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CITY OF PATERSON
2021 CAPER REPORT

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Paterson's (the City) Department of Community Development (the Department) worked with our partners to implement the activities outlined in our 2021 Annual Action Plan, which covers the period from 7/1/2021 through 12/31/2021. This is a shortened program year since the City changed its fiscal year to a calendar year from January 1 to December 31. The Coronavirus pandemic continued to negatively impact our ability to fully realize much of our mission during the 2021 program year.

The Department used prior year CDBG funds to assist organizations that provide services to seniors, assist children and youth (after school programs, homework tutoring, a performing arts program, and a workforce development training program), combat substance abuse and address mental health. Many of these organizations continue to face challenges implementing their services due to the Coronavirus pandemic. During the 2021 program year, the City was able to assist 564 low- to moderate-income (LMI) households and individuals.

The City used our CDBG-CV funding provided through the CARES Act to provide resources to NJCDC, Catholic Families and the Grandparents Relative Care Center to create and operate food banks in the City. St Joseph's Hospital and C-Line Counseling were provided CDBG-CV funds to implement mental health and substance abuse programs. During the 2021 program year, the City was able to assist 1,542 LMI households and individuals using the CDBG-CV funds.

The Department of Public Works (DPW) completed the work on phase one at Bauerle Fieldhouse using prior year CDBG funds. This Park serves the 4th and 5th Wards as well as the Eastside High School which has around 650 LMI students that use the park for recreational activities. Phase two is under construction. DPW is under construction with the improvements to Lou Costello Memorial Park and Riverside Oval Park. Both of these projects are nearing completion as of the date of this report. These activities were initially delayed due to the Coronavirus pandemic. The Fire Department was provided CDBG resources to renovate their facility to accommodate a central dispatch system. This project had been delayed but the Fire Department has site control and is ready to begin

the project. New Jersey Community Development Corporation (NJCDC) was awarded older CDBG funds to implement a streetscape improvement project along Spruce Street. This project is nearing construction completion. NJCDC was also awarded funding to expand their youth center. The project was delayed but is now under construction.

The City used old CDBG funds to assist five LMI households with home improvements through the Homeowner Rehab program. Although additional units were completed during the 2021 program year, they were not closed out in IDIS until 2022 and will be reported in the 2022 CAPER.

During the 2021 program year, Paterson Habitat for Humanity (Habitat) used HOME funds to construct and sell two new homeownership housing units to LMI homebuyers. Four additional units, which were completed and sold in the 2020 program year, were closed out in IDIS during the 2021 program year. They completed and sold an additional five houses since the close of the program year, of which, four were completed without HOME funding. The City did not assist any LMI households under the First-Time Homebuyer program during the 2021 program year due to staff turnover and the lingering impacts of the Coronavirus. The Department has hired and trained new staff and has implemented new marketing efforts to increase participation. We now have several new candidates in the pipeline for the 2022 program year. The City also used older HOME funds to assist NJCDC with the development of four rental units at 157 Wayne Avenue. This project is under construction. The City provided HOME resources to the YMCA to renovate their facility on Ward Street. This project is complete; however, the City is waiting for HUD to approve a request before it is finalized in IDIS. The City committed HOME funds, including a portion of the City's 2021 HOME funds to develop two new rental housing developments in the City. Both projects are under construction and will deliver a total of 150 affordable units, of which 25 will be HOME-assisted units.

The City allocated its HESG funds in consultation with the Continuum of Care (CoC) to support homeless prevention and rapid rehousing services. The City is also using our HESG-CV funds to assist households who have been facing homelessness as a result of the Coronavirus pandemic. During the 2021 program year, the City served 101 LMI persons with the HESG funds and an additional 57 LMI individuals were assisted with HESG-CV funds.

The City uses HOPWA funding to administer affordable housing and supportive services to persons living with HIV/AIDS in Passaic and Bergen Counties. There were 114 LMI households assisted through HOPWA Housing Subsidy Assistance throughout the area.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual

outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Assist Persons Living with HIV/AIDS	Non-Homeless Special Needs	HOPWA: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	460	183	39.78%	97	82	84.54%
Assist Persons Living with HIV/AIDS	Non-Homeless Special Needs	HOPWA: \$	Homelessness Prevention	Persons Assisted	1295	139	10.73%	262	27	10.30%
Increase and Preserve Affordable Housing	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	50	0	0.00%	10	0	0.00%
Increase and Preserve Affordable Housing	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Homeowner Housing Added	Household Housing Unit	20	10	30.00%	4	6	50.00%
Increase and Preserve Affordable Housing	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	20	13	65.00%	15	5	33.33%
Increase and Preserve Affordable Housing	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	30	0	0.00%	6	0	0.00%

Public Facilities & Infrastructure	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	149000	8520	5.72%	21485	650	3.03%
Public Services	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	11150	2356	21.13%	0	2106	100.00%
Reduce Homelessness	Homeless	ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	1250	155	12.40%	100	25	25.00%
Reduce Homelessness	Homeless	ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	6750	222	3.29%	61	76	124.59%
Reduce Homelessness	Homeless	ESG: \$	Homelessness Prevention	Persons Assisted	750	86	11.47%	100	0	0.00%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The Department used prior year CDBG resources to fund multiple organizations to deliver public services to LMI households and individuals to address our goal of creating better quality of life for LMI residents. During the 2020 program year, the Department funded organizations to deliver public services to seniors, assist children and youth (after school programs, homework tutoring, a performing arts program and a workforce development training program), combat substance abuse, address mental health challenges and provide housing counseling services. All of these organizations had challenges implementing their services during 2020 due to the Coronavirus pandemic. As a result, the City extended their contracts through the end of the 2021 program year. The City also used our CDBG-CV funds to assist our residents during the

2021 program year. In total, 2,356 LMI persons were assisted with public services using CDBG and CDBG-CV funds.

