plan to provide resources to carry out the recommendations and objectives identified during the planning process.
Public Housing Plan	Paterson Housing Authority	The City 2024 Annual Action Plan includes providing resources to HACP to carry out elements of their PHA Action Plan.
Passaic County Con Plan	Passaic County Department of Planning and Economic Development	The City and the County of Passaic collaborate on funding for both the CoC and the Disaster Recovery program.

Table 3 – Other local / regional / federal planning efforts

Narrative

The above section describes the organizations and agencies the City worked with to develop the 2024 Annual Action Plan. These organizations and agencies included those from various areas of public services such as assistance for LMI individuals and households, the homeless, persons with a disability and the elderly. Consultation of these agencies not only help to identify the needs of the City's most vulnerable groups, but also help to develop and prioritize funding of the activities that will serve and improve the lives of citizens in Paterson.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

The City of Paterson followed its HUD approved Citizen Participation Plan closely in soliciting citizen input for the PY 2024 Annual Action Plan. A public hearing was held; so members of the public could offer input into how proposed projects and activities fit with the City's housing and community development needs. A public comment period will also be held during which citizens are able to submit written comments on the draft Annual Action Plan. Members of the public are encouraged to share their questions, comments and concerns as to how the City's CDBG, HOME, ESG and HOPWA funding could best serve the community and its needs at the public hearing and public comment review period.

The following table details the citizen participation outreach efforts of the City of Paterson for the PY 2024 AAP.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
1	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish, Arabic</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>A public hearing was held on November 1, 2023 to review and discuss the housing and community development needs for the 2024 AAP. The hearing was held at City Hall in the Council Chambers, 155 Market St., 3rd Floor, Paterson, NJ 07505.</p>	<p>A summary of comments will be included after the public hearing.</p>	<p>All comments were welcome.</p>	
2	Public Comment Period	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish, Arabic</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>A 30-day public comment period will be held from May 30, 2024 to June 29, 2024 to give the public an opportunity to review and make comments on the proposed plan. Copies of the draft 2024 AAP will be available at the DCD office, 125 Ellison Street, 2nd Floor and on the City website www.patersonnj.gov . Interested persons are encouraged to provide comments in writing to the attention of Director Barbara Blake-McLennon, at the DCD office at the address shown above. All comments received by 3:00 p.m. on June 29, 2024 will be considered.</p>	<p>A summary of comments will be provided at the conclusion of the public comment period.</p>	<p>All comments are welcome.</p>	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
3	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish, Arabic, and Bengali</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>A second public hearing will be held on June 6, 2024 at the City Council Workshop starting at 6:30 pm; City Hall, Council Municipal Chambers Room located at 155 Market Street, 3rd Floor, Paterson, NJ 07505. All citizens are welcome to attend and make comments on the draft 2024 AAP.</p>	<p>A summary of comments will be provided after the public hearing.</p>	<p>All comments are welcome.</p>	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

In PY 2024, the City of Paterson anticipates receiving funding for four (4) entitlement grant programs CDBG, HOME, HOPWA and ESG. The City will allocate these resources to the areas with the highest needs, including areas of minority concentration in the City, which include the 1st, 4th and 5th Wards. A brief description of the grants and the City's estimated allocation for the 2024 program year follows:

- Community Development Block Grant (CDBG): \$2,766,844 - The primary objective of the CDBG program is to develop viable communities, by providing safe, sanitary and decent housing, suitable living environments and economic opportunities for individuals with low and moderate incomes. All projects funded with CDBG funds must meet one of three national objectives: 1) principally benefit low- and moderate-income persons; 2) aid in the prevention and/or elimination of slum and/or blight; or 3) meet urgent community needs. Each approved activity must benefit at least 51% LMI individuals, households and/or families. The City does not anticipate receiving any program income generated from CDBG activities to be included in the AAP.
- HOME Investment Partnerships Program (HOME): \$1,680,244 - The purpose of the HOME program is to develop affordable housing for LMI individuals, households and/or families. HOME funds can be used for new housing construction or substantial renovation, first-time homebuyer activities, development of rental housing and tenant-based rental assistance. The City does not anticipate receiving any program income generated from HOME activities to be included in the AAP.
- Housing Opportunities for Persons with AIDS/HIV (HOPWA): \$2,124,133 - HOPWA funds provide housing assistance and related supportive services to individuals and their families with HIV/AIDS. These funds can be used for a wide range of purposes, including development of new and renovated housing units, social services, rental assistance and program planning.
- Emergency Solutions Grant (ESG): \$225,214 - The focus of the ESG program is on assisting homeless individuals in gaining stable permanent housing. Eligible activities under ESG include funding emergency shelter operations, street outreach services, rapid rehousing and homeless prevention.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Homeowner rehab Public Improvements Public Services	2,766,844	0	0	2,766,844	0	PY 2024 is the final year of the ConPlan period. There are no more funds expected available for the remainder of the current ConPlan. The upcoming PY is the start of a new five-year ConPlan cycle.
HOME	public - federal	Acquisition Homebuyer assistance Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,680,244	0	0	1,680,244	0	PY 2024 is the final year of the ConPlan period. There are no more funds expected available for the remainder of the current ConPlan. The upcoming PY is the start of a new five-year ConPlan cycle.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	2,124,133	0	0	2,124,133	0	PY 2024 is the final year of the ConPlan period. There are no more funds expected available for the remainder of the current ConPlan. The upcoming PY is the start of a new five-year ConPlan cycle.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	225,214	0	0	225,214	0	PY 2024 is the final year of the ConPlan period. There are no more funds expected available for the remainder of the current ConPlan. The upcoming PY is the start of a new five-year ConPlan cycle.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City of Paterson utilizes its federal funds as leverage for other state and local resources. Most of the City's CDBG funds leverage resources from other local and private sources. Many of the public facility improvement projects leverage additional resources from the City. All of the CDBG resources used to fund public services leverage additional resources from state and county sources as well as philanthropic grants.

The HOME and ESG programs have federal matching requirements. For the HOME program, the City has 100% match reduction due to fiscal distress in place that exempts it from the match requirements. Despite having a waiver for the matching funds requirement, the City's HOME funds leverage additional resources from the private sector in the form of construction and permanent financing and homeowner owner equity, as well as other state of New Jersey resources such as the LIHTC program and low interest loans.

In regard to the ESG program, there is a dollar-for-dollar match requirement. The City fulfills the match requirement through its sub-recipients. Each sub-recipient is responsible for providing their program monitor with documentation of their matching funds upon execution of their sub-recipient agreement. The matching funds typically are derived from state and county sources as well as philanthropic grants.

HOPWA does not have a match requirement.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Community facilities and services are available to all residents of the City to meet the day-to-day needs of the community and to enhance their quality of life. In particular, enhancements to the public parks and public streets, which are publicly owned land, are a key component of the Five-Year Consolidated Plan. During PY 2024, the City anticipates allocating resources to improve publicly owned buildings.

