

HONORABLE MAYOR

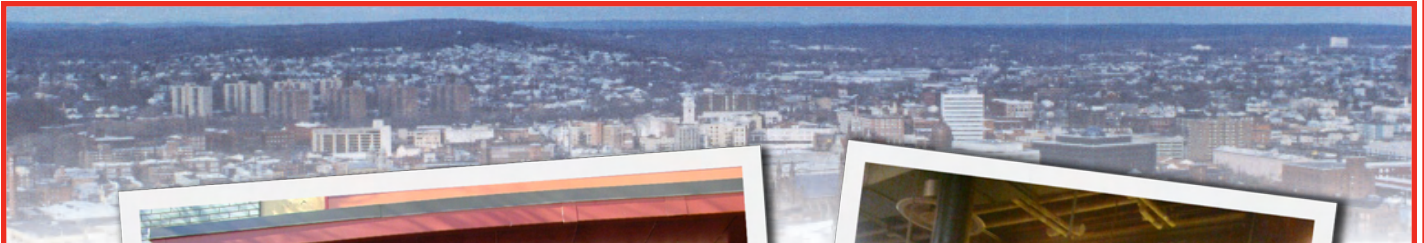
Jeffery Jones



ANNUAL
STATE
OF THE
CITY
ADDRESS

THURSDAY, JUNE 28, 2012

CABLEVISION STUDIO
77 ELLISON ST., PATERSON, NJ 07505





MAYOR'S ADDRESS

A PLEDGE OF RECOMMITMENT: *Together, We Just Did It!*

First and foremost, allow me to offer my sincerest thanks to all of you who still believe that the best days for the Silk City are ahead. I wish to extend this very special thank you to my family, my administration and all the citizens and employees for their recognition and understanding of the critical and vulnerable situation the City was placed in. When asked to support our vision and work with us, as we reform our future, you responded affirmatively. Together, we just did it!

As a result of our collective hard work and sacrifice, police, fire, and public works employees are returning to work. Employment is a critical indicator used by both the United States of America and New Jersey to measure recovery. To our credit, the Great Falls National Historic Park which is significant in revitalization and recovery is now more than a promise, officially and ceremonially signed in 2011.

Friendly and cooperative relationships with: China, Peru and Turkey designed to encourage international relationships through trade, travel; tourism and manufacturing have also begun. Hinchliffe Stadium and the Armory once legendary facilities for communal and athletic recreational facilities are central features of our redesign and restructuring, joined by the National Historic Trust, Paterson Public Schools, Friends of Hinchliffe and City Hall are actively engaged in discussions on stabilization, planning and usage. The City's downtown business corridor continues to experience increased and consistent consumer traffic and rebirth.

The City's economic development departments and agencies: Paterson Restoration Corporation, Small Business Development Center, Chamber of Commerce and UEZ continue to evaluate and showcase the downtown while supporting events which encourage business growth, Paterson P.M., Great Falls Jazz, and our newest marketing campaign focused on spotlighting all that makes us, Paterson, The Silk City.

The vision of returning back to our future as a strong industrialized community is as strong today as ever before, while our products have changed, so too have the compositions of our schools and our communities, our churches and our businesses; these are the signs of progress.

Our historic past has provided the foundation for our future, both technology and history, the blueprints of the first planned industrial City in New Jersey and the Nation, which featured the Colt gun, Holland's Submarine, The locomotive, silk and textile industries, respectively, serve as our reminders of our acclaim. Paterson's footprint of success is deep and rich and has long been cemented in America's story of invention, organization and power; as was then, challenge and failure are companions to success and prosperity. We chose partnership over demise, collaboration rather than separation, innovation instead of stagnation, and vision above rhetoric, we answered together, we just did it!

Mayor Jeff Jones
City of Paterson





PATERSON CITY CABINET

HONORABLE JEFFERY JONES	Mayor
CHARLES PETTIFORD	Chief Of Staff
CHARLES THOMAS, ESQ.	Administration
LANISHA MAKLE	Community Development
ANTHONY ZAMBRANO.....	Finance
DONNA NELSON-IVY	Health And Human Services
PAUL FORSMAN, ESQ.	Law
GLENN BROWN.....	Public Safety
MICHAEL POSTORINO	Fire Department
WILLIAM FRAHER	Police Department
CHRISTOPHER A. COKE.....	Public Works

STATUTORY AGENCIES

IRMA GORHAM	Housing Authority
CINDY CZESAK	Library/Museum
MANUEL QUILES	Municipal Court
ERIK LOWE.....	Municipal Utilities Authority
TONY PEREZ.....	Parking Authority



PATERSON CITY COUNCIL



ANTHONY E. DAVIS
Council President



JULIO TAVAREZ
Council Vice President



ASLON GOOW, SR.
Councilman 2nd Ward



WILLIAM C. MCKOY
Councilman 3rd Ward



VERA AMES-GARNES
Councilwoman 4th Ward



ANDRÉ SAYEGH
Councilman 6th Ward



KENNETH M. MORRIS, JR.
Councilman-at-Large



RIGO RODRIGUEZ
Councilman-at-Large



BENJIE E. WIMBERLY
Councilman-at-Large



ADMINISTRATION



CHARLES THOMAS, ESQ.

Business Administrator

The Business Administrator acts on behalf of the administration at City Council Meetings and coordinates the activities among the various city departments and agencies.

2012 ACCOMPLISHMENTS

1. Prepared and submitted application for participation in the New Jersey Transitional Aid Program and granted an award in the amount of \$21,000,000, based upon the Administration's reductions in spending and revised finance policies that address the 47.7 million dollar structural deficit.