The City is using 2021 CDBG funds to implement public facilities and infrastructure improvements to two neighborhood parks located in LMI areas in the City. The lingering effects of the Coronavirus, including increases in raw materials, supply chain shortages and labor supply, continued to cause delays with our efforts to implement many of our 2021 funded activities. DPW is under construction with the improvements to Lou Costello Memorial Park, phase two at the historic fieldhouse in Bauerle Park and Riverside Oval Park. These activities were delayed due to Coronavirus but are now moving forward. The Fire Department was provided CDBG resources to renovate their facility to accommodate a central dispatch system. They began this project during the 2022 program year. New Jersey Community Development Corporation (NJCDC) was also awarded CDBG funds to implement a streetscape improvement project along Spruce Street and expand their youth center. The streetscape project is nearing completion and the youth center expansion began during the 2022 program year. The City rehabbed and completed 5 housing units occupied by LMI households through the Homeowner Rehab program. Three housing units were single-family homes and one was a two-family structure.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG	HOPWA
White	1,458	6	35	49
Black or African American	498	0	65	56
Asian	25	0	0	1
American Indian or American Native	1	0	0	0
Native Hawaiian or Other Pacific Islander	0	0	0	1
Total	1,982	6	100	107
Hispanic	1,497	6	81	39
Not Hispanic	604	0	20	68

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The racial and ethnic composition of the persons assisted with HUD funds reflects the diversity of the City. In addition to the racial categories above, 35 persons assisted with CDBG and CDBG-CV funds identified as multi-racial and 84 identified as other. In the HESG program, there was 1 household that identified as other and in the HOPWA program there were two households that identified as other.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	2,642,691	286,186.96
HOME	public - federal	1,106,962	306,417.27
HOPWA	public - federal	1,803,541	134,765.97
HESG	public - federal	217,787	46,288.00

Table 3 - Resources Made Available

Narrative

During the 2021 program year, the City had continued to experience issues with expending our resources from HUD. This was partially due to the lingering effects of the pandemic where most of our subrecipients including the City are experiencing staffing turnover and shortages, rising costs of raw materials and supply chain shortages. The City has also had staff turnover inside the Finance Department and inspectors in the Department of Community Improvements. Also, the City is still spending down our two CDBG-CV grants and HESG-CV grant from HUD through the CARES program.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
1st ward, 4th ward and 5th ward	50	50	Improvements to neighborhood parks. HOME housing development projects.
Bergen County	5	5	HOPWA
City Wide	40	40	CDBG Public Services programs. CDBG Homeowner Rehab projects. HOME direct assistance to first time homebuyers
Passaic County	5	5	HOPWA

Table 4 – Identify the geographic distribution and location of investments

Narrative

All four program (CDBG, HOME, HOPWA and HESG) funds were invested throughout the City. The City, however spends a portion of its HOPWA resources in other communities throughout the areas of Passaic and Bergen Counties. Areas in the City of Paterson containing the largest concentration of LMI residents, have been identified as the City's 1st, 4th, and 5th Wards. These target areas received funding for public facilities improvements and new housing developments.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

CDBG resources are used by the City to improve public parks, all of which are publicly owned properties. The Department continues to seek funding from other funding sources to support the goals and priorities outlined in the 5-Year Consolidated Plan and the projects outlined in the Annual Action Plan.

The Department urges all Subrecipients to leverage our funding with resources from other public and private sources. In order for services to continue within the City, we encourage these organizations to develop and adopt sustainability plans, which call for a diversification in funding sources.

HOME Match

The City of Paterson had a 100% HOME Match waiver reduction during the 2021 program year. Although the City is allowed an exemption from match requirements, all of the City's HOME funded projects include a multitude of other sources including private debt financing and developer sponsored equity. Paterson Habitat for Humanity performs fund raising for each housing unit developed to leverage City HOME funds. The City invested \$948,000 in HOME funds in the six houses that Habitat completed during the 2021 program year and Habitat leveraged \$750,000 in mortgage funds and philanthropic support.

Many of the sites developed by Paterson Habitat for Humanity are located on sites that were once public owned properties. Many of these sites are former tax delinquent properties that are now being put back into productive use by Habitat. No HOME funds are used to reimburse Habitat for the acquisition costs of these properties.

HESG Match

The City works with our HESG subrecipients to leverage HESG funds from both federal and non-federal sources. It makes matching contributions to supplement the HESG program in an amount that equals the fiscal year grant for HESG. This amount includes contributions to any project under the City's HESG program, including any Subrecipient's HESG project. The City follows the requirements under 2 CFR 200.306.

HOPWA Match

The Department of Health and Human Services works with our subrecipients to leverage HOPWA funds from both federal and non-federal sources. Eligible beneficiaries are low-income persons that are medically diagnosed with HIV/AIDS and their families and are eligible to receive HOPWA-funded assistance. There is no match requirement.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	0
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	0
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	0

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
146,676.27	0	0	0	146,676.27

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	2,983,579	0	0	30,880	0	2,952,699
Number	10	0	0	1	0	9
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	2,983,579	90,000	2,893,579			
Number	10	1	9			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	261	56
Number of Non-Homeless households to be provided affordable housing units	34	11
Number of Special-Needs households to be provided affordable housing units	356	114
Total	651	181

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	617	170
Number of households supported through The Production of New Units	14	6
Number of households supported through Rehab of Existing Units	15	5
Number of households supported through Acquisition of Existing Units	5	0
Total	775	181

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City fell short of our goals in providing affordable housing opportunities. This was partially due to the ongoing Coronavirus pandemic during the 2021 program year. It was also due to the timing of the delivery of new housing units. The City has several housing developments in our pipeline and under construction which will create additional affordable housing opportunities over the next year. These include the rehab of the YMCA building (construction completed), a four-unit affordable rental development with NJCDC and two multi-family rental developments, which are the Hinchliffe residential project and Argus Ellison Development. All three of these developments are under construction.

Discuss how these outcomes will impact future annual action plans.

Now that the Coronavirus has subsided, we expect the FTHB program to be able to deliver more housing units, unless the increase in interest rates makes housing affordability unattainable, even with City assistance. We also anticipate that our new housing production will continue to deliver new housing units. Finally, the City plans to continue the homeowner housing rehab program with additional allocations of CDBG funds. Absent further lockdowns from the pandemic, the City should be able to meet further housing production goals.

The City has been screening application for future funding to determine if the goals outlined by the Subrecipients are realistic over the grant year period and make adjustments to our goals. During the 2022 planning process, the City had no prior year HOME funds and has two projects seeking our 2022 HOME funds. Both projects are shovel ready.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	1,588	3
Low-income	407	3
Moderate-income	85	0
Total	2,080	6

Table 13 – Number of Households Served

Narrative Information

The City uses our CDBG resources to predominately assist individuals and families below 80% AMI. The City's various homeownership housing initiatives are assisting households at all income levels below 80% AMI. The more recent Habitat housing initiatives using HOME have been targeted to households below 50% AMI. The City is using HOME funds to assist three rental housing projects in various stages of development. These rental housing developments will be assisting residents at 30%, 50%, and 60% AMI

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Paterson continues to work with the CoC to perform outreach services to the homeless in the area. St. Joseph's Medical Center, and the County's PATH Provider conducts county-wide street outreach with a focus on connecting with people who have severe mental health. Additionally, Catholic Family and Community Services (CFCS) and Community Hope are partners that connect homeless veterans through their Supportive Services for Veteran Families (SSVF) outreach program. During 2020, they assisted 32 homeless veterans with their outreach efforts. City Relief also provides outreach services and referrals while partnering with Paterson organizations, such as the Good Shepherd Mission and Eva's Village.