Discussion

The above describes the City's anticipated resources and our commitment to allocating these resources to improve the lives of extremely low- to moderate-income households. Program income in the HOME program is realized when homeowners pay off their HOME mortgage due to sale or refinance. However, at this time the City does not anticipate any program income to be generated from these activities.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase and Preserve Affordable Housing	2020	2024	Affordable Housing Public Housing	City Wide 1st ward, 4th ward, and 5th ward	Affordable Housing	CDBG: \$703,908 HOME: \$1,680,244	Rental units constructed: 7 Household Housing Unit Homeowner Housing Rehabilitated: 15 Household Housing Unit
2	Public Services	2020	2024	Non-Housing Community Development	City Wide 1st ward, 4th ward, and 5th ward	Community Development - Public Services	CDBG: \$654,539	Public service activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted
3	Public Facilities & Infrastructure	2020	2024	Non-Housing Community Development	City Wide 1st ward, 4th ward, and 5th ward	Public Infrastructure & Facilities Improvements	CDBG: \$1,408,397	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 50,000 Persons Assisted
6	Reduce Homelessness	2020	2024	Homeless	City Wide 1st ward, 4th ward, and 5th ward	Housing and Services to End Homelessness	ESG: \$225,214	Homelessness Prevention: 50 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 20 Households Assisted Homeless Person Overnight Shelter: 50 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Assist Persons Living with HIV/AIDS	2020	2024	Non-Homeless Special Needs	City Wide 1st ward, 4th ward, and 5th ward Passaic County Bergen County	Address Needs of Persons living with HIV/AIDS	HOPWA: \$2,124,133	Tenant-based rental assistance / Rapid Rehousing: 90 Households Assisted Homelessness Prevention: 30 Persons Assisted HIV/AIDS Housing Operations: 60 Household Housing Unit

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Increase and Preserve Affordable Housing
	Goal Description	The City will provide affordable housing opportunities using HOME funds to support rental housing development, homeownership opportunities and down payment assistance for first-time homebuyers. The City will use CDBG funds to assist existing homeowners with housing rehabilitation. Rental housing will be affordable to households earning below 60% of the area median income or less. For the City's Homeowner Rehab, Down Payment Assistance and Homeownership Housing Development programs, the City will use the HUD uncapped income limits for households below 80% area median income.
2	Goal Name	Public Services
	Goal Description	The City will provide assistance for the operations of non-profit public services providers. Eligible activities include services related to enrichment programs for children and youth, after-school programs, and services for seniors and individuals suffering from mental health.
3	Goal Name	Public Facilities & Infrastructure
	Goal Description	The City will invest CDBG funds in improving our public facilities and improvements to community infrastructure. The goal will be to enhance the quality of life and improve the delivery of services to our residents in low/mod income areas.
6	Goal Name	Reduce Homelessness
	Goal Description	The City will provide homeless prevention services, rapid rehousing assistance and supportive emergency and temporary homeless shelter operations to homeless individuals and families with the goal of eliminating or reducing homelessness in the City.
7	Goal Name	Assist Persons Living with HIV/AIDS
	Goal Description	The City will increase the accessibility/availability of affordable housing, specifically for persons with HIV/AIDS and assist persons with HIV/AIDS with case management services. Housing subsidy activities will include permanent housing placement, TBRA and STRMU.

Projects

AP-35 Projects – 91.220(d)

Introduction

During PY 2024 the City will use its CDBG, HOME, ESG and HOPWA funding to support the projects outlined in this section of the Plan. The City anticipates that the grant allocations for PY 2024 will be \$2,766,844 for CDBG, \$1,680,244 for HOME, \$2,124,133 for HOPWA and \$225,214 for ESG.

Projects

#	Project Name
1	2024 CDBG Administration
2	2024 Public Services
3	2024 CDBG Public Facilities and Infrastructure
4	2024 CDBG Homeowner Rehab Program
5	2024 HOME Administration
6	2024 HOME CHDO Housing Development
7	2024 HOME Homeownership Program
8	2024 HOME Housing Development
9	2024 ESG Activities
10	2024 HOPWA Administration
11	2024 HOPWA Housing Authority of Bergen County
12	2024 HOPWA Buddies of New Jersey
13	2024 HOPWA Housing Authority of the City of Paterson
14	2024 HOPWA Passaic Alliance Program
15	2024 HOPWA CAPCO
16	2024 HOPWA Straight & Narrow

Table 7 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The City allocates resources based on the needs identified by the residents during the planning process as well as an assessment of the readiness of the project. The priority needs identified during the development of the 5-Year Consolidated Plan were affordable housing, public services, public facility and infrastructure improvements, economic development opportunities, the removal of slum and blight, housing for homeless and homeless services and addressing the needs of persons living with HIV/AIDS. Projects funded in PY 2024 will address several of these priorities.

Allocations are also influenced by specific grant caps or allocation requirements. CDBG has a 20% admin and 15% public services grant cap. HOME has a 10% admin grant cap and must allocate at least 15% towards CHDO affordable housing development. ESG has a 7.5% admin grant and HOPWA has an admin cap of 3%.

The major obstacle that the City has identified is the lack of funding to address the needs of the underserved community; however, the City fully attempts to stretch the available funding to address the top priorities during any given year. Another obstacle with determining the allocation of the City's resources is many of the City's grantees are still behind with their work on projects funded with prior year City resources. This is predominately a result of recovering from the pandemic and the negative impacts on the economy such as labor shortages, supply chain issues and rising costs.

AP-38 Project Summary

Project Summary Information

1	Project Name	2024 CDBG Administration
	Target Area	City Wide 1 st ward, 4 th ward, and 5 th ward
	Goals Supported	Public Services Public Facilities & Infrastructure
	Needs Addressed	Affordable Housing Community Development – Public Services Public Infrastructure & Facilities Improvements
	Funding	CDBG: \$553,367
	Description	Funding to administer the 2024 CDBG Program for the City of Paterson.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	N/A. This activity is to support the administrative functions for the CDBG program
	Location Description	The administrative offices of the Department of Community Development are located at 125 Ellison Street in the City of Paterson.
	Planned Activities	Funding for the Department of Community Development at the City of Paterson to cover staff salaries and operating expenses associated with administering the CDBG program estimated at 20% of the grant amount and any program income (21A).
2	Project Name	2024 Public Services
	Target Area	City Wide 1 st ward, 4 th ward, and 5 th ward
	Goals Supported	Public Services
	Needs Addressed	Community Development – Public Services
	Funding	CDBG: \$470,083
	Description	Support funding for public services to LMI residents in the City.
	Target Date	12/31/2024

	Estimate the number and type of families that will benefit from the proposed activities	The City will fund organizations that will provide services to LMI residents, including children and youth, seniors and residents suffering from substance abuse. Public service activities other than Low/Moderate Income Housing Benefit: 500 LMI Persons Assisted
	Location Description	Activities will be carried out throughout the City of Paterson (see the project descriptions for more actual locations)
	Planned Activities	Planned activities include services for children and youth, seniors and residents suffering from substance abuse.
3	Project Name	2024 CDBG Public Facilities and Infrastructure
	Target Area	City Wide
	Goals Supported	Public Facilities & Infrastructure
	Needs Addressed	Public Infrastructure & Facilities Improvements
	Funding	CDBG: \$1,223,942
	Description	Support funding for activities that will improve public facilities that benefit LMI residents in the City.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	During the 2024 program year, the City will implement public facility improvement projects that will benefit low/mod areas. Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 50000 Persons Assisted
	Location Description	The activities will be undertaken at various locations throughout the City as more fully described in the Planned Activities section below.
Planned Activities	Planned activities include improvements to neighborhood facilities, parks, streets, sidewalks and ADA improvements.	
4	Project Name	2024 CDBG Homeowner Rehab Program
	Target Area	City Wide
	Goals Supported	Increase and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$519,452
	Description	The City will use CDBG resources to assist existing LMI homeowners with basic system and minor home repairs.
	Target Date	12/31/2024

	Estimate the number and type of families that will benefit from the proposed activities	The proposed housing rehab activity will benefit LMI owner-occupied households in the City. Homeowner Housing Rehabilitated: 15 Household Housing Unit
	Location Description	The activity will be administered by DCD from their offices at 125 Ellison Street. The activities will be undertaken throughout the City based on a first come, first served basis.
	Planned Activities	The City will use CDBG resources to assist LMI homeowners with basic systems repair and other minor home improvements (14A).
5	Project Name	2024 HOME Administration
	Target Area	City Wide
	Goals Supported	Increase and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$168,024
	Description	Administration of the 2024 HOME Program
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	N/A. This activity includes funding for the administration of the HOME program.
	Location Description	The City administers the HOME program from their offices located at 125 Ellison Street in the City of Paterson.
	Planned Activities	Program administration to cover the costs associated with administering the HOME Program will be funded at 10% of the total HOME grant.
6	Project Name	2024 HOME CHDO Housing Development
	Target Area	City Wide
	Goals Supported	Increase and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$252,037
	Description	The City will provide HOME resources to a local CHDO to develop affordable housing units for LMI households in the City. There is a 15% set-aside of the HOME grant for CHDO development activities.
	Target Date	12/31/2024

