

**DRAFT 4-4-07**

**2007 ANNUAL ACTION PLAN  
FOR THE  
CITY OF PATERSON**

**PREPARED FOR:**

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
NEWARK, NJ

**PREPARED BY:**

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### **Executive Summary**

The City of Paterson prepared a Consolidated Plan (CP) for Housing and Community Development Programs at the direction of the U.S. Department of Housing and Urban Development (HUD) for Fiscal Years 2005-2009. The City prepared the Consolidated Plan in order to strategically implement Federal programs that fund housing, community and economic development activities within the City. HUD intends that communities develop a comprehensive vision that encompasses affordable housing, adequate infrastructure, fair housing, enhancement of civic design, vigorous economic development combined with human development and a continuum of care for helping the homeless.

Each year the City prepares an Annual Action Plan detailing how the resources made available will be used to implement the goals outlined in the five year plan. FY 2007, which runs July 1, 2007 through June 30, 2008, is the third plan of the five-year cycle.

During 2007, the City of Paterson will fund activities which create and preserve housing opportunities and provide suitable living environments. Outcomes and objectives expected to be accomplished in 2007 include:

- Provide 50 households with new access to homeownership for the purpose of providing decent affordable housing by providing down-payment assistance.
- Through the construction of new housing, provide 50 households new accessibility and affordability to homeownership for the purpose of providing decent affordable housing.
- Provide 40 households with affordable housing by providing housing rehabilitation improvements.
- Through public infrastructure improvements, improved accessibility for a more suitable living environment.
- Provide a suitable living environment to sustain neighborhoods by demolishing blighted properties.
- Through public facility improvements, improved accessibility for a more suitable living environment

The City of Paterson will receive funds through all four programs covered by this Consolidated Plan process: CDBG, HOME, ESG and HOPWA. Funds received for 2007 will be as follows:

Community Development Block Grant Program (CDBG): \$2,937,671  
HOME Investment Partnerships (HOME): \$1,836,703  
Emergency Shelter Grant (ESG): \$ 125,908  
Housing Opportunities for Persons with AIDS (HOPWA): \$1,295,000

In addition, the City expects to generate approximately \$400,000 in program income through the CDBG program and returned funds of \$402,245 in HOME funds.

Program Modification: Prior year funds that have not been committed or are left over from completed CDBG activities have also been included in the budget below. In addition, funds from FY 2006 committed to Fire Equipment that HUD deemed ineligible are reprogrammed in this budget.

**Activities to be Undertaken:**

**(includes prior year reprogramming of funds to new activities)**

ACTIVITY	RECIPIENT	TYPE OF BENEFICIARY	LOCATION/ DESCRIPTION	AMOUNT
<b>Administration</b>		N/a	N/A	
<b>CDBG</b>	Paterson Dept. of Community Development			<b>\$657,534</b>
<b>Fair Housing</b>	Paterson Task Force			<b>\$ 10,000</b>
<b>HOME</b>	Paterson Dept. of Community Development			<b>\$183,670</b>
<b>ESG</b>	Paterson Dept. of Community Development			<b>\$ 6,295</b>
<b>HOPWA</b>	Paterson Dept. of Human Services			<b>\$ 37,500</b>
	Project Sponsors: NJ Buddies, Inc. and CAPCO; NJDCA; Project-based sponsor to be determined			<b>\$ 84,875</b>
<b>CDBG</b>				
<b>Public Services</b>				
Youth Services	Dept. of Recreation	Youth, City-wide	City parks summer rec program	<b>\$ 60,000</b>
	Great Falls Historic District and Cultural Center	Youth, City-wide	Great Falls educational programs – salaries and operating expenses	<b>\$ 60,000</b>