The City of Paterson and partnering agencies refer unsheltered homeless persons to NJ-211 First Call for Help. NJ-211 is the virtual Coordinated Entry access point accessible to the community via telephone availability 24 hours a day 7 days a week. NJ-211 strives to make materials and phone conversations accessible to persons with limited English proficiency through translation. Eva's Village Coordinated Assessment Navigation or CAN, targets reaching unsheltered households and quickly connect them to services and housing. NJ-211 and Eva's Village are key partners in conducting point of entry referrals into shelters, permanent housing, and services for homeless persons in Paterson.

CFCS also accepts referrals from local community organizations, court system, local emergency shelters, local governmental agencies, local parishes, and NJ-211 First Call for Help through the Coordinated Assessment system. Eva's Village outreach services are focused on individuals coming through their Community Kitchen, where volunteers and staff members let guests know about sheltering and other services available to them, and to clients entering Eva's through other programs (i.e., outpatient behavioral health program, Recovery Community Center, Culinary School, and Medical Clinic).

The Bergen-Passaic Transitional Grant Area (TGA) consists of the two northeastern counties in New Jersey with epicenters in Paterson, Passaic City and Hackensack. Paterson, being the epicenter in its region and one of the ten impacted cities in New Jersey, is characterized with high concentrations of HIV infections. By referrals, homeless HIV/AIDS persons are referred to sub-recipients in both counties of the TGA. A bio-psychosocial assessment is completed that includes an evaluation of a client's life in areas such as: health and substance abuse, mental health, legal, education, employment/vocational and psychosocial. The assessment leads to developing a Comprehensive Service Coordination Plan, which includes the evaluation and eligibility for SSI, SSD, General Assistance, Food Stamps, TANF, Section 8, Medicaid, etc. Clients are then assisted in applying or accessing all HOPWA services for which they are eligible.

During the Coronavirus pandemic, HOPWA sub-recipients provided most of their services through

telehealth, telephone, and email. This allowed clients to safely receive the same level of services without the threat of exposure to the virus. Coordinated partnership with the Ryan White Program Health Educators and Street and Community Outreach workers focused on the homeless population as their priority. While in the field staff were equipped with record release forms, referral forms, lists of community agencies, etc., allowing them to connect the homeless population with needed resources expeditiously. As needed, bus tickets were provided to those who needed transportation assistance to get to needed referrals, and Uber was made available for People Living with HIV (PLWH) who were afraid of taking public transportation.

The COVID-19 pandemic and its effects carried over and throughout much of 2021. As a result, rents and utility costs sky rocketed and in turn the need for housing doubled. Clients experienced a significant amount of income loss due to job, and reduction in work hours that drastically affected their ability to afford their housing. HOPWA funding provided individuals and their families (who met the eligibility criteria) with rental assistance and placement, as well as access to medical care.

Addressing the emergency shelter and transitional housing needs of homeless persons

Paterson utilizes the 24/7 hotline single point of entry system managed through NJ-211 to connect homeless person in need to emergency shelters and hotel/motel placements. NJ-211 will receive daily shelter bed updates so that call specialists have the number of available beds for the evening and can direct clients quickly to shelter. Once a person is connected through coordinated entry, providers work to connect them with the Housing Prioritization list allowing clients to access Public Housing (PH) opportunities funded by the CoC. During the 2020 program year, 504 homeless households were referred for placement through NJ-211 and 464 homeless households were placed in permanent housing.

CFCS has developed a good working relationship with local shelters and landlords in the community. Local landlords notify CFCS when they have apartment units available, and referrals received from local shelters are offered the opportunity to schedule an appointment to look at an available unit; and rapidly re-housed the client. If a household is homeless, it is referred through the Coordinated Assessment system via NJ-211 for shelter placement. During the 2020 program year, the City provided HESG funds to three homeless shelters operated by Eva's Village, St. Peters CDC and St. Paul's Haven. These three shelters assisted 146 homeless residents with emergency and transitional shelter. Each center offers intake assessment, case management and referral services to the residents, including substance abuse counseling, social supportive services, job training and employment services, financial literacy and permanent housing.

The City continues to seek additional housing opportunities to quickly rehouse people to reduce their risks of being homeless. The City of Paterson is collaborating with the Housing Authority of Paterson and others throughout the county to connect sheltered homeless persons to permanent housing vouchers recently made available. By using the single point of entry system, those most vulnerable in the area will have access to these long-term housing vouchers and supportive services.

HIV/AIDS clients who need emergency shelters or transitional housing are referred to HOPWA sub-recipients within the Passaic and Bergen TGA that can provide an immediate housing source, such as community shelters and local drop-in centers where residents can shower and wash their clothes. Clients, with histories of mental health problems, get referred to assisted living programs for mental health services. Once clients are put in touch with a HOPWA Case Manager, his/her case is screened to determine if services, such as emergency shelter or food, are needed immediately. Each client is screened at in-take for eligibility of HOPWA services, and if deemed eligible, issued payment vouchers for housing related services. Due to limited funding for shelter and transitional housing, sub-recipients have in place a hotel voucher process, which includes transportation to and from the hotel and nutrition assistance is also provided in emergencies.

During the 2021 program year, HOPWA providers addressed the issues of homelessness by contacting overnight shelters for men and/or women. Sub-recipients worked closely with City and County shelters in the County i.e., Eva's Village Men and Women Shelter, St. Paul's Community Development Corporation, Good Sheppard Mission, Salvation Army, and the Paterson Task Force Hill Top Haven. The City assisted 76 residents with emergency shelters and transitional housing during the 2021 program year.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Paterson works with the CoC partners to identify organizations that assist City residents with homeless prevention services and prevent discharges to homelessness. Our partners are available to connect clients to services and temporary hotel vouchers while they are being reintegrated into the community. Persons who are at risk of homelessness are also referred to the Board of Social Services for prevention assistance.

Connections are made to mainstream resources through the Passaic County Board of Social Services (PCBSS) (TANF/welfare agency) for linkage SNAP, SSI/D, TANF, WIC, and state funded resources: General Assistance (welfare for individuals), Emergency Assistance (homeless assistance and Rapid Re-Housing RRH for TANF/GA-eligible homeless persons) and Supportive Services for the Homeless. Clients may seek services with other CoC providers such as with Catholic Family and Community Services (CFCS) or Heart of Hannah.