	Estimate the number and type of families that will benefit from the proposed activities	Rental units constructed: 2 Household Housing Unit
	Location Description	The City will assist a local CHDO with HOME funds to develop affordable housing units in the 1st, 4th and 5th wards.
	Planned Activities	The City intends to use its HOME funds to assist a local non-profit CHDO organization develop new affordable housing units for two LMI households. The City will select a CHDO through an RFP process with an experienced consultant to underwrite the proposal based on established criteria.
7	Project Name	2024 HOME Housing Development
	Target Area	1st ward, 4th ward, and 5th ward
	Goals Supported	Increase and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$862,181
	Description	The City will use HOME resources to fund affordable rental housing development activities that benefit LMI households.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	Rental units constructed: 5 Household Housing Unit
	Location Description	The activity will be administered by DCD from their offices at 125 Ellison Street. NJCDC will assist on-site at 98 Spruce Street.
	Planned Activities	HOME funds will help the NJCDC to construct an affordable rental housing development for eligible LMI households on 98 Spruce Street.
8	Project Name	HUD Voluntary Grant Reduction
	Target Area	1st ward, 4th ward, and 5th ward
	Goals Supported	Increase and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$398,002
	Description	HUD Voluntary Grant Reduction of \$398,002

	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	N/A, Other: 1
	Location Description	N/A
	Planned Activities	HUD Voluntary Grant Reduction
9	Project Name	2024 ESG Activities
	Target Area	City Wide
	Goals Supported	Reduce Homelessness
	Needs Addressed	Housing and Services to End Homelessness
	Funding	ESG: \$225,214
	Description	Funding for homeless prevention, rapid rehousing services for homeless and at-risk households and funding for emergency and transitional shelter facilities.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	The City will assist homeless and extremely low- to very low-income at-risk individuals and households. Homelessness Prevention: 50 Persons Assisted Rapid Rehousing: 20 Households Assisted Homeless Person Overnight Shelter: 50 Persons Assisted
Location Description	The City will fund organizations at various locations as identified in the Planned Activities section below.	

	Planned Activities	<p>Planned activities include:</p> <p><u>Program Administration: \$16,891</u></p> <ul style="list-style-type: none"> - Costs associated with administering the ESG program will be funded at 7.5% of the total grant <p><u>Homeless Prevention and RRH: \$149,611</u></p> <ul style="list-style-type: none"> - Catholic Family & Community Services - Homeless Prevention, Rapid Re-housing and HMIS - Heart of Hannah Women's Center - Homelessness Prevention Services <p><u>Emergency Shelter: \$58,712</u></p> <ul style="list-style-type: none"> - St. Peter's Haven Corp - Emergency Shelter and Homeless Management Information System - St. Paul's Community Development Corporation - SPCDC Emergency Men's shelter
10	Project Name	2024 HOPWA Administration
	Target Area	City Wide Passaic County Bergen County
	Goals Supported	Assist Persons Living with HIV/AIDS
	Needs Addressed	Address Needs of Persons living with HIV/AIDS
	Funding	HOPWA: \$63,724
	Description	Administration of the 2024 HOPWA program to provide support for organizations in the City of Paterson, Passaic County and Bergen County that assist extremely low- to low-income residents living with HIV/AIDS.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	N/A. Admin of the HOPWA program.
Location Description	The City administers the HOPWA program from their offices located at 125 Ellison Street in the City of Paterson. HOPWA benefits residents living with HIV/AIDS across the entire HOPWA service area of Passaic County and Bergen County.	

	Planned Activities	Program administration to cover the costs associated with administering the HOPWA Program will be funded at 3% of the total grant: \$63,724
11	Project Name	2024 HOPWA Housing Authority of Bergen County
	Target Area	City Wide Passaic County Bergen County
	Goals Supported	Assist Persons Living with HIV/AIDS
	Needs Addressed	Address Needs of Persons living with HIV/AIDS
	Funding	HOPWA: \$492,150
	Description	Provide fund support for the Housing Authority of Bergen County to assist extremely low- to low-income residents living with HIV/AIDS.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	Tenant-based rental assistance: 40 Households Assisted
	Location Description	HOPWA benefits residents living with HIV/AIDS across the entire HOPWA service area of Bergen County.
	Planned Activities	Case Management, Vouchering services and other housing-related services.
12	Project Name	2024 HOPWA Buddies of New Jersey
	Target Area	City Wide Passaic County Bergen County
	Goals Supported	Assist Persons Living with HIV/AIDS
	Needs Addressed	Address Needs of Persons living with HIV/AIDS
	Funding	HOPWA: \$140,000
	Description	Provide fund support for Buddies of New Jersey to assist extremely low- to low-income residents living with HIV/AIDS.
	Target Date	12/31/2024

	Estimate the number and type of families that will benefit from the proposed activities	Homelessness Prevention: 10 Persons Assisted HIV/AIDS Housing Operations: 15 Household Housing Unit
	Location Description	HOPWA benefits residents living with HIV/AIDS across the entire HOPWA service area of Bergen County.
	Planned Activities	Case Management, Vouchering services and other housing-related services.
13	Project Name	2024 HOPWA Housing Authority of the City of Paterson
	Target Area	City Wide Passaic County Bergen County
	Goals Supported	Assist Persons Living with HIV/AIDS
	Needs Addressed	Address Needs of Persons living with HIV/AIDS
	Funding	HOPWA: \$1,078,259
	Description	Provide fund support for the Housing Authority of the City of Paterson to assist extremely low- to low-income residents living with HIV/AIDS.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	Tenant-based rental assistance: 50 Households Assisted
	Location Description	HOPWA benefits residents living with HIV/AIDS across the entire HOPWA service area of Passaic County and Bergen County.
	Planned Activities	Case Management, Vouchering services and other housing-related services.
14	Project Name	2024 HOPWA Passaic Alliance Program
	Target Area	City Wide Passaic County Bergen County
	Goals Supported	Assist Persons Living with HIV/AIDS
	Needs Addressed	Address Needs of Persons living with HIV/AIDS
	Funding	HOPWA: \$125,000

	Description	Provide fund support for the Passaic Alliance Program to assist extremely low- to low-income residents living with HIV/AIDS.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	Homelessness Prevention: 10 Persons Assisted HIV/AIDS Housing Operations: 15 Household Housing Unit
	Location Description	HOPWA benefits residents living with HIV/AIDS across the entire HOPWA service area of Passaic County.
	Planned Activities	Case Management, Vouchering services and other housing-related services.
15	Project Name	2024 HOPWA CAPCO
	Target Area	City Wide Passaic County Bergen County
	Goals Supported	Assist Persons Living with HIV/AIDS
	Needs Addressed	Address Needs of Persons living with HIV/AIDS
	Funding	HOPWA: \$150,000
	Description	Provide fund support for CAPCO to assist extremely low- to low-income residents living with HIV/AIDS.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	Homelessness Prevention: 5 Persons Assisted HIV/AIDS Housing Operations: 20 Household Housing Unit
	Location Description	HOPWA benefits residents living with HIV/AIDS across the entire HOPWA service area of Passaic County.
	Planned Activities	Case Management, Vouchering services and other housing-related services.
16	Project Name	2024 HOPWA Straight & Narrow
	Target Area	City Wide Passaic County Bergen County
	Goals Supported	Assist Persons Living with HIV/AIDS

Needs Addressed	Address Needs of Persons living with HIV/AIDS
Funding	HOPWA: \$75,000
Description	Provide fund support for Straight & Narrow to assist extremely low-to low-income residents living with HIV/AIDS.
Target Date	12/31/2024
Estimate the number and type of families that will benefit from the proposed activities	Homelessness Prevention: 5 Persons Assisted HIV/AIDS Housing Operations: 10 Household Housing Unit
Location Description	HOPWA benefits residents living with HIV/AIDS across the entire HOPWA service area of Passaic County.
Planned Activities	Case Management, Vouchering services and other housing-related services.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Historically, the City’s primary focus has been the areas containing the largest concentration of LMI residents. These concentrated areas are located within the City’s 1st, 4th, and 5th Wards. The commitment to these Wards was determined by statistical data derived from both census tracts and census block group data; culminating into sufficient numbers to warrant the City designating them primary areas in which to focus on HUD’s goals of suitable living, decent affordable housing and economic opportunities. These target areas contain the highest concentration of low/mod block group tracts, which are defined as those where a majority of the residents are at least 51% low- to moderate-income. See further below on how these low/mod block group tracts are determined.

