

**2017**

**CAPER REPORT**

**CITY OF PATERSON**



**PREPARED BY**

**DEPT. OF COMMUNITY DEVELOPMENT**

**9/30/18**

## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Paterson (the City), through the Department of Community Development (the Department), reviews the goals and priorities established in its 5-Year Consolidated Plan (2015-2019) and compares it with the progress made in administering programs identified in the Annual Action Plan and reports to HUD and the public on our accomplishments and challenges.

The City met its goals and objectives during the 2017-18 program year regarding public services provided to extremely low-income, low income, and moderate-income persons. The City works with a wide range of agencies that provide services to low to moderate income people. CDBG resources were provided to St Pauls CDC and Oasis to run employment training programs, the Boys & Girls Club to assist area youth with homework and after school activities, the Housing Authority's housing counseling program, to Catholic Family & Community Services to offer activities to seniors. Funding was also provided to NJCDC to support the Great Falls Junior Youthbuild program.

The City provided resources to the Fire Department to purchase four new ambulances to support life safety activities at four fire stations in low to moderate income areas of the City. The City provided resources to the Boys and Girls Club to undertake improvements to the gymnasium at their facility. CDBG resources were also allocated to the Public Library to install security cameras at their Southside and Totowa Branches. CDBG funds were allocated to develop a new recycling center; however, this project has yet to begin construction. The City also reallocated unspent CDBG resources to renovate public facilities at three fire stations, to perform improvements to the historic Eastside Cricket Clubhouse and to install new paving and sod at Buckley Park, which has yet to commence construction. Finally, CDBG funds were used to assist 12 low to moderate-income Paterson residents with basic systems repair on 23 housing units throughout the City. All CDBG funds that were used for public facilities benefited extremely low-income, low income, and moderate-income persons or areas where at least 51 percent of the population are low to moderate income.

During the 2017-18 program year, NJCDC leased the remaining 4 units of rental housing at their Park Corners development. Paterson Habitat for Humanity completed seven units of new construction homeownership housing. Habitat has another five units under construction. The City funded the Housing Authority of the City of Paterson (HACP) to develop 23 units of new construction homeownership housing. Seven units were completed and sold during the 2017-18 program year. The City assisted seven moderate income households under the First-Time Homebuyer program. The City provided 2017-18 HOME funds to the YMCA to perform repairs; however, this project has yet to be completed.

The City allocated its HESG funds in consultation with the COC to assist homeless persons by providing greater coordination and responding to their needs. The HESG program addressed the needs of homeless people in emergency shelters and assisting people to regain stability in permanent housing after experiencing a housing crisis and or homelessness.

The City uses our HOPWA funding to administer affordable housing and supportive services to persons living with HIV/AIDS with the help of six sub-recipient agencies that cover Passaic and Bergen Counties along with the Cities of Paterson, Passaic, Clifton, and the Township of Wayne. Our mission is to provide leadership, policies, and programs to expand and preserve safe affordable housing by fostering and supporting efforts within Bergen and Passaic Counties areas to improve the quality of life for people infected and affected by HIV/AIDS.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Community and Economic Development Goal N	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	214825		40000	143470	358.68%
Community and Economic Development Goal O	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	198564	1,985.64%	1015	2697	265.71%

Community and Economic Development Goal P	Non-Housing Community Development	CDBG: \$	Buildings Demolished	Buildings	20	17	85.00%	0	17	
Homeless Goal G	Homeless	ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	500	322	64.40%			
Homeless Goal G	Homeless	ESG: \$	Homelessness Prevention	Persons Assisted	0	0		100	322	322.00%
Homeless Goal H	Homeless	ESG: \$	Homelessness Prevention	Persons Assisted	0	0		100	956	956.00%
Homeless Goal H	Homeless	ESG: \$	Other	Other	500	956	191.20%			
Housing Goal A	Affordable Housing	HOME: \$	Rental units constructed	Household Housing Unit	30	15	50.00%	4	4	100.00%
Housing Goal B	Affordable Housing	HOME: \$	Homeowner Housing Added	Household Housing Unit	15	31	206.67%	2	14	700.00%
Housing Goal C	Affordable Housing	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	20	44	220.00%	0	23	
Housing Goal D	Affordable Housing	HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	25	19	76.00%	5	7	140.00%