CFCS has developed a good working relationship with local hospitals and the Division of Children Protection and Permanency (DCP&P). CFCS is contacted during the discharge planning stage at the local hospitals, and we use a system of networks, either via NJ-211 or emergency hotel placement to facilitate a transition. Case managers will work with households to ensure they have accessed available

entitlements and connect with the necessary resources. DCP&P also makes referrals when working with households in need of transition or emergency assistance to prevent possible homelessness. During the 2020 program year, the City provided HESG and HESG-CV resources to CFCS to assist our efforts in preventing homelessness. Much of these funds were still available during the 2021 program year. CFCS used HESG funds to assist 25 households with homeless prevention services using HESG-CV funds.

Heart of Hannah provides case management services which includes referrals for educational training, vocational training, financial planning, employment, and housing searches. This agency also offers a 14-week program for at risk families for substance abuse, homelessness, violence, , trauma, and incarceration. In their Young Entrepreneur Enterprise program, they aim to teach youths about financial literacy and encourage youths to consider entrepreneurship as a vital option for earning. The City provided Heart of Hannah with HESG-CV funds during the 2020 program year, which were still available during the 2021 program year. Heart of Hannah used HESG-CV funding to assist 26 families to avoid becoming homeless.

HOPWA funds were used to assist 27 households with rent, mortgage, and utility assistance during the 2021 program year. Case Managers coordinated HOPWA services with Ryan White Part A and Minority AIDS Initiative services, with impactful Substance Abuse Counseling and Treatment to help support housing stability for PLWH, by decreasing or eliminating drug/alcohol usage and relapse. Weekly virtual Psychosocial Support Group were held during the COVID-19 pandemic, as case managers worked with clients down loading and setting up apps; so that clients could participate and reduce experiences of loneliness and depression and remain stable in housing and in medical care. Additionally, City residents have accessed homeless prevention funds provided through the County's Emergency Rental Assistance Program (ERAP). With these funds, households have been able to avoid homelessness and maintain permanent housing in the community.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The CoC is seeking new funding for permanent housing projects including rapid rehousing and permanent supportive housing. These additional resources will be available for homeless clients that Paterson works collaboratively with organizations to assist. Several partners, offer to provide supportive services and address the unique challenges homeless people face. The Center for Family Services to provide case management and other wrap-around services needed by people who are experiencing homelessness.

CFCS has been a prominent partner and hosts several housing programs intended to assist the City with rapid rehousing services to households who have recently become homeless. During the 2021 program year, the City provided HESG and HESG-CV funds to CFCS to assist 31 households with rapid rehousing

services. CFCS addresses the needs of our veterans with SSVF a VA funded program, to provide supportive services and address the unique needs they face. Homeless Prevention Rapid-Rehousing Program -2 (HPRP-2) is a DCA funded program to assist households rapidly re-housed from a state of homelessness. The Intensive Case Management (ICM), a Division of Family Development (DFD) funded program assists the needs of our chronic homeless receiving Social Security Income (SSI); that have exhausted public assistance limits and Housing Assistance (HA) length of time. These are a few of the housing programs working directly in conjunction with the HESG program to ensure the department has the capacity to address a variety of needs and different populations facing risk of homeless or transitioning from homelessness.

Eva's Village helps homeless persons make the transition from homelessness to permanent housing by providing basic case management in the shelters, as well as wrap-around services through Eva's Village Recovery Center. Eva's Village Coordinated Assessment Navigation (CAN) project consists of Case Managers, a Housing Navigator, and a HMIS Data Manager. Using available technology, the team can conduct risk assessments and quickly identify and connect clients to needed resources. The CAN team coordinates with NJ-211 to assist a person in need of shelter placement in calling NJ-211 to be entered into Homeless Management Information System and receive the screening for the housing prioritization list. Clients are prioritized on the list based on their history of homelessness and vulnerabilities. Thereafter, a permanent housing provider uses the prioritization list as a tool to select candidates in the shelter and begin the process of providing permanent housing. Upon discharge clients are provided with a list of community resources that may be helpful in their transition.

Heart of Hannah receives referrals from the CoC's housing prioritization list to connect clients to rapid rehousing assistance. While in this program, clients work with case managers to prepare a service plans. Clients follow the service plan along with their counselor and house manager to ensure a successful transition out of the program. Clients are also presented with community resources from the CoC as often as the information becomes available.

During the 2021 program year, the City used its HOPWA resources to assist 82 households with tenant-based rental assistance. Sub-recipients apply for CoC grant funds from HUD to permanently house chronically homeless HIV/AIDS individuals. The CoC grant vouchers combine supportive services with rental assistance to ensure that the most vulnerable populations receive the supports needed in order to remain successfully housed. The success of the HOPWA program has an impact on the reduction of those chronically homeless; as well as, the overwhelming success of those assisted that remain permanently housed and those remaining in primary medical care. The Housing Authorities in both Counties (Passaic and Bergen) participated in the Zero 2016 initiative which gave vouchers preference to homeless veterans and chronically homeless individuals through the HOPWA Section 8 Program to secure long-term housing. Bergen County is now operating at functional zero having declared ending both veteran and chronic homelessness.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Housing Authority of City of Paterson (HACP), as a governmental agency, is the 3rd largest public housing agency in the State of New Jersey. HACP owns and operates 712 Public Housing ACC units, administers 3,214 Section 8 Housing Choice Vouchers, and administer 52 HOPWA Vouchers on behalf of the City of Paterson. In addition, since 1996, the HACP demolished 1,456 Public Housing units and replaced those with new town houses totaling 711 affordable Mixed-Finance/LIHTC units of which 273 units are Public Housing ACC-units. Furthermore, HACP is under construction at the former Riverside Terrace Housing Development, developing a 245-unit Section 8 project-base public housing complex consisting of 80 senior units and 165 family units. This project is expected to be completed in late 2022.

As one of Paterson's principal housing agencies, HACP's mission is to provide leadership, policies, and programs to promote adequate and affordable housing, economic opportunity, and a suitable living environment free from discrimination. To fulfill this mission, HACP has embraced high standards of ethics, management and accountability and forges new partnerships in order to carry out this mission.