HOME and ESG funds are targeted throughout the City by need. HOPWA funding will be used to support activities throughout Passaic and Bergen Counties based on needs.

Geographic Distribution

Target Area	Percentage of Funds
City Wide	40
1st ward, 4th ward, and 5th ward	50
Passaic County	5
Bergen County	5

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

For targeting CDBG funds, while the 1st ward, 4th ward and 5th ward are designated as target areas in the City of Paterson, the City does not allocate funding based solely on these geographic requirements. When a planned activity is intended to serve individuals or households directly, they must meet income qualifications in order to receive assistance from the program. In these instances, City staff and/or one of its subrecipients will complete an in-take and eligibility review of the applicant before the project/activity is initiated. LMI residents may be targeted Citywide.

In the case of public facilities and infrastructure improvement activities, the planned public improvement activities will serve a community or neighborhood. These activities are said to have an “area-wide” benefit. Per HUD requirements, these areas must be within an eligible Census Block Group Tract, as defined by HUD-CDBG regulations, whereby the majority of the residents are at least 51% low- to moderate-income.

To determine these Block Group Tracts the City will be utilizing HUD CDBG Low Mod Income Summary

Data (LMISD) from the HUD Exchange website, which has defined the eligible tracts within the jurisdiction. The HUD identified Census Block Group Tracts within the jurisdiction that are considered low-moderate income can be found on the HUD Exchange website at: <https://www.hudexchange.info/programs/acs-low-mod-summary-data/>

HOME and ESG funds are targeted throughout the City by need. HOPWA funding will be used to support activities throughout Passaic and Bergen Counties based on needs.

Discussion

Race/Ethnic Minority Concentration

A “racial or ethnic concentration” is any census tract where a racial or ethnic minority group makes up 10 percent or more of that group’s citywide percentage as a whole. Data was taken from the 2018-2022 ACS 5-Year estimates. Due to the small sample size, only racial or ethnic groups that make up at least 1.0% of the City’s population were analyzed.

Black or African American: Black, non-Hispanic persons make up 21.0% of the Citywide population, and a census tract is considered a concentration if 31.0% of the population is part of this racial group. In Paterson, there is a clear racial concentration in the northcentral part of the City just north of Broadway, and then in the eastern part of the City just south of Broadway and east of Madison Ave to the eastern border of the City along the Passaic River.

Asian: In Paterson, approximately 4.4% of the population identifies as Asian. A census tract is considered a concentration if 14.4% of the population is part of this racial group. There are several tracts on the western border of the City along Union Ave that have a concentration. This concentration also extends south to the Christopher Columbus Highway.

Hispanic: Hispanic persons make up 65.5% of the Citywide population, and a census tract is considered a concentration if 75.5% of the population is part of this racial group. In Paterson, there is a concentration of the ethnic group in the most northeast part of the City north of Lyon St. and 7th Ave, and then also in the central areas of the City running east-west along Christopher Columbus Highway in scattered tracts.

Low-Income Households Concentration

A “low-income concentration” is any census tract where the median household income for the tract is 80% or less than the median household income for the City. According to the 2018-2022 ACS 5-Year Estimates, the Median Household Income (MHI) in Paterson is \$52,092. A tract is considered to have a low-income concentration if the MHI is \$41,674 or less. The areas in Paterson with a concentration of low-income households are consistent with the City’s 1st, 4th, and 5th Wards.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The tables below show the one-year goals for LMI households to be assisted through affordable housing program by the City in the 2024 program year. Affordable housing goals are supported by the City’s CDBG and HOME grants. CDBG funds support homeowner housing rehab activities while HOME funds support all other affordable non-homeless housing developments. The following breakdown is provided below and further below in the discussion, a breakdown is also provided by grant.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	24
Special-Needs	0
Total	24

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	9
Rehab of Existing Units	15
Acquisition of Existing Units	0
Total	24

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

CDBG:

Homeowner Housing Rehabilitated: 15 LMI Household Housing Unit

HOME:

Rental units constructed (NJCDC): 5 LMI Household Housing Unit

Rental units constructed (CHDO): 2 LMI Household Housing Unit

Homeowner Housing Added (Habitat for Humanity): 2 LMI Household Housing Unit

AP-60 Public Housing – 91.220(h)

Introduction

The Housing Authority of the City of Paterson (HACP) is the designated local public housing authority in the City. The mission of HACP is to promote adequate and affordable housing, housing choice opportunities, economic opportunity and a suitable living environment free from discrimination. HACP has over 980 traditional public housing units and 3,200 HCV housing choice vouchers.

Historically, the City has worked in partnership with the HACP to identify housing needs and provide resources to its residents. The City's entitlement programs are used to assist with the development of new housing opportunities for extremely low and very low-income residents, including residents in the HACP inventory of public housing.

Actions planned during the next year to address the needs to public housing

HACP continuously strives to improve and expand their portfolio of affordable public housing units in the City. In Fiscal Year 2023, the Housing Authority has budgeted \$2.9 million for capital activities, including improvements to existing units to preserve the housing stock. In February 2023, U.S. Rep. Bill Pascrell, Jr. announced that HACP will be receiving an additional \$4.1 million dollars from HUD to maintain and modernize public housing. HACP has an ongoing strategy to redevelop obsolete housing units and renovate functioning units that are in need of modernization. HACP is implementing an ongoing development strategy for the 4th Ward that will build on the previous successes in creating new affordable housing opportunities. The planning firm, Wallace Roberts and Todd, was retained as consultants to create a revitalization plan for the area. The Department committed previous years' CDBG admin funds to cover half of the costs of this planning effort. Some of HACP's planned developments include:

- HACP is exploring the development of six units of new construction rental housing units for either veterans or grandparents serving as parents.
- HACP is exploring the development of a 20-unit re-entry housing project for returning citizens.
- During 2018, HACP created a \$125 million redevelopment plan to demolish and redevelop the Riverside Terrace public housing complex, a 245-unit housing development that includes two phases, 80-senior units and 165-townhouse units. Both phases of the redevelopment are completed construction. The 80-unit senior development is fully leased and HACP is in the lease up phase of the 165-unit townhouse development. In addition, plans are in place to develop commercial space across from HOME Depot.
- HACP will provide some support through the award of project-based vouchers to a 74-unit rental housing development for seniors with preference for grandparents raising children.