ACTIVITY	RECIPIENT	TYPE OF BENEFICIARY	LOCATION/ DESCRIPTION	AMOUNT
Neighborhood Assistance	Neighborhood Assistance Office	Low-mod income persons; city-wide	Referral to services for City residents	\$ 50,000
Play and Learn Academy After-school Care	Play and Learn Academy	500 Children Assisted	Salaries and Operating expenses	\$ 50,000
Lead-based Paint testing	Dept. of Health	Low-mod income children	Testing for Elevated Blood Lead Level in young children	\$ 30,000
CUMAC	CUMAC	Low-mod income persons	Equipment for food bank	\$ 40,000
Homeownership Counseling	Paterson Housing Authority	Homebuyers	Individual and group seminars on homebuying	\$ 50,000
Grandparents Relatives Resource Center	Grandparents Relatives Resource Center	Low-mod income persons	Comprehensive support services to care-givers	\$ 61,000
<b>Public Facilities*</b>				
Emergency Services	Oasis	Low-mod income women and children	Construction of new building to expand services	\$150,000
Charter School	NJCDC	Low-mod income families	Rehabilitation of building to create a charter school	\$110,000
Day Care Center Improvements	Paterson Day Care 100, Inc. at Christ Church 535 E. 22 <sup>nd</sup> Street	Low-mod children	Construction of Playground	\$ 35,000
	Paterson YMCA		Construction of Exterior enclosure and Replacement of Gym Floor	\$135,000
	Memorial Day Nursery		Kitchen fire supression; sidewalk; phone system	\$ 40,000
	Friendship Corner		Playground resurfacing and boiler	\$ 40,000

Streetscape Revitalization	Dept. of Community Development	City-wide	Main and Market St. revitalization for pocket park	<b>\$300,000</b>
* funds added to each line item to cover Delivery costs incurred by the City Dept. of Community Development and engineering costs				

<b>ACTIVITY</b>	<b>RECIPIENT</b>	<b>TYPE OF BENEFICIARY</b>	<b>LOCATION/ DESCRIPTION</b>	<b>AMOUNT</b>
<b>Housing and Neighborhood Improvmenet</b>				
PRIDE	Department of Community Development	Low and Moderate income Homeowners, City-wide	Housing rehabilitation of owner-occupied homes; budget includes delivery costs	<b>\$800,000</b>
Code Enforcement	Division of Community Improvement	Low-mod census tracts in Wards 1, 4 and 5	Code inspections conducted in strategy area	<b>\$245,000</b>
Demolition	Division of Community Improvement	Sites to be identified	Demolition of hazardous structures	<b>\$700,000</b>
Habitat for Humanity	Habitat for Humanity	Homebuyers	Salaries and operating costs to increase housing production	<b>\$ 30,000</b>
Hispanic Center	Dept. of Community Development		Repayment to HOME Program for development of Switch Program	<b>\$929,250</b>
Housing for Persons with AIDS	Straight and Narrow	Low income persons with AIDS	Replacement of elevator at 380 Straight Street	<b>\$ 25,000</b>

<b>ACTIVITY</b>	<b>RECIPIENT</b>	<b>TYPE OF BENEFICIARY</b>	<b>LOCATION/ DESCRIPTION</b>	<b>AMOUNT</b>
<b>HOME</b>				
CHDO set-aside	To be determined	Low income homebuyer or renter		<b>\$275,506</b>
First-time Homebuyer	Paterson Housing Authority	Low income homebuyer		<b>\$ 500,000</b>
Construction or rehab to create new housing	To be determined	Low income homebuyers or renters		<b>\$2,208,933</b>
<b>ESG</b>				
Prevention (30%)	To be determined	Individuals and Families facing housing crisis	To be determined	<b>\$ 35,883</b>
Shelter Operations and Maintenance	To be determined	Homeless individuals and families	To be determined	<b>\$ 83,729</b>
<b>HOPWA</b>				
Passaic County				
Supportive Services	CAPCO	Persons with HIV/AIDS		<b>\$226,463</b>
Case Management	CAPCO	Persons with HIV/AIDS		<b>\$183,523</b>
Project-based Housing Facility	CAPCO	Persons with HIV/AIDS		<b>\$ 38,466</b>
Emergency Housing Assistance	CAPCO	Persons with HIV/AIDS		<b>\$ 36,084</b>
Short-term Rental, Mortgage and Utilities	CAPCO	Persons with HIV/AIDS		<b>\$119,582</b>
Capital Improvement Projects	To be determined	Persons with HIV/AIDS		<b>\$ 27,857</b>
Tenant Based Housing Vouchers	NJ DCA	Persons with HIV/AIDS		<b>\$ 89,705</b>
<b>TOTAL PASSAIC CO,</b>				<b>\$721,680</b>