HACP has developed unique partnerships with various organizations, businesses, educational institutions, and government entities to deliver the needed support services and affordable housing opportunities for City residents. Currently HACP administers a variety of self-sufficiency, community development initiatives including among others the Housing Choice Voucher (HCV); Family Self Sufficiency (FSS) Program; Resident Opportunity and Self Sufficiency (ROSS); Service Coordinator Family/Elderly program. Due to the Coronavirus pandemic, the Section 3 program requirements were waived by HUD, however, as standard procedure, monetary contributions were provided for scholarship funds for public housing residents to attend vocational and construction training. In addition, HACP receives Public Housing Capital Funds annually for capital and management activities for the development, financing and modernization of public housing developments and management improvements. HACP submitted RAD applications for Sojourner Douglas Homes, Gordon Canfield Plaza, Joseph Masiello Homes, Dr. Norman Cotton Homes, Rev. William Griffin Homes, Nathan Barnert Homes, Dr. Andrew McBride Homes, and Christopher Columbus Revitalized Site. HUD granted approval of the CHAPS for conversion to the Section 8 platform. HACP and its consultant are coordinating the needs assessment, architectural concepts, and budget requirements. The closing of this RAD Project is expected in the fall of 2023.

HACP, in partnership with Roizman Development and the City, are working to develop 34 units of affordable rental housing for veterans using HOME funds. This project is still in the predevelopment stage and was delayed due to the Coronavirus and HOME funding modifications. The developer continues to proceed with obtaining needed approvals and funding.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

HACP conducts bi-monthly resident engagement meetings with seven (7) established Residential Council Boards to engage the residents in activities to promote resident participation for the entire resident population. The resident council boards and a number of Housing Choice Voucher participants make up the Resident Advisory Board (RAB) at HACP and the RAB board participates in HACP annual and five-year planning for the agency. The HACP has been a HUD Certified Housing Counseling Agency since June 2000, with a HUD Approved Section 8 Homeownership Program since 2001. It is the Authority's goal to improve financial literacy, stabilize neighborhoods, expand/preserve homeownership opportunities and improve access to affordable housing for low-to- moderate income (LMI) residents in Paterson. Within the past five years, outcomes associated with the Housing Counseling program include over 1,000 residents receiving education/counseling services and HACP has provided services that have helped approximately 250 residents successfully purchase a home and/or avoid foreclosure. During the 2021 program year, HACP continued to work with LMI residents who were interested in becoming first-time homebuyers to receive housing counseling services through HACP's housing counseling programs.

Actions taken to provide assistance to troubled PHAs

The Housing Authority of the City of Paterson is not a troubled PHA.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The State of NJ Department of Community Affairs required the City's Department of Economic Development Division of Community Improvements to revise their policies and fees, to make the office more user friendly. The Director of the Department of Economic Development worked with the municipal council to remove some of these barriers and restrictions that had been outdated and unnecessary. Historically these policies and restrictions prevented the public from accessing much of the services available (i.e., inspections, permits, licenses, complaints, violations, etc.). Prior to Coronavirus, the Department of Economic Development Division of Community Improvements was beginning to operate more efficiently. The pandemic has forced the City to rethink the way we interact with the public to reduce the spread of the disease. The City is also working with our housing development partners to get new housing developments through the permit and approval process.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City has identified several obstacles that will impede its ability to address the identified needs in the five-year Consolidated Plan. These include the following:

The primary obstacle to meeting underserved needs in the City is the limited financial resources available to address identified priorities. To address this, the City is working with our Subrecipients to leverage the City's funds with other public and private resources.

The devastating impacts of the Coronavirus on the local economy has negatively impacted households and businesses throughout the City. Many Paterson residents are facing eviction and foreclosure. The City, State and Federal government has implemented various programs, including tenant based rental assistance and mortgage payment assistance. Implementing these programs has been a challenge for the City

The City still has a large percentage of the population that is extremely low income, over 39% according to the most recent American Community Survey data. The City has even fewer resources available to address these issues as loss in tax revenue due to the economic slowdown this past year. The CARES funding awarded to the City in the spring of 2020 has assisted the City in preventing many residents from becoming homeless.

The City continues to work with our Subrecipients to develop more affordable housing, create greater economic opportunities and connect unemployed and underemployed residents to area jobs through training and placement services.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The Department of Health and Human Services is the entity charged with assessing lead paint hazards within the community. As with many urban cities, the problems with the older housing stock and lead paint in the City are a real concern. Lead based paint hazard reductions are integrated into the City's housing policy and programs. The City is a participant in the New Jersey Health Department's Lead Abatement initiative. The City is in compliance with the guidelines in the housing programs and the latest lead-based paint regulations

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City's strategy has been to reduce poverty by empowering low-income individuals and families and improving neighborhoods. The City will continue to utilize this strategy through concentrated efforts to improve the housing stock and the neighborhoods.

The City will continue to support endeavors that create new and significantly improve housing that is affordable to low-income residents; as well as reduce the housing cost burden of families of poverty and low income. Another effort to alleviate poverty is through job creation. The Department focuses resources on efforts that assist businesses in start-up and expansion with an emphasis on job creation and tax-base enhancement. By accessing other funds, the City will work to provide employment opportunities within the community where people live. The City includes Section 3 Employment and Contracting policies on all applicable contracts, ensuring outreach to low-income City residents when job opportunities are created by HUD-funded activities. As a result of the City's efforts in our Section 3 hiring, four local employees were hired by one of the contractors on the Riverside Oval Park renovation project funded with CDBG funds.

The City works with a wide range of social service agencies that provide direct services to low-income people. These agencies include emergency and transitional housing facilities that provide focused services empowering people to overcome issues that prevent them from rising out of poverty. Some social services are: Senior Activities, Mental Health Services and Substance Abuse treatment. Also, referral services for the entire city. After school programs for Low-income children and a neighborhood clean-up program for the Great Falls District area in the City's 1st Ward.

Poverty is a result of lack of income. Factors that affect income include education, job training, and employment. The City, by itself, has very little control over the factors that cause poverty; but will continue to actively engaged conversation with its stakeholders, in strategizing a plan of attack to address the social problems of poverty. Such factors include unemployment, substance abuse issues, and lack of transportation options to get to and from work, to name a few.

Ultimately, federal and state policies on welfare, health care, and the minimum wage are crucial factors in the fight to address and reduce poverty. The City will continue to provide incentives for businesses to locate in low-income areas, to support organizations that provide job training and placement services, to

support homeless prevention activities, and to preserve and improve affordable housing options, as part of its strategy to prevent and alleviate poverty in Paterson.