Actions to encourage public housing residents to become more involved in management and

participate in homeownership

Historically, HACP used their affordable housing units as a platform to encourage residents to be involved in both management and self-sufficiency opportunities. Initiatives at HACP are designed to afford public housing residents with opportunities for meaningful management participation. In the Past HACPs initiatives included the following:

1. HACP encourages the continued development of Resident Councils. Each public housing development has an active council. The property manager and ROSS coordinator attend and participate in each monthly resident council meeting.
2. The Resident Advisory Board (RAB) is made up of resident council members of the executive board who meet quarterly to review policy changes, CFP performance reports and provide meaningful input.
3. The Executive Committee members of each resident council meet with the Executive Director and staff liaison quarterly or as needed to discuss management issues.
4. HACP manages a Family Self-Sufficiency (FSS) Program. The program helps residents find stable employment and the increase in the household income helps the family become self-sufficient and achieve economic independence. A portion of the increase in rent will go into an escrow savings account for the tenant. When the program participants reach their goals, they get access to their escrow funds.
5. HACP provides funding (when available) 24CFR 964.150 for Tenant Participation and offers assistance with administrative oversight.
6. HACP is a HUD-Certified Housing Counseling Agency offering pre-purchase counseling. HACP also offers Fair Housing counseling to residents in the City. Housing counseling classes are offered monthly and residents are encouraged to participate. In addition, Section 8 residents are encouraged to utilize their voucher to purchase a home. HACP works closely with financial institutions and families to secure mortgages. The participants receive pre and post homeownership counseling sessions, as well as money management, credit history reports, etc. HACP has a HUD-Certified Professional Housing Counselor on staff to provide homeownership counseling for first-time homebuyers.
7. Annually, the HACP in partnership with service providers connect residents with services through a social event.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

HACP is not designated as troubled. As reported in HACP's most recent 2023 PHA plan the housing authority is designated as a standard performer.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Paterson primarily uses their HESG and HOPWA funds to address the needs of homeless and other special needs populations. In addition, CDBG funds have been previously designated to assist residents with mental health concerns, substance abuse challenges, education and job training. HOME-ARP funds have been committed by the City to develop 10 affordable rental housing units. The City is also administering a HOME-ARP TBRA program, providing eligible participants with up to 24 months of rental assistance. The qualifying populations for the HOME-ARP program include persons experiencing homelessness, at-risk of homelessness, fleeing domestic violence and other interpersonal violence, and other populations that are determined to be vulnerable populations.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City uses ESG funds to provide resources to perform outreach, assessment and referral services to homeless persons. Despite attempts to identify an organization to perform street outreach and referral services, the City has not been successful in finding an organization that performs these services and is eligible for ESG funds. As a result, the City does not fund an organization to perform outreach services. The City does work in conjunction with the Continuum of Care (CoC) to address outreach efforts in the area.

The state funded outreach provider is St. Joseph's Medical Center, the County's PATH Provider, which conducts daily street outreach with a focus on engaging those with severe mental health issues in supportive services. PATH services are an essential tool in outreaching to persons who, by virtue of disability, are not willing or able to engage unless provided with targeted outreach. Additional outreach agencies include Paterson Relief and congregational groups throughout the community. These agencies connect unsheltered households, specifically those that are hard to engage in services, to the CoC's Coordinated Entry System (CES). Catholic Families and Community Services (CFCS) and Community Hope are partners that the City utilizes to connect Veterans experiencing homelessness to the CES through their SSVF outreach programs.

The City of Paterson and partnering agencies refer persons experiencing unsheltered homelessness to the CoC's CES program. NJ-211 First Call for Help and Eva's Village Coordinated Assessment Navigation (CAN) are the two providers in the City that provide access to the CoC's CES. NJ 211 completes assessments using the CoC approved Housing Prioritization Tool and places unsheltered homeless households on the Housing Prioritization (HP) list. The CAN team coordinates with NJ 211 to assist people on the housing prioritization list. Once connected to CAN, clients have increased access to shelter, housing opportunities,

and case management. The CAN project is a critical component of the CE process by providing a place where persons experiencing homelessness can check in to update their assessment information, receive case management, and housing navigation services. NJ-211 and Eva's Village are key partners in conducting point of entry referrals into emergency shelters, permanent housing, and supportive services for persons experiencing homelessness in the City of Paterson. Outreach providers work to connect homeless households to the Housing Prioritization list through the Coordinated Assessment. This process allows clients to access permanent housing opportunities without having to engage in traditional shelter services.

The CoC's Coordinated Assessment Committee is committed to strengthening collaboration and communication amongst outreach service providers. By increasing participation from current outreach agencies, hard-to-serve clients will be quickly identified, screened, and prioritized for available voucher programs, rental assistance programs, and connected to needed supportive services.

Agencies that are funded with HOPWA and Ryan White funding are able to conduct community and street outreach, and provide clients with peer referrals on a weekly basis to assess the needs of persons living with HIV/AIDS (PLWA) within the community. Additionally, case managers, through weekly virtual and face-to-face support groups, are able to assess client needs. During the initial intake and recertification process case managers carefully assess each individual's needs every six months. This helps clients develop a suitable plan of action that fits their needs and pairs HOPWA services to those needs. It also allows clients to stay engaged in necessary medical care and maintain their housing.

Addressing the emergency shelter and transitional housing needs of homeless persons

For PY 2024, the City anticipates funding St. Peter's Haven for their emergency shelter operations and for assistance with the data entry into the required Homeless Management Information System (HMIS). Their goal is to support and maintain the family as a unit. St. Peter's Haven does this by providing case management and assisting families in finding and obtaining safe, long-term, affordable housing. The agency works closely with other community organizations to address homelessness in Passaic County, and these connections help provide the wraparound services needed to get families self-sustainable.

The City also anticipates funding St. Paul's Community Development Corporation's Emergency Men's Shelter. The Emergency Men's Shelter provides emergency housing, clothing and food to as many as 40 homeless men per night. Shelter staff work to make each resident's stay as brief and helpful as possible by providing referrals for housing, employment, mental health and rehabilitation services.

Although the number of emergency shelters and transitional housing for homeless persons living with HIV/AIDS (PLWH) within Passaic and Bergen Counties remains challenging due to a lack of capacity within each county, subrecipients in the Transitional Grant Area (TGA) look to secure permanent and stable housing for clients as they are transitioning from emergency sheltering situations. The City of Paterson, under the direction of the Department of Health and Human Services, continues to assist the homeless population. MSW staff are available and working on site with the homeless community in the City of

Paterson.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Through its ESG funding, the City will support the efforts of organizations that provide Homelessness Prevention, Rapid Rehousing, and supportive services to homeless individuals and families to assist them in transitioning into permanent housing. Such services include assistance with rental assistance, security deposits, and utility deposits. During PY 2024, the City anticipates allocating ESG resources to Catholic Family & Community Services which will provide Rapid Rehousing and Homelessness Prevention services to households who are currently experiencing homelessness or are at-risk of becoming homeless and assist them in accessing and securing affordable housing.

The City's HOME-ARP Tenant Based Rental Assistance Program provides eligible participants with security and utility deposit assistance along with a rental assistance voucher for up to 24 months. The program is at full capacity and has provided vouchers to those experiencing homelessness, chronic homelessness, and families with children.

Preventing persons living with HIV/AIDS (PLWH) from becoming homeless is accomplished in various ways, including: Ryan White tracking, through other HOPWA service deliveries, paying shut off notices, assisting with back rent payments for up to 21 weeks, assisting clients with filling out applications for HOPWA Housing and Section 8 vouchers, providing nutritional assistance and food pantry referrals, and with access to separate programs for emergency medication, medical copays, and covering health insurance premiums so that consumers do not have to decide on whether to spend their money on rent or on other pressing needs at the moment.

In addition, each HOPWA client is enrolled in housing case management services. Housing Case Managers complete an assessment of the client's historical barriers to stable housing. A plan is developed to address and identify barriers. Each client that is enrolled in housing case management undergoes a budget analysis. The budget analyst provides insight and guidance on fixed costs versus flexible expenses. This allows clients to modify their budget and spending plans. Also, a list of agencies that provide affordable housing programs is provided to all City sub-recipients and project sponsors in the Bergen-Passaic TGA.

The Housing Authorities in both Bergen and Passaic Counties apply for and are awarded Continuum of Care (CoC) grant funding from HUD to assist individuals and families experiencing chronic homelessness. The CoC grant programs combine supportive services and financial assistance to ensure that the most

vulnerable populations receive the support they need in order to obtain and remain successfully housed.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Through its ESG funding, the City will support the efforts of organizations that prevent homelessness, for households who are about to be evicted and face homelessness and for individuals who experience substance abuse issues, mental health challenges and are being discharged from institutional care. Such services include providing up to three months of past rental payments and assistance with outstanding utility expenses. During PY 2024, the City anticipates allocating ESG resources to Heart of Hannah Women's Center and Catholic Family & Community Services to provide Homelessness Prevention services to low-income at-risk households.