2. The fiscal year 2012 budget was adopted by the City Council on April 3, 2012 by a vote of 5-2-1-1. The total general appropriations were for \$235,030,223.08 down from \$236,992,513.68, a reduction of (\$1,962,290.60) (.83%). The budget received a total of \$54,377,246.00 in state aid without offsetting appropriations. This figure is down from \$61,706,511.00 or (\$7,329,265.00) less than last year. Staff for the City was reduced budget 2012 to 2011 fiscal years by (249) positions.

Fiscal year 2013 budget requests went out in April and will be returned by June 2012. These recommendations will be summarized and reviewed by the Business Administrator, Chief Financial Officer, the Budget and the Administrative staff.

3. The Administration received approval for its police rehiring plan that will permit the return of thirty-seven (37) police officers to active duty. The deployment objective will address the quality of life issues that impact upon residents. In addition, the State Department of Community Affairs approved the return of (24) workers in the Department of Public Works and hiring of firefighters. The return of these employees and hiring of firefighters will assist in controlling overtime throughout the budget year.



COMMUNITY DEVELOPMENT



LANISHA MAKLE

Director

The Department of Community Development continues to play a major role in the revitalization of neighborhoods and physical structures within the City. The Department administers the United States Department of Housing and Urban Development funding that is granted to the City on an annual basis. This funding is utilized to provide assistance to low and moderate income individuals and families.

2012 ACCOMPLISHMENTS

Accomplishment #1- Hiring of Director of the Division of Economic Development: After an exhaustive search for an Economic Development Director, the position has been filled. The hiring sub-committee interviewed six (6) candidates for the position. After narrowing down the potential candidates, the committee selected two (2) candidates that rose to the top and displayed the qualities and characteristics necessary to fill the position. However, the City of Paterson can only have one Economic Development Director and that person has been chosen. The Mayor and the Director of the Department of Community Development are pleased to announce that the new Economic Development Director will be joining the CD Staff on or before July 1, 2012.

Accomplishment #2- Paterson Northside Property Buyback Program: The City of Paterson submitted its first application to the State of New Jersey Office of Emergency Management for a property acquisition program in 2011. The State of New Jersey awarded the City of Paterson \$5.7 million to acquire and demolish thirty (33) properties in the 1st Ward. At the conclusion of the demolition of these properties, the sites have to be restored and the sites will be dedicated to the creation of a park. The State of New Jersey has given the City of Paterson three years to complete this project.

Accomplishment #3- Vacant and Abandoned Property Initiative: While the City of Paterson adopted its first Vacant and Abandoned Property Ordinance in 2009, the ordinance was not enacted by city officials. Since this time, the City of Paterson has participated, along with other municipalities in the State of New Jersey, in a Vacant and Abandoned Property Initiative conducted by the Housing and Community Development Network of New Jersey. The Housing and Community Development Network held a Summer Institute, during the summer of 2010, with all of its municipal partners to provide tools and resources to assist the municipalities in their respective city initiatives. One of the outgrowths of the Summer Institute was to have each municipality enact a vacant and abandoned property registration fee, which would be a fee charged to the owners of such properties to deter them from keeping their properties vacant and abandoned, thereby causing a negative effect on a neighborhood's quality of life. On September 13, 2011, the Paterson Municipal Council amended its 2009 ordinance to include a registration fee for vacant and abandoned properties. To date, the Division of Community Improvements has collected approximately \$40,000.



FINANCE



ANTHONY ZAMBRANO

Acting Director

The Director of Finance shall be the Chief Financial Officer and may also serve as the City Treasurer. The director is the head of the department and, as such, shall supervise and direct all of the operations within the Department of Finance. Additionally, the acting Finance Director serves as the Custodian of School Funds.

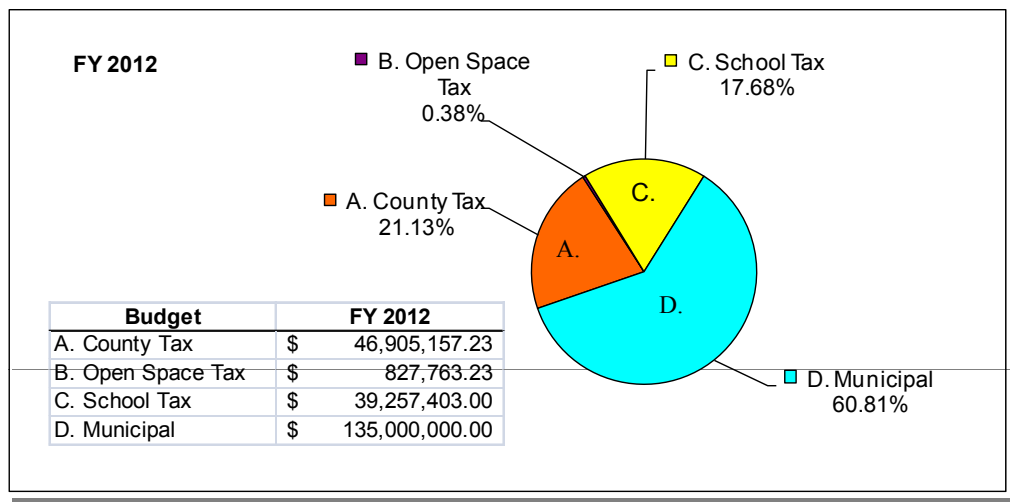
The Department of Finance encompasses the centralized municipal finance organization. It provides the framework for the financial support of the City departments and statutory agencies and also assists in providing cost effective services to the taxpayers.