The Department has adopted these strategies to achieve these goals of poverty reduction:

1. Market information about resources to poverty levels households;
2. Ensure housing assistance programs link assistance with other resources, including self-help activities, such as employment efforts;
3. Improve service delivery systems so that they become more responsive to neighborhoods where poverty-level families tend to reside.
4. Increase economic development, employment and training opportunities.
5. Improve collaborative efforts between local governments, non-profits, schools and businesses.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The Department coordinates programs and projects, as well as works with other City agencies, non-profit and for-profit partners, in realizing the goals, objectives and priorities outlined in the 5-Year Consolidated Plan (2020-2024), as well as the 2021 Action Plan. The Department is focusing our Community Development efforts around our existing investments in housing developments. The Department has put in place a systematic approach to administering our federal grants programs with a set calendar of our funding cycle, public meetings, and deadlines for submission of applications. The Department has implemented policies regarding review and approval of all grant applications including new underwriting guidelines for all real estate developments. Although many of these dates were pushed back during the 2021 program year as a result of the Coronavirus, the City is working to get back on track. The Director of the Department serves on the Mayor's Cabinet and addresses issues and challenges with the Mayor and other Cabinet members at weekly meetings to ensure the various programs and projects are moving forward.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

HACP offers residents a comprehensive array of supportive services and empowerment initiatives that promotes long-term economic success and housing self-sufficiency.

Working collaboratively with community partners HACP has made a significant impact on the lives of residents that require distinctive assistance. HACP administers Housing Choice Voucher/Section 8 program to provide housing assistance to the following special needs population:

- Housing Opportunity for People with Aids (HOPWA);
- Veterans Affairs Supportive Housing (VASH) for homeless veterans; and,
- Family Unification Program (FUP) for families in danger of being separated due to inadequate and/or unaffordable housing.

- Non-Elderly Disabled Vouchers (NED)

The largest special needs HACP population is the 692 public housing elderly/disable residents living in six senior developments. Fortunately, through intricate planning and collaborative partnerships HACP has been able to provide a comprehensive array of services to residents that allow them to continue to live independent. These services include individual case management, medical monitoring, senior enrichment program, family counseling, mental health services and socialization opportunities. Understanding the importance of socialization and wellness education, HACP continues to partner with the New Destiny Family Success Center, Women Empowerment Center and the Center for Alcohol and Drug Resources to facilitate the Wellness Initiative for Senior Education (WISE) Program to residents. WISE celebrates healthy aging and aims to help seniors reframe how they view aging. In addition, during COVID-19 HACP was able to expand the availability of food and create efforts to eliminate the food insecurity through partnerships with the Paterson Task Force, Grandparent Relatives Resources Center and the Passaic County United Way Common Market Food Bank.

In house programs at HACP such as the Community and Supportive Services (CSS) component, Resident Opportunity and Self Sufficiency Program (ROSS) and Family Self Sufficiency Program (FSS) are an integral component of HACP case management plan. HACP has a ROSS Coordinator that works exclusively with older residents living in the six senior developments. However, collectively the CSS and ROSS programs continue to provide outreach and case management to public housing households agency wide.

Accomplishments of the programs include the following:

- Referrals for health and dental care
- Job skills training placement/preparation
- Early child care enrollment
- Self-sufficiency computer/technology
- Adult Basic Education/GED.
- Assistance with daily living
- Medical monitoring
- On-site senior enrichment and family counseling
- Nutrition assistance
- Wellness Initiative for Senior Education

The Paterson Housing Authority continues to build partnerships with private/nonprofits, faith based and public organizations to improve the perception of the Housing Authority as a Public Agency.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

In December 2021, the City completed an update to the Analysis of Impediments to Fair Housing Choice (AI) and Language Action Plan. The AI sets forth how the City fulfills its requirements under the Housing and Community Development Act of 1974, as amended, which requires that each community receiving entitlement funds from HUD (Community Development Block Grant and HOME Investment Partnership Program), certify to HUD that it will affirmatively further fair housing.

The Analysis of Impediments to Fair Housing Choice allows the City to complete a review of its laws, regulations and administrative policies, procedures, and practices to see how they affect the locations, availability, and accessibility of housing, particularly for low- and moderate-income individuals and families. In addition, the AI ensures the City conducts an assessment of the conditions of both public and private housing that may be affecting an individual's and/or family's fair housing choice.

The AI, completed in 2021, identified nine Impediments that were barriers to fair housing choice. They were:

Impediment #1: Shortfall in available resources to address the City's community development needs.

Impediment #2: A decrease in the willingness of lenders to lend to low-income households as market volatility increases.

Impediment #3: The high cost of housing, including acquisition and renovation of existing units and construction of new units has put a significant constraint on the City's ability to effectively implement our First Time Homebuyer Program.

Impediment #4: Lack of vacant land available, which greatly impedes new construction.

Impediment #5: The age and condition of the housing stock is also a barrier to implementing new affordable housing strategies.

Impediment #6: The City's existing housing stock consists primarily of structures with two or more units, which do not lend themselves very well to homeownership opportunities.

Impediment #7: The City faces additional restraints, which are regulatory in nature. These include high real estate taxes, state regulations mandating building and fire safety controls, and HUD's requirements for their various community development programs.

Impediment #8: The capacity of local housing developers

Impediment #9: Language barriers are an impediment for many local residents.

Some actions the City has taken to address a few of these impediments, especially in regards to declining housing affordability is working to create affordable housing opportunities through the First-Time Homebuyer program, and new housing development programs. The City is also working to help special needs populations in the City with supportive housing. HOPWA funds are used to assist persons with HIV/AIDS with a housing subsidy assistance and rental assistance. HESG funds are used to help the homeless with their needs, which includes assistance to find stable housing.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The Department assigns a monitor to each approved CDBG activity and provides each agency a copy of the City's Subrecipient Monitoring Handbook. The program monitors are responsible for on-site, as well as desktop monitoring activities. Prior to the reimbursement of funds, each monitor is responsible for reviewing the expenditures and recommending reimbursement of all approved expenses. For subrecipients that are new to City, the program monitors are directed to provide more hands-on assistance. Each subrecipient is required to submit quarterly programmatic and fiscal reports for review by the Department. Each monitor is required to conduct at least one on-site monitoring visit to each of their subrecipients during the program year. This requirement was waived during the 2021 program year due to the Coronavirus pandemic.

The Department staff conducts on-site monitoring of HOME funded projects according to a schedule developed in accordance with requirements of 24 CFR 92.251 and 92.252. More rigorous project oversight is provided on all active development projects. Ongoing regular monitoring will primarily be based on an analysis of regular reports, reports from in-house or third-party inspections and documents submitted for review as projects are developed and managed through the affordability period. This desk monitoring will be supported by field visits to funded organizations and examinations of housing products. To document our monitoring, the Department maintains program files and checklists to assure that all required documentation is produced, reviewed and on hand as needed. During the affordability period, the City's program monitor will monitor and inspect a sample of units in completed projects to ensure compliance with HUD's affordability requirements.