Catholic Family and Community Services (CFCS) has implemented an Eviction and Diversion Program funded through New Jersey Department of Consumer Affairs. This program assists Paterson residents at imminent risk of homelessness retain a safe & secure living situation & avoid becoming homeless. The goal is to work with households to avoid trauma of homelessness, & the inherent disruption to work, school, & community life.

The City's HOME-ARP Tenant Based Rental Assistance Program provides eligible participants with security and utility deposit assistance along with a rental assistance voucher for up to 24 months. The program is at full capacity and has provided vouchers to those at-risk of homelessness that are eligible based on the HOME-ARP qualifying populations.

HOPWA clients are immediately linked to medical care, and support services upon registering for HOPWA services. HOPWA case managers help to facilitate the client's access to these services by providing medical transportation assistance to and from medical care. In addition, through the Ryan White Program clients are provided with bus passed, taxi voucher, and UBER service as needed. Clients are helped into medical care by completing a health literacy assessment which provides insight into the client's knowledge and understanding of medications, lab values, health insurances, and other health conditions etc. Extremely low-income individuals who are exiting shelters are assisted with security deposits and short-term rental assistance so that they can move and remain in permanent housing.

Discussion

The City is looking to partner with more organizations that will coordinate outreach activities for the unsheltered homeless alongside Eva's Village. The primary focus of such outreach should be to

successfully connect the unsheltered with services and to collect the names and vital information of the unsheltered for entry into HMIS, CES, and to facilitate the Continuum of Care's case management for the unsheltered.

The housing needs within the Bergen/Passaic TGA continue to be difficult as the number of clients and their families needing access to medical care and support services has continued to increase. Ongoing housing stability case management is a critical component to clients that are looking for or have been connected to permanent housing through a homeless assistance program. The goal for the HOPWA program in 2024 is to continue to assist and maintain individuals infected and affected with HIV/AIDS to connect them to permanent housing and linkages to medical and supportive care. We continue to work with HOPWA sub-recipients to assess and evaluate the need of clients in the Bergen-Passaic TGA. The City remains vigilant in our effort to reduce and end homelessness for the HIV/AIDS community in 2024.

AP-70 HOPWA Goals– 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	60
Tenant-based rental assistance	90
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	20
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	10
Total	180

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The Department of Community Development continues to implement several strategies to eliminate barriers to affordable housing. These strategies include the expansion of affordable housing opportunities with funding made available through the HOME Program, the First-Time Homebuyer Program, a continued commitment to expanding housing through the CHDO reserve funds and/or, construction of affordable rental housing. However, even with all the efforts made the barriers to affordable housing are continuing to increase.

Historically, the primary barrier to affordable housing has been the limited amount of federal funding and cuts or lack of availability to other funding sources that provide long-term affordable housing, especially affordable housing for special needs populations such as the elderly and persons with a disability. The rents that landlords charge continue to rise, while the numbers of new affordable units have not increased at a pace that keeps up with the demand.

The rising cost of food, and the lack of available sustainable jobs makes it difficult for clients to support their households. There are declines in the ability to obtain and or maintain medical insurance and healthcare. The challenges of maintaining income and employment are partially due to an unskilled workforce and language barriers in conjunction with rising cost of living for essentials such as rent, security deposits, utilities, food, and transportation.

The waiting lists for permanent housing programs such as the HOPWA assistance programs, TBRA, and HIV residence facilities throughout Bergen and Passaic Counties continue to be a barrier. It continues to be difficult meeting the housing needs of people living with HIV/AIDS with the continuing rise in rents, and the lack of residence facilities, as well as the waiting list for Section 8.

The Housing Authority of the City of Paterson is also experiencing long wait lists for their HCV voucher program and public housing development units. There are over 780 families on the voucher list and 1,300 on the public housing list. Over 80% of families on the voucher waiting list are extremely low-income (less than 30% AMI) as well as 100% for those waiting on traditional public housing units. Unfortunately, at this time both wait lists are closed.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

To encourage more “developer” participation, the Department of Community Development continues to seek ways to improve the capacity of the local housing development organizations and to streamline various aspects of the funding proposal, contracting and the procurement process. Over the past few

years, these improvements in our process have enabled us to deliver over units of affordable rental and homeownership housing units with requests for additional funding in greater excess than our resources.

Notwithstanding the above, the current reality is the cost of housing; economic structure and the tax structure within the City all have major impact on the development, improvement, and maintenance of affordable housing. The ongoing negative impacts of the Coronavirus pandemic and its aftermath have compounded these problems dramatically, especially housing affordability. The City's focus over the next five years will be to work with our current development partners such as NJCDC and Paterson Habitat for Humanity to deliver more housing units.

The City is currently working on several new rental construction and rehabilitation projects. New rental construction projects in development include 19 units at 141 Fulton St., 4 units at 157 Wayne Ave., and 15 units at 127 Jasper St. The City's rental rehab activities still in development are 182 units at 128 Ward St., 10 units at the Mill St, and Ellison site, and an acquisition for rehab at 20 Mill St. The City is also working on several homeowner housing opportunities.

The City will also focus our efforts on increasing our outreach efforts for our first-time homebuyer program to increase participation and provide rehabilitative dollars to current homeowners to perform essential improvements to stabilize LMI area neighborhoods, generate pride and a renewed interest for new homebuyers.

Consistent with the objectives and priority needs identified in the City's Consolidated Plan; the City will continue to:

- Review alternative funding sources to maximize use of HUD funds, such as seeking other public funding sources, private investment and increasing the efficiency of program operations.
- Foster greater sharing and coordination of information among agencies and citizens.
- Where/when possible, offering help to residents in need of obtaining and retaining affordable housing.

Discussion:

In December 2021, the City completed its Analysis of Impediments to Fair Housing and Four Factors Analysis and Language Access Plan. During PY 2024, the City will continue working with our community partners to address the needs identified in the report. These include the housing goals listed in AP-20.

AP-85 Other Actions – 91.220(k)

Introduction:

This section is a summary of other actions taken by the City to address the needs of its citizens in the 2024 program year. These other actions taken will be how the City plans to address obstacles to meeting underserved needs, plans for fostering and maintaining affordable housing; plans for reducing lead-based paint hazards; plans for reducing the number of families living at the poverty level; actions in developing institutional structures; and plans to coordinate with public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

The City's Affirmative Marketing Plan applies to all low- and moderate-income housing units created in the City and housing projects containing 5 or more units. The Affirmative Marketing Plan is a regional marketing strategy designed to attract buyers and/or renters of all majority and minority groups within Paterson's housing region, regardless of color, race, gender, religion, handicap, sexual orientation, gender expression, age or number of children (unless units are age-restricted) sex, age or number of children (unless units are age-restricted), familial status or national origin to affordable housing units created within the City. The plan prohibits discrimination in the sale, rental, financing or other services related to housing on the basis of color, race, sex, religion, handicap, age (except for designated age-restricted units), familial status or national origin.

The City's established procedures require:

- Advertising at least 120 days prior to rent up in local newspapers including those in other languages and utilizing the grantees affirmative marketing policy
- Each owner must provide an opportunity for applicants to receive counseling on such topics as budget, credit, lease and foreclosure
- Providing copies of all marketing material to a listing of local agencies and offices where interested applicants may have access to the material

Outreach for all newspaper articles, advertisements, announcements and requests for applications pertaining to low moderate-income housing units shall appear in the following daily regional newspapers.

- Herald News/Bergen Record
- El Especialito

The primary marketing shall take the form of a least one press release sent to the above publications and a paid display advertisement in each of the above newspapers. Additional advertising and publicity shall

be on an "as needed" basis. The advertisement shall include a description of the following:

1. Street address (es) of the units;
2. Directions to the housing units;
3. Number of units currently available;
4. The bedroom size (s) of the units;
5. The minimum/maximum household sizes;
6. The minimum/maximum income permitted to qualify for the housing units
7. Contact information regarding potential issues and questions;
8. The sales price of the units;
9. Where and how applications may be obtained, including business hours at each location

Actions planned to foster and maintain affordable housing

In PY 2024, the City plans to work with two HOME grant recipients that will help to grow affordable housing in Paterson. Habitat for Humanity is planning to provide homeownership opportunities for eligible LMI households and the NJCDC will develop new rental housing at 98 Spruce Street.