ACTIVITY	RECIPIENT	TYPE OF BENEFICIARY	LOCATION/ DESCRIPTION	AMOUNT
<b>Bergen County</b>				
Supportive Services	NJ Buddies, Inc.	Persons with HIV/AIDS		<b>\$ 81,189</b>
Case Management	NJ Buddies, Inc.	Persons with HIV/AIDS		<b>\$ 73,070</b>
Project-based Housing Facility	NJ Buddies, Inc.	Persons with HIV/AIDS		<b>\$ 56,832</b>
Emergency Housing Assistance	NJ Buddies, Inc.	Persons with HIV/AIDS		<b>\$ 4,059</b>
Short-term Rental, Mortgage and Utilities	NJ Buddies, Inc.	Persons with HIV/AIDS		<b>\$ 40,595</b>
Capital Improvement Projects	To be determined	Persons with HIV/AIDS		<b>\$ 27,239</b>
Tenant Based Housing Vouchers	NJ DCA	Persons with HIV/AIDS		<b>\$122,961</b>
<b>TOTAL BERGEN CO.</b>				<b>\$405,945</b>

HOPWA Funds from 2006 previously committed to Tenant Based Rental Assistance have been committed to various activities:

Passaic County	\$ 740,155
Supportive Services (including transportation, legal services, food, deposits)	\$ 229,448
Case Management	\$ 185,039
Project-Based Housing facility	\$ 51,811
Emergency Housing Assistance	\$ 8,882
STRMU (short-term rental, mortgage, utilities)	\$ 152,768
Capital Improvement Projects	\$ 14,803
Tenant-based Housing (DCA type project)	\$ 97,256
Bergen County	\$ 416,337
Supportive Services (including transportation, legal services, food, deposits)	\$ 73,150
Case Management	\$ 74,941
Project-Based Housing facility	\$ 54,124
Emergency Housing Assistance	\$ 4,163
STRMU (short-term rental, mortgage, utilities)	\$ 39,843

Capital Improvement Projects	\$ 2,373
Tenant-based Housing (DCA type project)	\$ 167,742



## Geographic Distribution

The federal grants programs generally target the residents of the City of Paterson. The exception to this is the HOPWA program which reaches a broader constituency and serves the residents of both Passaic and Bergen Counties.

Many of the activities to be undertaken by the City are targeted in the City's First, Fourth and Fifth Wards. These are the areas with the highest concentration of lower income households and therefore services and improvements are targeted in these areas. The Census Tracts in these areas include: 2 to 5, 7 to 11, 13 to 18, 20 to 23, 28 and 29. The following Table and Map depicts the low income census tracts in the City and the location of projects planned in 2007. All but Census Tracts 1 and 26 are considered lower income with more than 51% of residents having incomes under 51% of the Area Median Family Income.

TABLE: Low/Moderate Income by Census Tract

TRACT	LOWMOD	LOWMODUNIV	LOWMODPCT
1	3144	6852	45.88%
2	7018	10277	68.29%
3	4626	6899	67.05%
4	1926	2214	86.99%
5	833	1150	72.43%
6	2722	4406	61.78%
7	2637	3447	76.50%
8	1994	2746	72.61%
9	2899	3782	76.65%
10	3359	4977	67.49%
11	3904	6770	57.67%
12	3012	4283	70.32%
13	3876	5307	73.04%
14	2464	3144	78.37%
15	2473	2994	82.60%
17	2379	2845	83.62%
18	<b>2339</b>	<b>2624</b>	89.14%
19	<b>2702</b>	<b>4413</b>	61.23%
20	1594	2079	76.67%
21	<b>2329</b>	<b>3394</b>	68.62%
22	2689	3103	86.66%
23	6511	7899	82.43%
24	3722	5772	64.48%
25	3752	7188	52.20%
26	2681	5590	47.96%
27	4449	6716	66.24%
28	2729	3237	84.31%
29	2173	2753	<b>78.93%</b>
30	5636	7757	<b>72.66%</b>
31	5257	8345	<b>63.00%</b>
32	2202	2446	<b>90.02%</b>

The City is racially and ethnically diverse. The City of Paterson is 50% Latino of all races, and 33% White, 33% Black, 23% Asian, less than 1% American Indian/Alaskan Native, and 31% "Other or combination of races". The Non-White population exceeds 50% in all Census Tracts except 1, 19, 20, and 30.