The major financial functions of the department include tax assessment, tax collection, accounting, treasury management, internal auditing, debt management and various billing functions such as sewer fees and ambulance fees. The Chief Financial Officer is responsible for general financial matters such as bond issuance, investments and revenue analysis, to name a few. The financial functions as well as the responsibilities of the Chief Financial Officer are performed and implemented with the assistance of six divisions.

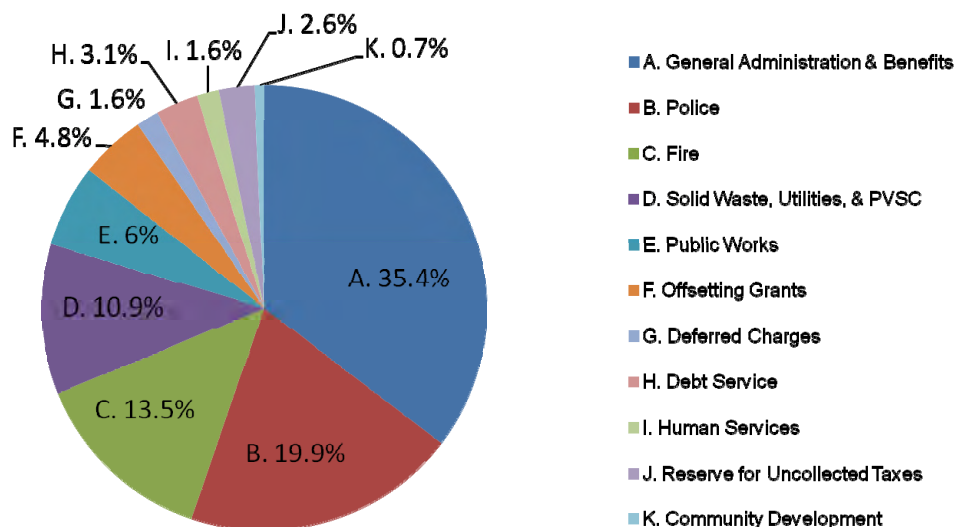
2012 ACCOMPLISHMENTS

1. Restructured bonded debt payments saving the city's fiscal year 2012 budget 4.8 million.
2. In a competitive sale where five bids were received and sold \$23,929,000 of Bond Anticipation Notes to fund various Capital Improvement Projects such sewer reconstruction, road resurfacing and facility projects, at a net interest rate of 1.27%.
3. Reviewed the sewer charge ordinance setting new user fees charged by the city to ensure that the cost of providing the service is born by the user.

What Comprises the Paterson FY 2012 Tax Bill?



Allocation of the City of Paterson's FY 2012 Budget





HEALTH AND HUMAN SERVICES



DONNA NELSON-IVY

Director

Under the direction of the Mayor of the City of Paterson, the Department of Health & Human Services is responsible for developing and administering programs and activities designed to maintain and improve the quality of human life for those who live, work and visit within the City of Paterson.

2011 was a most challenging year. Our staff decreased dramatically in numbers from 168 to 105 therefore having us to do much more with much less. We experienced record breaking natural disasters and 5 of the 6 were Presidential Declarations i.e., snow storm accumulations, an earthquake, and Hurricane Irene/ Tropical Storm Lee – the spring flood (March/April was not declared). However, we worked diligently through it all as we housed and assisted American Red Cross with our emergency shelter.

Our City budget is \$3,255,057 and with County, State and Federal program-generated revenues our total budget exceeds 11 million dollars.

2012 ACCOMPLISHMENTS

1. Surviving Hurricane Irene Without Incident – Division of Health, Division of Senior Services & Office of the Director

Immediately following the news that President Barack Obama was to visit our city to tour our major flooded conditions, we began to receive the much needed resources to assist Paterson residents. We had 5 bridges closed which disconnected the 1st and 2nd Wards from the remainder of our City. We began receiving direct assistance from NJ State Troopers, NJ Transit, NJ Department of Human Services, American Red Cross, and the Salvation Army to name a few. Once we received authorization to open an emergency Red Cross shelter in Paterson, we went to Bergen County Community College to bring Paterson residents back to their City/County in order to be closer to their homes and services. Transportation was provided by NJ Transit via NJ State Troopers.



With the assistance and total support from Paterson's Office of Emergency Management, the Division of Health Public Health Nurses provided a medical triage to assess the medical conditions of individuals being transported to the shelter. They continued providing physical, mental and psychosocial daily assessments to ensure the overall needs of the shelter residents were being met. This team received valuable assistance, equipment and support from Dr. James Pruden, St. Joseph's Hospital and Medical Center, ER, Chief of Staff. To meet the functional needs of our medically fragile residents, a shelter was opened at School #24. Our Environmental Health Inspector visited the shelter site at Eastside High School to ensure food was stored; temperatures maintained and served in accordance with health and safety codes. When our numbers decreased below 100 residents, our Division of Senior Services transportation program relocated the remaining shelter residents to our DSS site. The shelter residents remained at this site until it was safe for them to return home or until they were relocated to another place of residence.

We served over 200 individuals without medical incident, or food borne illness. This proved to be our top accomplishment for fiscal year 2012!

2. Mercantile Licensing Division

Re-directed DSS bond to purchase much needed 15-passenger van (emergency transport of nurses, health inspectors and/or citizens); presented Smoke Free Clean Air Act NJ 2007 law to City Council and business owners in an effort to educate prior to strong enforcement; FY 2011 revenues projected to be \$825,000 over \$100,000 from 2010.