The Department assigns a monitor to each approved HESG activity and provides each funded agency with a copy of the City's Subrecipient Monitoring Handbook. The program monitor meets with each subrecipient to discuss performance, rules, processes, coordination of services, exchange of best practices and concerns. The assigned program monitor conducts on-site monitoring and audits of selected subrecipient agencies to ensure proper administration of the program. All subrecipients are required to submit quarterly reports to their assigned program monitor. The Department audits requests for reimbursement of HESG funds before expenses are reimbursed. Each file is required to contain copies of all solicitations and agreements with subrecipients, records of all payment requests, dates of payments, documentation of all monitoring and sanctions. In addition, copies of all procurement contracts and documentation of compliance with procurement requirements are retained.

The City's HOPWA funding is administered by the Department of Health and Human Services (DHHS) Ryan White Division. The HOPWA Program utilizes a web-based platform to manage and monitor all

HOPWA contracts. The HOPWA monitors conduct on-site monitoring annually to review client files in accordance with confidentiality standards during the on-site monitoring, the HOPWA monitors review program management, client needs assessment, intake, and eligibility determinations and the housing inspection report. As part of the monitoring, the monitors review organizational capacity, staff development, program accomplishments/barriers, record keeping and financial management. The City uses utilization and expenditure reports as a monitoring tool when conducting both program and fiscal site visits.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City of Paterson places public notices in local newspapers, including Spanish and Arabic newspapers, notifying the public of funding usage for review and comment on the performance report. The local papers are The Herald News, The Record (English), the Arabic Voice (Arabic) and El Especialito (Spanish). Copies of these ads are attached.

Copies of the 2021 CAPER are available for public review for fifteen (15) days, from November 3, 2022 through November 19, 2022. The 2021 CAPER was made available on the City's website at www.patersonnj.gov/dc. Hard copies are available at the Department of Community Development's offices located at 125 Ellison Street, 2nd floor, Paterson, New Jersey, between the hours of 9:00 a.m. and 3:00 PM, and at the Municipal Clerk Office in the City Hall. Written comments on the 2021 CAPER are considered until 3:00 pm on November 19, 2022. Residents were advised to send their written comments to Barbara Blake-McLennon, Director, Department of Community Development at the address shown above.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

During the planning for the 2021 program year, the City made the decision to not provide any new CDBG resources for public services. This was due to the fact that several of the City Subrecipients were not able to perform as usual due to the coronavirus pandemic. As a result, the City extended each subrecipient contract and allocated 2021 CDBG resources only to public facilities and the City's homeowner rehab program. The Department from time to time does make other changes to our program recipients and funding allocations based on performance, utilization of funds and needs in the community. Recently, the Department revised our funding policies to provided resources to construction projects that are ready to move forward within a shorter time frame. At this time, there are no further changes that will be made to the City's program objectives.

Currently, the City does not have an existing Section 108 guaranteed loan in use.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

There are 14 projects that required inspections during the 2021 program year. None of these projects were inspected during the program year, due to the limitations regarding on-site inspections imposed by the City stemming from the ongoing Coronavirus pandemic. The projects schedule for monitoring for incomes, rents and overall compliance include: Paterson Commons I, Straight and Narrow II, Rising Dove Senior Apartments, Belmont Senior Apartments, Alexander Hamilton Phase III, St. Luke's House of Mercy, Acorn New Jersey Straight Street Apartments, NJCDC Park Corner, NJCDC Spruce Terrace Apartments, NJCDC Elm Street Apartments, NJCDC Birch Arms, MPM Properties, Trading Places and St. Paul's Women Living Independently.

The City is working with the property owners to schedule on-site inspections of these properties during the 2022 program year.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

The City's Affirmative Marketing Plan applies to all low- and moderate-income housing developments containing five or more units created in the City using government subsidy funds or City assistance. The Affirmative Marketing Plan is a regional marketing strategy designed to attract buyers and/or renters of all majority and minority groups within the City's housing region, regardless of sex, age, or number of children (unless units are age-restricted), to affordable housing units created within the City. The Plan prohibits discrimination in the sale, rental, financing, or other services related to housing on the basis of color, race, sex, religion, handicap, age (except for designated age-restricted units), familial status, national origin, sexual orientation, or gender expression.

The City requires that developers of rental properties or homeownership units assisted with HOME funds must advertise at least 120 days prior to rent up or the sales period in the following local newspapers: Herald News/Bergen Record, Arab Voice and El Especialito. The owners are required to provide the City with proof of advertising.

During the 2021 program year, the City worked with Habitat to ensure they followed our affirmative marketing requirements. The City is also working with the developers of the three HOME-assisted new rental housing developments to ensure each follows our affirmative marketing policies.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

In the HOME Program, the City does not have any HOME funded activities that generate Program Income. The City only receives recaptured funds from the First-Time Homebuyers (FTHB) who are looking to refinance or sell their homes. All recaptured funds received in the HOME program are allocated to new HOME-eligible activities, specifically new affordable housing development and assistance to LMI first time home buyers. During the 2021 program year, the City received no HOME recaptured funds and did not expend any program income. The City had a balance of \$149,676 in recaptured HOME funds at the end of the 2021 program year, which will be programmed to new HOME activities.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

The City ensures that each property developed with HOME funds has a deed restriction and long-term affordability mortgage placed on the property for a minimum of the HUD required time. Each year, our monitoring efforts make sure that the property is being used for affordable housing, the occupants still qualify under the HOME program and the property is being maintained as the HOME recipient's primary residence. During the 2021 program year, the City worked with Habitat and the YMCA to ensure deed restrictions and long-term affordability mortgages were placed on the properties developed with HOME funds.

CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	161	27
Tenant-based rental assistance	100	82
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0	5
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0	1

Table 14 – HOPWA Number of Households Served

Narrative

There are six sub-recipient organizations represented across both Passaic and Bergen Counties in the HOPWA program. These organizations are: The Housing Authority of the City of Paterson, The Housing Authority of Bergen County, Buddies of New Jersey, the Passaic Alliance Program of the City of Passaic Department of Human Services, Coalition on AIDS in Passaic County (CAPCO) and Straight & Narrow. The Department has ongoing discussions with the HOPWA Program Officer to provide guidance on how to target future spending within each grant awarded year.

During the 2021 program year, all Subrecipients assisted low- to extremely low-income persons living with HIV/AIDS in their area. Paterson Housing Authority provided tenant-based rental assistance, vouchers services to persons with HIV/AIDS. The Housing Authority of Bergen County provided tenant-based rental assistance vouchers services in Hackensack, NJ. Buddies of New Jersey provided: case management, vouchers services, emergency shelter, security deposits, short-term rent, utilities, nutritional assistance, and other housing related services; along with a long-term housing project-based facility for (6) tenants in Bergen County. The Passaic Alliance/City of Passaic Department of Human Services provided: case management, vouchers services, rental and utility assistance, security deposits, transportation, nutrition and emergency shelter assistance and other housing related services in Passaic County. CAPCO Resource Center provided: case management, rent, utility, nutrition

counseling, medical transportation assistance, and other housing related services in Passaic County. Straight & Narrow Inc. provided: case management, rental and utility assistance, nutrition counseling, transportation, and other housing related services in Passaic County.