TABLE: Non-White and Latino Population by Census Tract

	%Non-white	% Latino
CT 1801	38.82%	38.88%
CT 1802	58.93%	54.68%
CT 1803	65.19%	58.53%
CT 1804	90.84%	18.78%
CT 1805	84.65%	28.76%
CT 1806	70.29%	44.63%
CT 1807	79.44%	36.39%
CT 1808	86.44%	42.87%
CT 1809	70.72%	74.19%
CT 1810	58.66%	66.95%
CT 1811	72.70%	55.49%
CT 1812	88.94%	33.75%
CT 1813	87.65%	28.42%
CT 1814	92.62%	22.31%
CT 1815	90.68%	22.50%
CT 1817.02	78.75%	70.36%
CT 1818	66.19%	54.74%
CT 1819	40.60%	44.90%
CT 1820	49.64%	81.53%
CT 1821	55.04%	66.44%
CT 1822	73.25%	72.40%
CT 1823	79.43%	68.95%
CT 1824	81.48%	46.95%
CT 1825	74.01%	27.16%
CT 1826	82.76%	29.06%
CT 1827	56.80%	77.48%
CT 1828	54.99%	71.14%
CT 1829	62.28%	66.43%
CT 1830	42.22%	45.79%
CT 1831	52.79%	48.24%
CT 1832	74.71%	39.37%

## **Obstacles to Meeting Underserved Needs**

In the Five Year Consolidated Plan, the needs of very low income renters and elderly persons were identified as having underserved needs. In 2005, the City committed HOME funds to construct an elderly housing development. This project is expected to be built during 2007. Further, the City is reviewing and underwriting a funding request to replace public housing that will be lost with the demolition of the Alexander Hamilton Public Housing Project, a 498 unit apartment complex. The major obstacle to meeting these needs is housing subsidy to create affordable housing units in a real estate market that continues to escalate values.

## **Managing the Process**

1. Lead Agency: The City of Paterson, Department of Community Development continues to be the lead agency for administering the programs covered by the consolidated plan. The Department works with other entities in the administration of specific programs. The Division of Housing administers the HOME and ESG Programs and the Department of Human Services administers the HOPWA program. Each program collaborates a variety of non-profit provider agencies as well as the private sector. ESG funding is determined by an Advisory Board consisting of agencies representing persons who are homeless and formerly homeless persons. HOPWA Funds are allocated by a committee composed of service providers as well.

2. Planning Process: The 2007 Action Plan was prepared by the City of Paterson, Department of Community Development following consultation with the many departments of the City and non-profit agencies that participate in the program. A public hearing was held to solicit input for the plan and applications for funding were solicited during several time periods.

The following agencies participated in the Consolidated Plan process:

1. HOPWA Committee:
  - Township of Wayne - Mary Ann Orapello
  - City of Clifton - Sam DeGrose
  - City of Passaic - Tom Fischetti
  - City of Paterson - Catherine Correa
  - Bergen County - Victor Graziano
  - Bergen County - Angela Drakes
2. ESG Advisory Committee:
  - St. Paul's CDC – Cliff Schneider
  - Eva's Village – Sister Gloria Perez
  - Paterson YMCA – Larry Gutlerner
  - Strengthening Our Sisters - Sandra Ramos
  - Hispanic Center – Maria Magda
  - St. Peter's Church – Greta Ontel
  - Paterson Task Force – Monica Piccirillo
  - 3 to 5 formerly homeless individuals - to be named.

3. Public Hearing Participants:

Robert Guarasci - Paterson Alliance and NJCDC  
Scott Pringle - Northeast New Jersey Legal Services

4. Other:

Coordination: During 2007 the City of Paterson will continue to work with the committees representing various constituencies to determine service and housing needs. The City will become engaged in the Continuum of Care Planning process as well.

### **Citizen Participation**

The Planning process for the Consolidated Plan began in December when the City requested Public Service applications. A consultant was hired in January to help facilitate the Consolidated Plan process and provide technical assistance. A public hearing was held on March 7, 2007 to receive input from the community on the needs that could be addressed with the federal funds. A notice of the hearing was placed in the Herald News and the Bergen Record. The meeting was chaired by Barbara McLennon (Housing) and attended by: Karen Parish, Mullin and Lonergan Associates, Inc. (consultant); Donna Kantor (ESG and Housing); Montaha Deeb (CDBG); Yesenia Torrez (CDBG Program Monitor); Pearl Hailstock (Paterson PRIDE Supervisor); Cheryl Brown (Paterson PRIDE Loan Advisor); Dennis Rolon (Relocation Specialist) and Gary Melchiano, Acting Director of Community Development.