3. Youth Services Bureau

YSB received a \$20,000 grant to provide education enrichment, summer employment opportunities, life skills enhancement, community service and future orientation and planning to eighteen (18) Paterson Youth. The Director received the grant and the program was called G.A.R.P. (Giving and Receiving Program). The concept of the program was around the whole essence of giving. The generous donors gave freely to help other youth. Our youth in turn, gave of their labor to help beautify their community. The community gave its resources; teachers, seniors, counselors, etc., to help with overall development of our youth and so on. The program was a big instance of GIVING!!!



LAW



PAUL FORSMAN, ESQ.
Corporation Counsel

The Department of Law, created pursuant to TCOP 5-68 et seq., is the legal advisor to the Mayor, Municipal Council and all City Departments, boards, commissions, authorities or agencies except as otherwise provided by ordinance. Independent authorities or commissions such as the Housing Authority, Parking Authority, Board of Adjustment and Planning Board are represented by separate counsel not under the auspices of the Department of Law. The Director of the Department of Law is known as the Corporation Counsel. The Corporation Counsel is charged with enforcing all laws and protecting the interests of the City, as well as prosecuting and defending actions and proceeding by and against the City and every City department.

IN FISCAL YEAR 2012, OUR NOTABLE PROJECTS INCLUDED THE FOLLOWING:

1. The Law Department provided Mayor Jones with the legal support necessary to negotiate and memorialize the Agreement to Establish and Preserve the Paterson Great Falls National Historical Park. This was a comprehensive agreement involving the City of Paterson, the National Park Service and the Paterson Municipal Utilities Authority that was directed and negotiated by the Mayor over the course of 16 months. The Mayor's goals included the preservation of Paterson's greatest natural resources and physical assets while engaging with the Federal Government to supply the significant funding needed to fulfill the dream of a National Park in the historic City of Paterson.
2. The Law Department, working closely with the Business Administrator and the Purchasing Agent, established new contracts for the collection and disposal of solid waste that will result in savings of \$3.5 Million for the first three years of the contract. The Law Department's Purchasing Attorney successfully defended the litigation that was filed by a prospective vendor to challenge the award of the new contract. If the contract is extended pursuant to an option for two more years, the savings for the City are projected to be \$5.3 Million over the term of a five-year contract.
3. The Law Department, working closely with the Business Administrator and the Director of the Department of Community Development, assisted in the successful negotiations with the Green Acres Program of the State of New Jersey to complete an exchange of land to allow for the construction of a new Fire House on McBride Ave. The new construction is supported by significant grant funding and will provide new facilities that are needed by the Fire Department and residents of the City.



PUBLIC SAFETY

FIRE DEPARTMENT



MICHAEL POSTORINO
Chief



GLENN BROWN
Director

POLICE DEPARTMENT



WILLIAM FRAHER
Acting Police Chief

The State of the City Report highlights the most significant achievements and accomplishments made by the three agencies encompassing the Department of Public Safety. Attempting to illustrate all of the projects, plans and undertakings of each of these departments would prove too voluminous for inclusion in one document. Thus, I have chosen to highlight three [3] of what I believe to be the most significant accomplishments made by each of these respective agencies thus far this year.

Developing meaningful cooperative working relationships between different entities who share a common goal is the essence of effective management. Developing ideas, plans and programs that aid in assisting each of them to maximize their potential affords the citizens of Paterson with the highest degree of public safety related services. In all cases it is the mission of each of our Public Safety Departments to minimize the loss of life, property or personal injury in direct response to crime or in the face of any naturally occurring disaster.

Such efforts are sustainable only through the dedication and continuous efforts of the men and women who make up our Police, Fire and Emergency Management Departments. Their creative effort in seeking new and innovative approaches to providing adequate protective services is the fuel that keeps the engine running. By partnering with local, state and federal agencies, as well as the private sector, each of these agencies ensures that a multi-faceted approach to problem solving is utilized that allows for the free-flowing exchange of ideas and the sharing of essential life saving services.

Setting meaningful strategic goals and objective that are achievable given the current economic climate has proven to be a challenging endeavor. Yet the command-staff and leadership of each of these fine organizations have proven time and again that they are up to the task. It has been a true honor and privilege to continue working with them as we move forward into the future.



POLICE DEPARTMENT

2012 ACCOMPLISHMENTS

Leadership, Transparency & Communication: Nothing tests the metal of leadership ability within an organization better than how its members transcend adversity. The City of Paterson and the Police Department in particular, has been with faced with enormous challenges during the past year. With a state and national debt crisis looming, police leadership needed to confront the unpleasant reality that a significant reduction in police staffing-levels was on the horizon which needed to be mitigated and managed responsibly. Somehow, residents and visitors alike needed to be reassured that the department and the City were up to the challenge. Throw into that mix the taxing impact of issues such as the severe flooding recently experienced in our community, combined with the ever present demand for police services and you have a true test of individual and organizational fortitude. The only way to successfully navigate those waters is through a renewed commitment to greater communication between my office, police managerial staff and City administration. I take pride in helping to build more open and cooperative working relationships with both of those entities along with the community as a whole as together we shape the future of the department as it transcends into a more transparent and efficient organizational model.