The City fell short of our goal with short-term mortgage and utility assistance to prevent homelessness as well as tenant-based rental assistance. This was due to the volatile economy over the past year and rising prices in the tristate area where rents and utility services in Passaic and Bergen Counties have nearly doubled. With strong demand for rental housing, fewer available affordable housing units and limited resources for creating new affordable housing, it is increasingly difficult to assist LMI persons living with HIV/AIDS to find suitable housing. This is especially true in Bergen County where there are some of the highest rents in the State of New Jersey. Project sponsors reported that one of the barriers that hindered them in meeting their goals is the fact that approximately 50% of persons living in Passaic County pay more than 30% of their income for housing, again making it difficult to find suitable housing.

The COVID-19 pandemic continued to add difficulties to find suitable housing for LMI persons living with HIV/AIDS. Contract listing rents continues to outpace increases in the HUD published Passaic County Fair Market Rents. Over 74% of head of households receiving assistance at year end are 51 years of age or older, 45% of those assisted are African American, and 44% are Caucasian. Program participant's income is primarily received from Social Security's Supplemental Security Income (SSI) and wages. Increases in these programs did not keep pace with the rising costs of housing. Additionally, the continued New Jersey Eviction Moratorium impacted the number of available affordable rental units for this population. With the lifting of the eviction moratorium as of December 2021, the Bergen/Passaic TGA expects to see an increase in availability of affordable rental units. The goal for the next program year is to obtain permanent affordable housing for as many LMI households as possible by increasing the number of Section 8 vouchers made available for tenant-based housing.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	PATERSON
Organizational DUNS Number	067484063
EIN/TIN Number	226002200
Identify the Field Office	NEWARK
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Paterson/Passaic County CoC

ESG Contact Name

Prefix	Mrs.
First Name	Barbara
Middle Name	A
Last Name	Blake-McLennon
Suffix	0
Title	Community Development Director

ESG Contact Address

Street Address 1	125 Ellison Street
Street Address 2	2nd floor
City	Paterson
State	NJ
ZIP Code	-
Phone Number	9733211212
Extension	2272
Fax Number	0
Email Address	rgomez@patersonnj.gov

ESG Secondary Contact

Prefix	Mr.
First Name	Dennis
Last Name	Rolon
Suffix	0
Title	Relocation Officer
Phone Number	9733211212
Extension	2222
Email Address	drolon@patersonnj.gov

CAPER

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2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2021
Program Year End Date 12/31/2021

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: CATHOLIC FAMILY & COMMUNITY SERVICES

City: Paterson

State: NJ

Zip Code: 07505, 2001

DUNS Number: 099943071

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 87976

Subrecipient or Contractor Name: CATHOLIC FAMILY & COMMUNITY SERVICES

City: Paterson

State: NJ

Zip Code: 07505, 2001

DUNS Number: 099943071

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 63477

Subrecipient or Contractor Name: St Paul's Men Shelter

City: Paterson

State: NJ

Zip Code: 07501, 2119

DUNS Number: 167165328

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 25000

Subrecipient or Contractor Name: St. Peter's Haven

City: Clifton

State: NJ

Zip Code: 07011, 2643

DUNS Number: 804843985

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 25000

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 18 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households				
Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabilities:				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	9,980
Total Number of bed-nights provided	7,794
Capacity Utilization	78.09%

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

HESG performance standards:

The City has developed performance standards in providing HESG assistance. Included in these standards are policies and procedures for evaluating the eligibility of individuals and families for assistance under HESG, standards for targeting and providing essential services related to the street outreach, and the policies and procedures for admission, diversion, referral, and discharge by emergency shelters assisted under HESG with special consideration for safeguards to meet the needs of special needs populations are also implemented. Other standards are assessment of individuals and families and their needs related to emergency shelter. Coordination between providers, determination, and prioritization of those who will receive homeless prevention and/or Rapid-Re-Housing (RRH), what percentage or amount program participants will be responsible for while in the program, how long participants will receive rental assistance, and determination of the type, amount and duration of stay in the program.

The City has also outlined three performance measures, which are listed below:

- At least 77 percent of persons exiting permanent housing programs have been stable in housing for six months or longer.
- At least 65 percent of households exiting transitional housing exit to a permanent housing placement.
- At least 20 percent of all households exiting any program supported with HESG funds through the City will have employment income.

The City's 2021 HESG SAGE report helps to answer these performance measures. In a homelessness prevention housing assessment at exit 34 households reported and 3 of them (8.8%) were able to maintain their housing without a subsidy or moved into a new housing unit without ongoing subsidy.

The HESG SAGE report also reported if program participants were exiting to positive housing destinations or not. Of the 34 persons “reporting” exit destinations from the HESG program, 11 persons – or 32% were reported as exiting to permanent destinations, such as homeownership and finding rentals with both ongoing and non-ongoing housing subsidies.

Unfortunately, the City did not record if households exiting the program were with employment income or not.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	90,327	45,000	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	90,327	45,000	0

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	27,614	34,968	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	27,614	34,968	0

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Essential Services	0	0	0
Operations	90,327	75,000	50,000
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	90,327	75,000	50,000

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Street Outreach	0	0	0
HMIS	0	0	0
Administration	14,454	13,434	0

Table 28 - Other Grant Expenditures**11e. Total ESG Grant Funds**

Total ESG Funds Expended	2019	2020	2021
	222,721	168,402	50,000

Table 29 - Total ESG Funds Expended**11f. Match Source**

	2019	2020	2021
Other Non-ESG HUD Funds	0	0	
Other Federal Funds	0	0	21,228
State Government	143,547	593,547	
Local Government	67,000	62,000	24,500
Private Funds	100,000	200,000	
Other	0	0	
Fees	0	0	
Program Income	0	0	
Total Match Amount	310,547	855,547	45,728

Table 30 - Other Funds Expended on Eligible ESG Activities**11g. Total**

Total Amount of Funds Expended on ESG Activities	2019	2020	2021
	523,268	1,023,949	95,728

Table 31 - Total Amount of Funds Expended on ESG Activities

Attachments:

Public Notices

2021 PR26 CDBG Financial Summary Report

2021 PR22 Status of HOME Activities

2021 HOPWA CAPER Report