All HOME-assisted projects must remain affordable to and occupied by low and/or moderate-income households. The table below provides the minimum period of affordability over which HOME-assisted units must remain affordable.

HOME Investment Per Unit / Minimum Affordability Period

Under \$15,000 / 5 years

\$15,000-\$40,000 / 10 years

Over \$40,000 / 15 years

New Construction or Acquisition of Rental Housing / 20 years

The City continues to monitor its past and current projects to ensure their compliance with the long-term affordability requirements of the HOME program. A program monitor has been specifically assigned to review compliance via on-site inspections as set forth in the HOME regulations. These on-site inspections are conducted at minimum once every three years with a review of tenant recertification every program year.

The City may use either the Resale or Recapture provisions to ensure compliance with HOME regulations, depending on the particular program or neighborhood goal that the City has identified. The City uses the recapture provision for its homebuyer program that provides direct assistance to homebuyers with down payment and closing costs; whereas the resale provision is used for the homebuyer program that assists

homebuyers through subsidies for the construction and rehabilitation of for-sale units. A more detailed explanation is included in the Grantee Unique Appendices attached to this PY 2024 AAP.

The City will utilize the uncapped and capped income limits for the CDBG and HOME programs as outlined below:

Uncapped Income Limits

First-Time Homebuyer (HOME)

Homeowner Rehab (HOME)

Capped Income Limits

Rental Projects (HOME)

Low-Moderate Programs (CDBG)

Actions planned to reduce lead-based paint hazards

A large portion of the City's housing stock was built before 1978, when the use of lead-based paint was standard. As a result, we have historically had to implement and/or participate in various programs that aid in eradicating this situation. The City has been very successful in securing funding from various State and Federal sources to assist us with these efforts and, as a result, the issues of lead-based paint are not as severe as a decade ago.

The adoption of the City's Lead Ordinance was implemented to provide notice and to give owners and occupants insight as to whether lead hazards are present or not in a rental property, prior to occupying the dwelling unit or property. After the inspection is completed, a certificate with the raised City seal is given to the owner within two weeks and a copy of the certificate is mailed to the tenant. The certificate is part of the process necessary to obtain a re-rental certificate.

The Paterson Division of Health provides nursing case management, lead inspections and free blood lead screenings to children. Public health nurses are assigned to families of children who have elevated blood lead levels. Scheduled home visits are made by public health nurses who perform physical, social and developmental assessments, provide health education, and make referrals to other community agencies. Lead inspections of the residence are performed by a certified lead inspector/risk assessor to determine if the source of the lead is the paint, which is usually the case.

In addition to lead paint being the main source of poisoning in children, it has been determined through nursing case management assessments that sources such as pottery, spices and jewelry from different countries contribute to a small percentage of the cases. Free blood lead screenings are offered to children

from 6 months of age at the Paterson Division of Health each Wednesday.

DCD in conjunction with the City's Department of Health & Human Services, expect to continue using the following strategies to evaluate and reduce lead-based paint hazards:

- Require trained lead inspector/risk assessors licensed by the State of New Jersey Department of Health and Human Services in the Paterson Division of Health to periodically inspect abatement projects.
- Ensure that a Lead Inspector/Risk Assessor is dispatched to a child's home within 48 hours of the City receiving notification of the child's poisoning.
- Apply for lead grants from other State and Federal agencies as well as private foundations.
- Educate First Time Homebuyers on both the dangers of lead poisoning and measures to prevent lead poisoning.

Contractors performing renovation, repair, and painting projects that disturb lead-based paint in homes, childcare facilities, and schools built before 1978 must be certified and follow specific work practices to prevent lead contamination. The new Environmental Protection Agency rules include pre-renovation advisement requirements as well as training, certification, and work practice requirements.

Actions planned to reduce the number of poverty-level families

The City's strategy to reduce poverty remains the same, by empowering low-income individuals and families via our neighborhood assistance referral programs; offering qualified applicants rehabilitative dollars thereby improving neighborhoods; encouraging revitalization within targeted neighborhoods, reducing the housing cost burden of poverty level and low-income households, as well as improving the housing stock. The City has improved its Section 3 employment and contracting policies on all applicable contracts, ensuring outreach to low-income City residents when job opportunities are created by HUD-funded activities.

The City will use some of our HUD resources to work with a wide range of social service agencies that provide direct services to low-income households. Many of these services are aimed at developing economic self-sufficiency and life skills. These agencies include emergency and transitional housing facilities that provide focused services empowering people to overcome issues that prevent them from rising out of poverty. Day care, health care, mental health and substance abuse treatment, literacy education (including ESL and financial literacy), and job training are essential services that are provided.

Poverty is a function of income. The City, by itself, has very little control over the factors that cause poverty. Such factors include, but are not limited to unemployment, substance abuse issues, and lack of transportation options to get to and from work. Ultimately, federal and state policies on welfare, health care, and the minimum wage are crucial factors in the fight to address and reduce poverty. The City will continue to provide incentives for businesses to locate in low-income areas, to support organizations that

provide job training and placement services and address substance abuse and mental illness, to support homeless prevention activities, and to preserve and improve affordable housing options, as part of its strategy to prevent and alleviate poverty in Paterson.

Actions planned to develop institutional structure

The Department of Community Development has advised staff members working on HUD-funded programs to continue participating in the One CPD training portal that offers diverse webinars which aid in the efficient management of all our government-approved funding sources. Staff will continue to participate in training sessions when applicable, that are offered through the HUD Newark Field Office and/or, in close proximity to the City. We are consistently exploring ways of reducing costs so overnight travel is limited.

The City requires its grantees of HOME housing development funds and CDBG public facilities and public improvement funds to use their best efforts to ensure local hiring and contracting with local minority-owned, women-owned and disabled-owned enterprises. Grantees are strongly encouraged to provide job training, employment and contracting opportunities to extremely low- to moderate-income individuals City residents in accordance with Section 3 requirements. Each year the City monitors the progress of our grantees to ensure that we are creating local employment opportunities and supporting MBE and WBE businesses.

The Department has staff members who are fluent in Spanish to meet the needs of our residents who have a limited English proficiency (LEP), and their primary language is Spanish. LEP City residents whose primary language is other than Spanish are entitled to a translator free-of-charge.

Actions planned to enhance coordination between public and private housing and social service agencies

Local services providers are encouraged to apply for funding through the City's Department of Community Development. The City issues a Request for Proposal (RFP) to solicit requests for funding from qualified applicants for all HUD-funded programs. The RFPs are available in the department's office at 125 Ellison Street, City Hall located at 155 Market Street and on the City web site, www.patersonnj.gov. All submitted proposals are reviewed by committees and are ranked based on addressing the criteria outlined in the RFP. A recommendation is made to the City of Paterson Municipal Council to provide funding to qualified applicants that score the highest ranking. All final recommendations are set forth in a resolution and approved by the Municipal Council. Once this process is completed, funding is awarded to the applicants. Citizen participation and public comments are encouraged throughout the planning process prior to submitting the PY 2024 to HUD for approval.

The City will also continue its partnership with the CoC, which is administered by the Passaic County Department of Human Services. A representative from the Department attends the CoC meetings, which

are held monthly, and receives input on how the City allocates its ESG funding. The City coordinates our funding priorities based on needs identified by the CoC.

Finally, the City coordinates our housing development strategies with HACP to assist with funding opportunities and to strengthen future developments of HACP with housing programs of other organizations receiving City assistance.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

This section is a summary of program specific requirements for the CDBG, HOME, ESG and HOPWA program.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)

- 1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

The City does not intend to use its HOME funds for any form of assistance that is not set forth in 24 CFR 92.205b.

- 2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

The description is too long to fit in this space. Please see the Grantees Unique Appendices.

- 3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

The description is too long to fit in this space. Please see the Grantees Unique Appendices.