Alternative Financial Resources: Faced with the draconian cuts in state financial subsidies in the midst of a historic economic crisis, pursuing alternate funding sources has remained a top priority. To that end, directing staff to find creative ways to find additional resources in an effort to maximize operational effectiveness and maintain essential services was paramount. A collaborative effort was made to petition the U.S. Department of Justice to allow us to change the focus of an existing COPS Grant Award to that of a “rehiring & retention” project. My office, in conjunction with both the police and City administration, endeavored to reorganize the police department into a flatter more efficient organizational model. Economic realities dictated that a more fiscally conservative approach needed to be taken in order to “do more with less” while still providing essential police services. I am pleased to state that the result of those efforts will culminate in the reinstatement of thirty-seven (37) police officers to the ranks of the department effective July 1, 2012. Twenty-five (25) of those officers will be federally funded directly through the Community Oriented Policing Services [COPS] grant program. Twelve (12) additional officers will be locally financed through planned and carefully controlled attrition rates designed to contain spending and keep the police department’s budget at a significantly reduced level from pre-layoff norms. The combination of more stringent fiscal management practices and the securing of alternate funding sources have provided for an enhanced ability to both serve and protect the public while maintaining appreciably restrained operating expenses.

Technology & Communications: Through the utilization of a Federal Technologies Grant, the police department is in the process of constructing a brand new state of the art communications center. The design technologies utilized will provide for enhanced 9-1-1 response capabilities and more direct



geographic mapping of incidents resulting in an expedited police response. When combined with GPS systems already installed in all police vehicles, this new technology will serve as a valuable management tool by providing police supervisors with greater awareness of resource allocation and more direct control over call direction, thus resulting in enhanced accountability and reduced response times. Additionally, Smart-Board interactive monitors and related crime-geographic mapping software will provide the police department for the first time ever with a true “Command and Control Center” where all emergency service related activity can be coordinated and monitored simultaneously on a city wide basis.



FIRE DEPARTMENT

2012 ACCOMPLISHMENTS

EMS Shared Services Agreement: Beginning in January of 2011, the City of Paterson entered into a shared services agreement with the Boroughs of Haledon, Prospect Park and William Paterson University to provide “Basic Life Support –Emergency Medical Services” for a period of three [3] years. This agreement has drastically improved the response times of EMS for the residents of both communities. In many municipalities throughout northern New Jersey a growing trend has emerged in which many have found it increasingly more difficult to find sufficient numbers of volunteers to provide and staff EMS related services. As such, the residents of many of these communities have often waited extended periods of time for the arrival of vital and often lifesaving Emergency Medical Services. Since we began providing these services to these respective communities the response times for a Paterson EMS Unit has averaged fewer than 9 minutes. The terms and conditions of this agreement have also generated increased billing revenue for the City for providing these services and have enabled the purchase of two [2] new ambulances to the Fire Department’s fleet. Additionally, having sworn Firefighters serve as EMT’s has resulted in an additional savings of 1.5 million dollars in the Fire Department’s budget.

Multiple Dwelling Inspection Program: The Paterson Fire Department has recently been designated by the State of New Jersey as a Local Enforcement Agency (LEA). Earning such a distinction grants our



department the authority to conduct “life safety inspections” of all multi-dwelling occupancies with the City of Paterson. These vital responsibilities were previously administered by the State Division of Fire Safety. The core purpose of these inspections is to aid in holding property owners accountable whose properties do not meet state and local codes governing fire safety. Further, they afford firefighters the opportunity to become more familiar with many of the buildings they inspect allowing for the “pre-planning” of future emergency responses to many of these locations. By design, the program was conceived as a proactive initiative and instituted to both identify and remediate all fire-safety hazards before tragedy strikes. Such efforts provide for a greater “peace-of-mind” to residents and occupants of many of these structures thereby significantly improving their overall quality of life.

Storm Relief and Secured Funding: As a result of our agency’s response efforts during both the Hurricane Irene and Tropical Storm Lee disasters, the Paterson Fire Department was awarded a \$135,000 federal grant through the Fire Safety Act. This funding will be utilized to provide for enhanced water rescue training along with upgrading vital life-saving equipment so essential during disaster relief efforts. The securing of federal funding will make available essential protective equipment for each unit of our emergency response fleet in addition to providing for updated training programs for every emergency responder. The benefits derived from this grant program will have a dramatic and immediate impact on our agency’s ability to provide effective fire/rescue services to all those who live, work or visit the City of Paterson. The securing of these additional financial resources provides the Fire department with an excellent opportunity to maximize our capabilities and enhance our level of professional service to the community at virtually no cost to the tax-payer.





OFFICE OF EMERGENCY MANAGEMENT

2012 ACCOMPLISHMENTS

Training & Coordination: This year with the assistance of our partnering first response agencies we have trained volunteers from our community in techniques to assist themselves as well as their neighbors in the event of a large scale disaster. Once the volunteers have completed the training they become part of our Community Emergency Response Team (CERT). Recently, Paterson OEM partnered with the Passaic Valley Water Commission to conduct joint basic training exercises designed to build bridges and cultivate bonds among other Community Emergency Response Teams from neighboring municipalities. The focus of these joint training sessions was to advance a cooperative spirit between team members from different and culturally diverse backgrounds who may be called upon to work side by side during times of emergency. The success of these collaborative exercises has resulted in the Paterson Office of Emergency Management (OEM) being designated the lead agency in a county-wide disaster drill slated for “Fall 2012.”

Community Outreach & Partnerships:

It is through our outreach program that we were able to provide disaster preparedness seminars to local church congregations and Day Care centers. We offer these trainings to the community, faith based, civic and business communities. It is our goal that all residents will know how to prepare a disaster plan, assemble their own disaster supply kit and stay informed of events. This past holiday season fifty public school students whose families were affected by the recent flooding were invited to a “Breakfast with Santa” in which each of the participants



received presents and gift they might not have otherwise not received. These events and others like it, which are sponsored by the Office of Emergency Management, are only made possible through the generous financial assistance and volunteer efforts of other civic, community and faith based organizations dedicated to serving the public.