The public, and specifically service and housing agencies, were notified that applications for public facilities funding would be accepted through March 16<sup>th</sup>. This notification was provided by email originating from the Paterson Alliance. HOME funding would continue to be accepted on a rolling basis.

A second public hearing was held on April 18 to discuss the list of activities that were recommended for funding from the FY 2007 grant as well as funds from prior years that will be reallocated. Policy changes that impact the Five Year Plan were also advertised and discussed at the public hearing.

The Draft Action Plan was available on public display from April 5<sup>th</sup> through May 7<sup>th</sup>, 2007. Announcement of its availability was made in the local newspapers and on the City's web site.

2. Citizen Comments on the Plan: (To be inserted later)

3. Outreach: The advertisement for the Annual Plan was made available in local newspapers in several language including Arabic and Spanish. By placing the Annual Plan on the web, it became more accessible to persons with disabilities.

4. Comments not Accepted - (To be inserted later)

### **Institutional Structure**

The Department of Community Development recently hired a consultant to provide technical assistance and training to enhance the staff capacity to administer the federal programs. In carrying out the activities, the Department maintains close links to the housing and service agencies. The Department maintains an on-going relationship with the Paterson Housing Authority wherein the two offices cooperate together on housing and development activities and projects. The ESG committee, which meets biannually, discusses issues and concerns facing recipients of emergency assistance. Department staff participate in the Passaic County CEAS committee, the planning agency for the Continuum of Care. The Department of Human Services now administers the HOPWA Funds along with the Ryan White Care Act funds. A Planning council oversees these activities. No changes in administration are expected during 2007.

### **Monitoring**

The Department's Program monitors are responsible for the on-going administration and oversight of program activities. Quarterly progress reports, on-site monitoring and on-going oversight of payment requests are used to monitor and ensure that funded activities are on track to deliver the services for which they are contracted. Each agency receiving funds enters into an agreement that specifies the outcomes to be achieved and the time frame for completing the activity.

During 2007, agencies that are funded or carrying forward funding from prior years will continue to be monitored. HOME assisted rental units will be monitored at their designated intervals for required low-mod income occupancy and compliance with building and housing codes. The City will follow the guidance found in the Subrecipient Monitoring Plan to ensure continued program compliance.

## **Lead-based Paint**

The City undertakes several actions and proposes to expand blood lead level testing of young children in 2007. The Department of Health, Child Lead Section is responsible for responding to situations where there is a child with an elevated blood lead level. Funding for remediation of a home is available through a Healthy Homes Lead Based Paint Program. The Department is part of a coalition of community-based organizations, local churches and city agencies administering this program. During 2006, 12 homes were abated.

In 2007, the Mayor wants to expand the testing of young children. A new public service activity has been added.

Through the PRIDE Program and HOME funded activities, lead-based paint is addressed through the course of rehabilitation as required by HUD. In 2007, safe work practices will be employed and lead-hazards will be addressed in homes that receive rehabilitation assistance.

## **HOUSING**

### **Specific Housing Objectives**

The Specific objectives outline in the Five Year Plan for 2005-2009 and the 2007 Actions to address these objectives are described in the tables below. This table identifies the specific federal funds to be utilized. In the Project tables, further information about leverage sources of funding is provided.

**AFFORDABLE HOUSING STRATEGY**

<b>Objective</b>	<b>Program</b>	<b>Activity</b>	<b>Proposed Five Year Accomplishment</b>	<b>Proposed 2007 Activities</b>
Increase the supply of affordable housing through retention of existing stock to ensure preservation of neighborhoods	CDBG	Paterson PRIDE	75 homes to be rehabilitated in 1 <sup>st</sup> , 4 <sup>th</sup> and 5 <sup>th</sup> Wards	\$800,000 budget to provide assistance to 40 homes
	CDBG	Code Enforcement	Increase Code Enforcement in 1 <sup>st</sup> , 4 <sup>th</sup> and 5 <sup>th</sup> Wards	\$245,000 budget to provide inspections.
	CDBG	Straight and Narrow	Sustainability and accessibility of rental units	Installation of Elevator - 50 apartment units \$19,492
Assist First-time home buyers in the purchase of affordable housing	HOME	First-time Homebuyers and First-time Homebuyers Plus	50 First-time homebuyers	\$ 500,000 allocated to assist up to 50 homebuyer
	CDBG	Home buyer Education	Contract with Housing Authority to provide 2 seminars per year and follow-up services	\$ 50,000 allocated to provide education to 20 households
Assist Renters in obtaining Safe and Decent Housing	CDBG	Relocation	60 families or individuals relocated	Continued expenditure of prior program funds; 10 families or individuals to be relocated
	ESG	Prevention	Support 250 beds annually	ESG funds to support shelters providing 250 beds.
Increase the supply of affordable housing through new construction	HOME	HOME Assistance	At least 10 additional owner occupied homes constructed	Specific projects to be identified throughout the year.