- 4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

The City will not be using its HOME funds to re-finance existing housing debt for multifamily housing that is being rehabilitated with HOME funds.

- 5. If applicable to a planned HOME TBRA activity, a description of the preference for persons with special needs or disabilities. (See 24 CFR 92.209(c)(2)(i) and CFR 91.220(l)(2)(vii)).**

Not applicable. The City does not use its HOME funds for TBRA activities.

- 6. If applicable to a planned HOME TBRA activity, a description of how the preference for a specific category of individuals with disabilities (e.g. persons with HIV/AIDS or chronic mental illness) will narrow the gap in benefits and the preference is needed to narrow the gap in benefits and services received by such persons. (See 24 CFR 92.209(c)(2)(ii) and 91.220(l)(2)(vii)).**

Not applicable. The City does not use its HOME funds for TBRA activities.

- 7. If applicable, a description of any preference or limitation for rental housing projects. (See 24 CFR 92.253(d)(3) and CFR 91.220(l)(2)(vii)). Note: Preferences cannot be administered in a manner that**

limits the opportunities of persons on any basis prohibited by the laws listed under 24 CFR 5.105(a).

In accordance with 24 CFR 92.253(d)(3), an owner of rental housing assisted with HOME funds must comply with the affirmative marketing requirements established by the City of Paterson, which is the participating jurisdiction (PJ) pursuant to 24 CFR 92.351(a). The owner of the rental housing project must adopt and follow written tenant selection policies and criteria, which include that it may give a preference to a particular segment of the population if permitted in its written agreement with the PJ such as persons with a disability or other special needs. However, at this time there is no limit to eligibility or preference given to any particular segment of the population with rental housing projects funded by the City's HOME program funds. HOME funds must however target low- to moderate-income households. The City does not discriminate and provides equal access to all eligible households.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The CoC collaborated with the City to update their policies and procedure manual that outlines eligible programs for funding. The City provided key information for implementing ESG programs and CoC programs.

Eligible programs include nonprofit organizations, state governments, local governments, and instrumentalities of State and local governments. The policies manual also describes the eligible applicants, defines the four categories of homeless (literally homeless, imminent risk of homelessness, homeless under other federal statutes and fleeing/attempting to flee domestic violence) and documents which categories are eligible for the different funding. The CoC Policies and Procedures manual also outlines that the CoC will place a prioritization for funding on households under Category 1 (literally homeless), those experiencing the longest length of homelessness and those that have the highest needs. There is also a description of the required documentation that applicants must collect to determine homelessness as well as the length of time that assistance will be administered. Both ESG and CoC recipients are required to use the Homeless Management Information System (HMIS) for reporting. These policies and procedures are on file at the Department of Community Development.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The City works with a variety of housing, social and health service organizations to meet the needs of persons experiencing homelessness. The lead group exploring ongoing issues of homelessness is the CoC, recognized by HUD as the local planning and decision-making body on programs funded with HUD's homeless assistance programs. The CoC plans and manages the homeless system's coordination through an ongoing collaboration of public and non-profit agencies, grantors, advocacy groups and formerly homeless individuals.

The CoC has provided grant funding to NJ-211 to coordinate the assessment process for vulnerable households. NJ-211 is the virtual Coordinated Assessment access point accessible to the community via telephone availability 24 hours a day 7 days a week. NJ211 strives to make materials and phone conversations accessible to persons with limited English proficiency through translation. The CoC has expanded its coordinated entry system by funding Eva's Village to operate a program to reach unsheltered households in the community through case management and housing navigation. These efforts continue to improve access to housing and services for the most vulnerable.

The Continuum of Care's Coordinated Assessment system covers the entire Passaic county geographic

area through strategic outreach from PATH and SSVF partners. Strategic outreach covers the CoC's geography annually, but also proactively outreaches to the hardest to serve individuals who are not actively seeking services who are identified or staying in known locations.

As part of the coordinated system, the CoC has created a Housing Prioritization Tool (HPT) to assist the most vulnerable households in the Coordinated Assessment system.

Using the tool ensures that people with the greatest needs will be prioritized when housing providers are seeking referrals for permanent supportive housing and rapid re-housing placements. The CoC tracks the length of time clients remain on the list and where clients are discharged to, ensuring the effectiveness of the CoC and the prioritization process. The CoC can monitor bed availability in real-time for housing projects using the Homeless Management Information System.

Monthly CoC meetings and regular meetings of several issue-specific committees deal with topics such as the level of system integration, progress on action steps in the plan to prevent and end homelessness, joint funding proposals and researching best practices through visits to other communities. The meetings provide an important venue for consumers, providers, and grantors to identify system-wide gaps and community-based solutions. In addition to the monthly meetings, all stakeholders routinely work together to identify needs, set priorities and strategy, eliminate duplication, evaluate, coordinate, and improve services and the delivery system.

The City is an active member of the CoC and attends the monthly CoC meetings to coordinate the City's efforts in the ESG program with the programs of the CoC.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City attends the monthly meetings of the CoC to coordinate the services funded by the City with those provided by other organizations in the County. The City held conversations with the Chair of the CoC and the CoC's consultants to discuss funding priorities in the County and obtain feedback on the ways in which the City should allocate its allocation of ESG funds. It was determined that the CoC is focusing their resources on permanent housing with supportive services to address the issues of homelessness in the County. They view this as the optimal strategy for assisting homeless and at-risk individuals and families. While the CoC is focusing their efforts on permanent housing for persons experiencing homelessness, including chronic homelessness, the City is using their ESG funding to address the other areas of the homeless service system. These include homelessness prevention and rapid rehousing programming and assisting the operations and essential services provided by emergency shelters. This coordinated approach between the CoC and the City is helping to ensure that all services are available to the population of homeless individuals and families.

In order to allocate ESG funds to subrecipients, the City issues an RFP notifying the public of the availability of funding. We advertise that the RFP is available in the various City newspapers. The City

also holds public meetings notifying the service provider agencies that funds are available. Applications that are received by the deadline are submitted to the City ESG review committee to review and rank according to merit and eligibility. A member of the CoC serves on the review committee. Each proposal must meet certain criteria including they have to be in operation as a service provider for at least 5 years, be in good standing with the State of New Jersey and serve populations within the City. Once the applications are reviewed and rank funding determinations are made based on those applications that received the highest scoring.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Paterson will meet the homeless participation requirements as set forth in 24 CFR 576.405(a).

5. Describe performance standards for evaluating ESG.

The City utilized the performance standards set forth in the selection criteria as outlined in Section 427 of the HEARTH Act to inform the City's performance standards for the ESG program. The HEARTH Act Section 427 includes, but is not limited to the following criteria:

- The length of time individuals and families remain homeless.
- The extent to which individuals and families who leave homelessness experience additional spells of homelessness.
- The thoroughness of grantees in the geographic area in reaching homeless individuals and families.
- Overall reduction in the number of homeless individuals and families.
- Jobs and income growth for homeless individuals and families.
- Success at reducing the number of individuals and families who become homeless.

The City's ESG performance standards are as follows:

- At least 80% of persons exiting rapid rehousing or homelessness prevention programs have been stable in housing for six months or longer.
- At least 50% of households exiting emergency shelter programs exit to a positive housing destination
- At least 20% of all households exiting any program supported with ESG funds through the City will have employment income.
- All ESG funded programs will have less than 10% data error issues for program participant "Exit Destinations" (data not collected, client doesn't know/ refused, or missing data)

- All ESG funded programs will have less than 5% data errors (data not collected, client doesn't know/ refused, or missing data) for all Personally Identifying Information (PII) data.

By adhering to these performance standards, the City anticipates that they will be more effective at designing their programs so that homelessness is effectively shortened and reduced. The City will use the performance standards in determining success rates their individual grantees have at addressing the issue of homelessness. Those grantees that are able to document success through meeting or exceeding the performance measures will be given priority consideration for future funding from the City. Those grantees that fall short of meeting the performance standards will be recommended for technical assistance to identify obstacles in meeting the performance standards and help improve their program outcomes.