PUBLIC WORKS



CHRISTOPHER A. COKE

Director

The Department of Public Works is responsible for all matters relating to the construction, management, maintenance, operation of physical properties of the City.

2012 ACCOMPLISHMENTS

- Saving of more than \$800,000 in department budget. Savings of more than \$2M to the municipal budget (mainly due to revisions to trash collection bid).
- Increase of recycling revenue to record levels for the city.
- Being instrumental in achieving approval for property buyouts in flood prone areas through programs that were available to the city for over 12 years.
- Coordination of response to flooding as a result of Hurricane Irene that minimized property loss and resulted in no loss of life.





OFFICE OF MUNICIPAL CLERK



JANE E. WILLIAMS-WARREN

City Clerk

The Municipal Clerk is the Professional who provides continuity in the Government from Administration to Administration. When Elected Officials leave office, the Municipal Clerk remains, seeing to it that the business of Local Government continues uninterrupted and providing experienced and dedicated public service to the Governing Body, Colleagues, and Residents.

Accomplishments in the Municipal Clerk's Office include some of the following:

- Upgrade of our computer technology, which allowed the City Clerk's Office to scan important and crucial documents to the Municipal Council.
- Streamlined the Open Public Records Request, by sending responses through E-Mail, allowing requestors to get responses, both timely and more efficiently.
- The Mail Room has saved the City major savings with the expansion of the pick-up service worked out with Pitney Bowes in 2011.
- Provided the residents of Paterson with televised media news updates, council meetings, and presentations by the administration and other departments. On a daily and weekly basis public service announcements (PSA's) are posted both in static and moving form. Live messages from the Mayor and other municipal officials, as well as traffic updates and special utilities are posted at a moment's notice. Election notices and up to the minute results are posted live.
- The Public Access Studio boasts a multi-camera production facility with two editing suites, a green room, storage rooms, a conference suite and dining area. The studio is used for several productions by the Mayor as well as other Departments. The greater Paterson community has access to these services through our partnership with Cablevision of Northern New Jersey. Several independent television shows are produced at the studio and aired weekly on public access Channel 75.



STATUTORY AGENCIES



HOUSING AUTHORITY OF THE CITY OF PATERSON



IRMA GORHAM
Executive Director

Today, the Housing Authority of the City of Paterson (HACP) provides 1,137 units of decent and secured affordable housing for low income seniors, people with disabilities, working adults and families with children. In addition, the federal housing Section 8 program consists of 2,305 affordable apartments in the private market, resulting in a total of 3,442 available rental units.

This past year, the HACP's primary focus was on support services, as we developed the process to construct the remaining 125 units at the Heritage at Alexander Hamilton.

The following program discussions provide a handful of examples of the thousands of lives that are being improved by the work of the Authority. With our partners, the HACP are developing intervention strategies to help residents remain in their homes, as well as supportive economic services as a spring board for a better future.

In addition, the HACP continues to raise the bar in regards to the development of mixed income communities fostering safe and secure environments. We are finding new ways to coordinate between federal agencies and other partners and breaking down silos that can be road blocks to services.

2012 ACCOMPLISHMENTS

- **Housing and Foreclosure Counseling** --The HACP is a HUD Certified Housing Counseling Agency since June 2000, with a HUD Approved Section 8 Homeownership Program since 2001. It is the Authority's goal to educate low to moderate income families and assist them with foreclosure prevention counseling and pre-purchase counseling free of charge. This is achieved through group counseling, one on one counseling, prevention mediation and budget/financial management assistance. During the 2011 calendar year 192 residents received pre-purchase counseling and 25 purchased a home. The Foreclosure Counselor, for the same period of time, advocated assistance on 115 cases, 31 Forbearance 41 Modifications, 8 Reinstatements, 5 Short Sales and 1 Deed In Lieu and 29 are currently in the process.



- Due to funding reductions the HACP continues to explore alternate funding sources to ensure residents have qualified housing counseling services available to them. Recently, the New Jersey Mortgage and Finance Agency designated the HACP's foreclosure counseling program to administer the HomeKeeper Program and New Jersey Judiciary Program. Both programs are major entities in helping homeowners keep their homes safe from foreclosure. To date, 60 cases have been forwarded to the HMFA programs.
- Special Needs Programs – Working collaboratively with community partners the HACP has made a significant impact on the lives of residents that require distinctive assistance. Programs such as Housing Opportunity for People with Aids (HOPWA) and Veterans Affairs Supportive Housing (VASH) for homeless veterans are administered with specialized case management and care. One on one interaction with each individual requires intense service coordination and emotional investment in administering support services and housing needs. In addition HACP, in coordination with the Division of Youth and Family Services (DYFS) administers housing for the Family Unification Program, which serves to provide a housing voucher to families who are in eminent danger of being separated due to inadequate housing.
- The HACP's largest special needs population is the 864 public housing elderly / disabled residents living in six senior developments. Fortunately through intricate planning and collaborative partnerships the HACP has been able to provide services to residents that allow them to continue to live independent by offering medical monitoring, individual case management, adult day care service, medical transportation, mental health services, in-home service and socialization opportunities.
- HOPE VI Community and Supportive Services Program – The HACP received a 2010 HOPE VI Revitalization Grant for the Alexander Hamilton Development (AHD). A major component of the grant is the Community and Supportive Service (CSS) Program for former residents of the Alexander Hamilton Development. The CSS plan was designed to assist all 235 AHD families to become financially self sufficient and less depend on government housing assistance. The HACP assembled a team of 15 program partners who have committed to in-kind services that respond to the needs of our residents by focusing on: a) building upon the existing foundation of the resident services; b) integrating a strong workforce development strategy that offers access to job readiness, demand job and other training and employment related services to assist with self sufficiency; c) encouraging enrollment in early childhood education programs; and d) promoting health care initiatives. Intense case management services to eligible CSS families are tracked and reported outcomes are measured to determine successful milestone achievements. In house programs such as the Resident Opportunity and Self Sufficiency Program (ROSS) and Family Self Sufficiency Program (FSS) are an integral component of the HACP's CSS case management plan.
- The transformation of the former Alexander Hamilton to the Heritage at Alexander Hamilton provides actual proof of the possibilities of neighborhood revolution and revitalization. PHASE I, consisting of 80 units were designed and constructed without any HOPE VI Funds is occupied. Subsequently, PHASE II and III will be funded with HOPE VI funds consisting of 125 units are in the design stage and with pending approval of low income tax credits, construction is anticipated to start by early winter 2012.