Increase the supply of affordable housing through rehabilitation and adaptive reuse of existing structures	HOME	HOME Assistance	5 rental units through conversion or adaptive reuse of buildings	Eva's Village \$1.1 million requested for conversion of 75 Spring Street
		CDBG		Funding for Habitat for Humanity \$26,211

## Public Housing Needs

The Paterson Housing Authority administers a total of nine public housing developments, of which three are family developments and six are senior citizen developments. A total of 1,510 units are provided. The Paterson Housing Authority was seeking HOPE VI funding to demolish the Alexander Hamilton Development. Although not approved, plans for this site continue to be developed. The 498 units at this location will be removed and replaced with a mix of rental and homeownership units.

The waiting list for the FY 2006 Housing Authority plan shows 839 families are on the waiting list. The majority (83%) are very low income and a majority (76%) are seeking 1 bedroom units. Elderly represent 49% of the waiting list while persons with disabilities represent 32%.

1. The City is seeking to address the need for additional public housing, and specifically the replacement of units lost to the inventory by underwriting and funding the development of new affordable rental housing. Such funding may come from RCA or other non-federal sources.

In addition, the City is working with the Authority to create new homeownership opportunities. The Division of Housing administers the First-time Homebuyer to help low income families become homeowners and the Paterson Housing Authority for the City of Paterson provides homeownership counseling to these same recipients.

2. Paterson Housing Authority is not considered "troubled" by HUD.

## Barriers to Affordable Housing

In Paterson there are numerous barriers to the development of affordable housing. The Five Year Plan identified taxes, zoning and increasing land value. The strategy to address the high rate of property taxation in New Jersey is to utilize the redevelopment planning process. An increase in the property tax base of the City will reduce property taxation for all.

In 2006, a new Zoning ordinance was completed. This Ordinance corrects problems endemic to the former plan that presented numerous obstacles to development.



To address the increasing cost of land that make affordable housing difficult to develop, the City works with developers to subsidize the projects to create affordable units for lower income people. The City utilizes City-owned property as development sites to reduce the cost of site acquisition.

## **HOME/ADDI**

1. The HOME Funds that the City utilizes and the form of investment conform to 92.205(b). The City does not utilize forms of assistance not specified in 92.205(b). Most HOME Funds are provided as Forgiveness Loans and Deferred Payment Loans.
2. Recapture/Resale:  
The City utilizes HOME funds to create new affordable housing for sale to lower income buyers and to assist low income families purchase homes. The City will utilize **resale provisions** when providing funding to lower income homebuyers. This is a change from prior years when the terms of repayment were specified instead of the mechanism for ensuring compliance with the term of affordability.
3. The City will not refinance debt of multi-family housing receiving HOME assistance.
4. The City is not a recipient of ADDI funding in 2007.

## **HOMELESS**

### **Specific Homeless Strategies**

1. Sources of Funds: The City of Paterson expects to receive ESG Funds in the amount of \$125,908 and the Passaic Continuum of Care (CoC) will apply for the pro-rata amount for renewal and new proposals. These are currently in the development stages as the application is due June 8, 2007. ESG funds are matched by each recipient of funds through a variety of private funding sources, FEMA Funds and Emergency Assistance Funds.
2. Homelessness Objectives: The Five Year Plan established objectives as shown on the next table. The Passaic Continuum of Care has developed a Plan to End Homelessness that the City has endorsed. The City will utilize resources to the extent feasible in support of this Plan.