MUNICIPAL UTILITIES AUTHORITY



ERIK LOWE

Chairman

The Paterson Municipal Utilities Authority (PMUA) is a municipal statutory body, consisting of five commissioners, appointed by the Mayor with approval by the Municipal Council, pursuant to N.J.S.A. 40:14b-4. The MUA was created by ordinance on June 29, 1981 in order to reactivate the hydroelectric plant at the Great Falls of the Passaic River, which was built by the Society for Establishing Useful Manufacturers (SUM) in 1914 and subsequently acquired by the City of Paterson in 1946.

2012 ACCOMPLISHMENTS

On November 7, 2011, Paterson Mayor Jeffery Jones, U.S. Interior Secretary Ken Salazar, and Paterson Municipal Utilities Authority Chairman Erik Lowe signed a proclamation making the Great Falls as a national historic park. The 77-foot waterfall, located in downtown Paterson, is the second largest on the East Coast and one of the largest in the nation. The falls once provided power to run factories that produced silk, locomotives and firearms and helped launch the American Industrial Revolution.





LIBRARY / MUSEUM



CINDY CZESAK

Director

2012 ACCOMPLISHMENTS

BROADBAND TECHNOLOGY GRANT (BTOP)

The Paterson Public Library system applied for and was included in the multi-million dollar Broadband Technology Grant that the New Jersey State Library received. The goal of the BTOP project is to help in the economic recovery of the state by giving libraries the tools they need to expand services to the unemployed and underemployed. Through this grant, the Paterson Public Library system received 20 desktop and 18 laptop computers; the internet connections for the library branches were upgraded to higher speed. In addition to infrastructure support and expansion, the Library staff and the community were offered hands on training in job search skills and techniques. And, finally, there is access to resources that any job seeker with a library card:

- LearningExpress Job & Career Accelerator™ integrates everything patrons need to conduct a successful job search, all in one easy-to-use online application. It takes the guess work out of the job search by providing step-by-step guidance, expert advice, and interactive tools.
- GED Online is a comprehensive online GED preparation tool, which includes pre-assessment, review and skill-building, pre-testing and post-testing. GED Online prepares users to take the GED test through interactive lessons and quizzes.
- Small Business Resources, such as Frost and Sullivan database and the Small Business Resource Center Database.

WORKING WITH THE PATERSON SCHOOL DISTRICT'S FULL SERVICE COMMUNITY SCHOOLS

Dr. Evans, the District Superintendent, is focusing on the development of Full Service Community Schools within the school district. This model proposes developing services that address needs, outside of classroom instruction, for students, for their families and, ultimately, for the entire neighborhood



surrounding a school. These services can be medical, literacy based, recreational, or whatever is given priority by those who receive the service.

The Paterson Public Library has been actively working with the three FSCS that have been implemented since last summer. Within School 5, library staff offered a well attended and well received Summer Reading Program last summer. Through this school year, students and their families from School 5, as well as Dr. Frank Napier School of Technology and Leadership and the New Roberto Clemente school, had frequent visits from, and to the Library. Parent workshops were offered, as well.

An individual library staff member acts as liaison to each school and materials and programs are collected and developed to meet the needs of that population.

PLANS IN PROGRESS FOR A DIFFERENT, BETTER FIRST WARD BRANCH LIBRARY

The bad news is that the First Ward Branch Library was decimated by Hurricane Irene. However, the good news is that the Library Board and staff are looking at this situation as an opportunity to redesign library service to the First Ward community.

The Library has purchased a gently used Bookmobile which will begin making community stops around Paterson this summer. In the fall, it will focus on multiple service stops in the First Ward. The Library also received a grant from Lowe's to purchase books and other materials to put on the Bookmobile, since the collection in the First Ward Library was completely damaged by the flood; this is in progress. And, the Library has made arrangements with the Paterson Housing Authority to open a small temporary library in the Christopher Hope Community Center. After these temporary arrangements are in place, the Library Board and staff will work on identifying a more permanent plan for library service in the First Ward; that community has clearly communicated their desire for a library in their ward.





PARKING AUTHORITY



TONY PEREZ

Executive Director

The Paterson Parking Authority was created in 1948 by the City of Paterson and is a public body politic and corporate, organized and existing under the parking authority law.

The Authority was created for the purpose of acquiring, constructing maintaining and operating parking facilities to alleviate traffic congestion caused by excessive parking on the streets and to improve the movement of traffic in the city.

2012 ACCOMPLISHMENTS

PATERSON ARMORY SPORTS COMPLEX

Preliminary schematic plans have been developed for the Armory and other locations which incorporate a Pool, a 10 lane Bowling Alley, Restaurant. Basketball, Volleyball, Virtual Golf, Batting, Pitching and Catching and a multi-purpose field which will be used for Soccer, Lacrosse and Track and Field Events, as well as, Community and Social gatherings.

MOTOR VEHICLE EXPANSION

We are currently in the process of finalizing an agreement with the Motor Vehicle Commission that would add an additional 3,600 square feet of available and adjacent space to the current 6,500 square feet of office space they currently lease in our Public Safety Garage. As the customer traffic in the Paterson office has increased significantly, this will help in alleviating waiting times and increase service options.

CENTER CITY

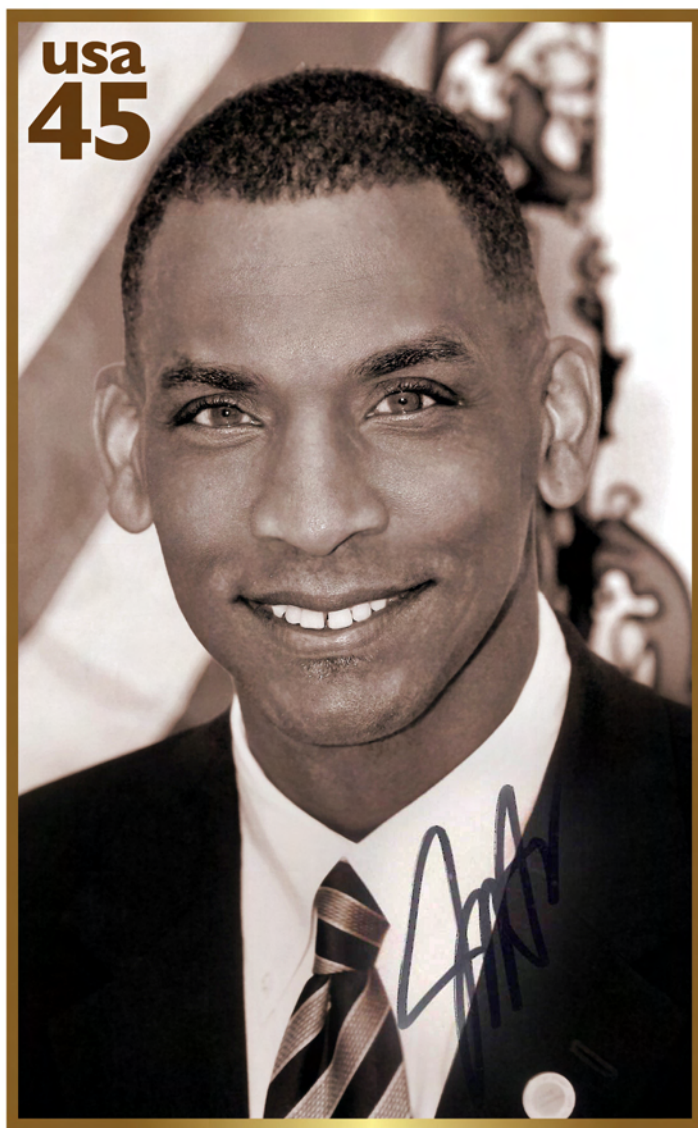
We finalized an amendment to the Redevelopers Agreement that in part approves the addition of a full scale Supermarket to the Center City Mall. Center City Partners is currently in negotiations with a large scale supermarket chain to come to the City of Paterson. The addition of this Supermarket will create jobs and increase the tax ratable base to the city.



MADISON AVENUE/LIGHT RAIL

Madison Avenue remains a crucial and the number one underutilized retail corridor in Paterson. We are currently focusing our attention on the environmentally challenged parcels owned or under control of the Paterson Parking Authority which are adjacent to the proposed light rail. Once the land is cleaned, plans are being developed for 85,000 sq. ft. of retail, 400 parking spaces and 180 apartments.







Special Thanks

**SPECIAL THANKS
TO THE
STATE OF THE CITY COMMITTEE**



SILVANA GARCIA
CHARLES PETTIFORD
LANISHA MAKLE
LATRESE ROBINSON
TASHA ALEXANDER
KATE MULDOON
PENNI FORESTIERI
DIANE POLIFRONIO
MAGGIE RODRIGUEZ
ALANA ONORATO
SHIRLEY JACKSON
RYAN FOOTE
MICHAEL SMITH
JOHN MING
MIKE TAYLOR



Notes



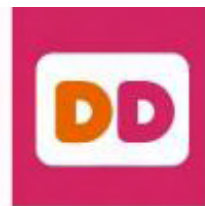
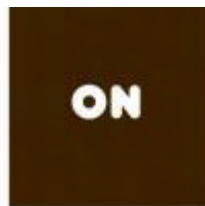
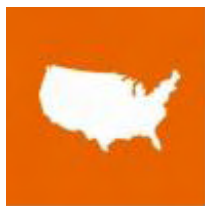
Refreshments proudly donated by
Babson Partners LLC,
Franchisee of Dunkin Donuts in Paterson NJ



490 Chamberlain Ave (next to Rite-Aid)
and



7-11 Smith St. (Across from Center City)



AMERICA RUNS ON DUNKIN'

*A 220th
Anniversary*



✓ JUST DID IT