## HOMELESS STRATEGY

Objective	Program	Activity	Proposed Five Year Accomplishment	Proposed 2007 Activities
Homeless Prevention Services	ESG	Hispanic Center	Assist 75 families and individuals prevent homelessness through housing counseling, legal services, and health services	Hispanic Center provides emergency housing assistance
Existing Shelter Operations and Maintenance	ESG		Continue to support existing 250 shelter beds	Various agencies provides shelter and services to the homeless.
Expand Homeless Facilities:	ESG		<p><u>Homeless individuals</u></p> <ul style="list-style-type: none"> <li>▪ Creation of 88 beds in Emergency Shelters</li> <li>▪ Creation of 88 beds in Transitional Housing</li> <li>▪ Creation of 188 beds in Permanent Supportive Housing</li> </ul> <p><u>Homeless families</u></p> <ul style="list-style-type: none"> <li>▪ Creation of 94 beds in Emergency Shelters</li> <li>▪ Creation of 94 beds in Transitional Housing</li> <li>▪ Creation of 188 beds in Permanent Supportive Housing</li> </ul>	No activity planned in 2007.

Obstacles to these goals include the funding necessary to carry out activities, particularly expansion of services and increasing number of beds.

3. Chronic Homelessness: H.O.P.E in Passaic County, the Plan to End Homelessness, identifies the following strategies for Chronic Homelessness: First some system and policy changes need to be addressed to affect the larger landscape of the county. It was also decided that 600 units of permanent, affordable and supportive housing need to be created in order to end chronic homelessness and that steps would need to be taken to address the safety net that is in place in order to prevent homelessness and shorten the length of time that individuals spend homeless. Finally steps will be taken in order to implement the plan and insure its relevance as we move forward.

Barriers to the creation of the 600 units cited in the plan include: Lack of funding, lack of capacity of non-profit developers, lack of incentives for for-profit developers to house low income, especially the chronic homeless and lack of affordable land and public policies to utilize the land to support housing for chronically homeless persons.

During 2007, the City will work with the Passaic CoC to identify specific work items that will reduce or remove these barriers.

4. Homeless Prevention: ESG funds are provided to the Hispanic Center who offers a comprehensive array of services to address emergency housing needs.

5. Discharge Coordination. The Plan to End Homelessness addresses the need to work with the state agencies to develop better means to house persons leaving institutional settings. The City will work with the CoC to develop strategies to address these goals.

## COMMUNITY DEVELOPMENT

### Specific Community Development Objectives

The City's high priority non-housing community development needs and plans for 2007 are identified on the Community Development Strategies Table.

#### COMMUNITY DEVELOPMENT OBJECTIVES

Objective	Program	Activity	Proposed Five Year Accomplishment	Proposed 2007 Activities
<b>Create Low- and Moderate- Income jobs by:</b>				
1. Adaptive Reuse of Existing Buildings	CDBG	Redevelopment through site clearance and assembly	Provide funds to reutilize obsolete commercial and industrial sites	Demolition of the Apollo Dye site for redevelopment \$700,000
2. Empower residents to prepare for and maintain jobs through skill development	CDBG	Job Training	Provide funding to support job training assistance to 100 unemployed and underemployed residents	No action planned in 2007
<b>Sustain the Community through comprehensive and integrated delivery of Social Services and Facilities</b>				
1. Fostering partnerships and linkages	CDBG	Child Care Services	500 Children Assisted	Play and Learn Academy After-school Care \$50,000
	CDBG	Neighborhood Assistance Office	1,000 persons referred to services	Neighborhood Center funding \$50,000
		Oasis	Food and services to low income community	Construction of new building \$140,953
		Grandparents Relatives Resource Center	Comprehensive support services to care-givers	Grandparents Relatives Resource Center \$61,000

2. Juvenile Recreation programs	CDBG	Division of Recreation	Increase services to 1,000 youth	Summer youth camp: \$25,000
	CDBG	Great Falls Historic District and Cultural Center	Cultural and Educational outreach to 700 Paterson school children	Great Falls Historic and Cultural Center \$60,000
		NJCDC	Rehab building to house Charter School 75 Spruce Street	NJCDC \$100,000
3. Increase the quality of Community Life	CDBG	Parks and Recreation	Provide two new recreation spaces	No action in 2007
	CDBG	Street improvements	Fund one new street improvement	No action in 2007
	CDBG	Fire Safety Equipment	Support acquisition of new equipment	No action in 2007
	CDBG	Public Library	Provide funds for improvements to existing library and remove architectural barriers	No action in 2007
	CDBG	Pocket Park Streetscape Project	Main and Market St. revitalization including pocket park	\$300,000

## Anti-Poverty Strategy

The Department of Community Development will undertake activities and programs that will aid in assisting families at or below the poverty line during FY 2007. The activities that the city will undertake were outlined in the previous section and include:

- \* After-School childcare
- \* Neighborhood Assistance Office provides comprehensive delivery of social services
- \* Division of Recreation - Summer Youth Program
- \* Great Falls Historic District and Cultural Center provides educational programming
- \* Oasis - new building will allow for expanded services for women and children
- \* NJCDC - new Charter School will expand educational opportunity
- \* Economic Development - although no longer funded through federal funds, the City continues to provide assistance to businesses seeking to expand or locate in the City. These businesses provide jobs for lower income residents.

## Non-Homeless Special Needs

### Specific Non-Homeless Special Needs Objectives

The Five Year Plan identified elderly and disabled as special needs populations with High Priority. During 2007, HOME funds will be used to expand housing opportunities. Projects have not been identified as yet but may serve these populations.

Federal State and local resources may be used to leverage HOME or CDBG funds used in the creation of housing:

#### Funding Opportunities for Housing for Persons with Special Needs

Funding Source	Agency	Target population
Ryan White	Department of Human Resources	Persons with HIV/AIDS
Section 811	U.S. Department of HUD	Persons with Disabilities
Balanced Housing	NJDCA	Housing
Regional Contribution Agreements:	COAH	Housing
• Township of Wayne		
• Township of Paterson		
• Township of Saddle Brook		
• Borough of Hawthorne		
Low Income Tax Credits	NJHMFA	Housing
Urban Home Ownership Recovery Program (UHORP)	NHHMFA	Housing
CEAS Continuum of Care	Passaic County	Homeless
County of Passaic Board of Social Services	Passaic County	Social Services

### Housing for Persons with AIDS

The Bergen/Passaic HOPWA Grant will be administered by the City of Paterson Department of Human Services. The grant covers the two counties, Passaic and Bergen, and the Cities of Paterson, Passaic, and Clifton and the Township of Wayne. The Administrative agent for Paterson-Passaic County is CAPCO. The Administrative agent for Bergen County is NJ Buddies.

During FY 2007, the needs of persons living with HIV/AIDS will be addressed through the activities as shown on the HOPWA Table. The funding allocation was determined by the Regional HOPWA Committee based on the prevalence of HIV status and ranking and priority of services by the Committee.

Barriers:

Trend data:

It is increasingly difficult to meet the needs of persons living with HIV/AIDS. The cost of housing is rising dramatically. Medical care costs and availability are not keeping up with demand.

No further studies or evaluations are expected to be completed in 2007.

**HOPWA TABLE**

<b>Activity</b>	<b>Amount</b>	<b>Percent of Allocation</b>	<b>Administrator</b>
Program Administration	\$ 37,500	3%	Passaic Department of Human Services
Administrative Agent Passaic	\$ 47,277		CAPCO
Supportive Services	\$ 226,463	32.14	
Case Management	\$ 183,523	25.43	
Project Based Housing	\$ 38,466	5.33	
Emergency housing assistance	\$ 36,084	5.00	
Short-term Rental, Mortgage, Utilities (STRMU)	\$ 119,582	16.57	
Capital Improvements	\$ 27,857	3.86	
Tenant Based Rental	\$ 89,705	12.43	
Administrative Agent Bergen	\$ 18,533		NJ Buddies, Inc.
Supportive Services	\$ 81,189	20.00	
Case Management	\$ 73,070	18.00	
Project Based Housing	\$ 56,832	14.00	
Emergency housing assistance	\$ 4,059	1.00	
Short-term Rental, Mortgage, Utilities (STRMU)	\$ 40,595	10.00	
Capital Improvements	\$ 27,239	6.71	
Tenant Based Rental	\$ 122,961	30.29	

## **HOPWA Specific Objectives**

Housing Assistance to Prevent Homelessness: The Bergen/Passaic HOPWA Grant will be utilized to prevent homelessness by providing a wide variety of housing assistance. Emergency assistance to prevent homelessness includes short-term rent, utilities, mortgage payments and the cost to move into a new place.

Tenant-based Rental Assistance: HOPWA funds will also be used to secure permanent housing for persons living with HIV/AIDS and their families.