Housing Goal E	Affordable Housing	CDBG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	100	0	0.00%	20	23	115.00%
Special Needs Goal I	Non-Homeless Special Needs	HOPWA: \$	Homelessness Prevention	Persons Assisted	0	0		430	478	111.16%
Special Needs Goal I	Non-Homeless Special Needs	HOPWA: \$	Housing for People with HIV/AIDS added	Household Housing Unit	2150	1650	76.74%			

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

The City worked very hard to expend our resources on a multitude of projects and programs that serve extremely-low, low and moderate income residents. CDBG funds have been spent to purchase lifesaving equipment to be used by the Paterson Fire Department in four low income areas of the City. With assistance from the CDBG program, public services have been delivered to low-income seniors and the City's youth. The City also used CDBG resources to assist with job training and job placement programs for local unemployed and underemployed residents. Finally, the City has reallocated unspent CDBG resources to develop three new infrastructure improvement projects that will benefit low-income residents.

## **CR-10 - Racial and Ethnic composition of families assisted**

**Describe the families assisted (including the racial and ethnic status of families assisted).**

**91.520(a)**

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

### **Narrative**

The City is rich in racial and ethnic diversity and we use our Federally-funded programs to assist racially and ethnically diverse households.

## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	2,097,746	1,623,381
HOME	HOME	941,113	6,007
HOPWA	HOPWA	1,511,657	2,897
ESG	ESG	366,186	200,319
Other	Other		

**Table 3 - Resources Made Available**

### Narrative

The City has made great strides in spending its CDBG resources. We funded several large scale projects which have come to fruition. In addition, we have reallocated a significant amount of unspent CDBG resources to three projects which will be completed this year further spending our CDBG resources.

The City is a year behind in spending our HOPWA resources. The City is working with the HOPWA Committee to spend additional resources during the 2018-19 program year to catch up so that we will be spending our HOPWA resources during the corresponding program year.

We are working with our ESG grantees to ensure that they utilize their grant funding during the program year, however, a few initiatives this year required extra time to complete.

Finally, the City has had great success in identifying and moving forward housing development projects for the HOME program, although these projects take longer to complete. Consequently, the City has not expended very much of our HOME funds. All of our resources are committed to projects which we anticipate will be under construction within the next three to six months.

### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
1st ward, 4th ward and 5th ward	30	50	
Bergen County	10	5	
City Wide	50	40	
Passaic County	10	5	

**Table 4 – Identify the geographic distribution and location of investments**

### Narrative

The City spends a portion of our HOPWA resources in other communities throughout the balance of Passaic County and in Bergen County.



## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

The Department continues to seek funding from other funding sources to support the goals and priorities outlined in the 5-Year Consolidated Plan and the programs outlined in the Annual Action Plan.

The Department urges all grantees to leverage our funding with resources from other public and private sources. In order for services to continue within the City, we encourage these organizations to develop and adopt sustainability plans, which call for a diversification in funding sources. Although the City is allowed an exemption from match requirements, all of the City's HOME funded projects include a multitude of other sources including HOPE VI funds and private debt financing in the Alexander Hamilton IV development. Paterson Habitat for Humanity performs fund raising for each housing unit developed. Development of each HOME-funded Habitat house is partially financed with private mortgage debt.

Many of the sites developed by Paterson Habitat for Humanity are located on sites that were once public owned properties. Many of these sites are former tax delinquent properties that are now being put back into productive use by Habitat. No HOME funds are used to reimburse Habitat for the acquisition costs of these properties.

All of the City's First-Time Homebuyer projects leverage the City HOME funds with mortgage debt financing and homeowner equity.

The City also works with our HESG subrecipients to leverage HESG funds from both federal and non-federal sources. The Department of Health and Human Services works with our subrecipients to leverage HOPWA funds from both federal and non-federal sources.

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	0
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	0
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	0

**Table 5 – Fiscal Year Summary - HOME Match Report**

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

### HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	1,800,318	0	0	0	0	1,800,318
Number	22	0	0	0	0	22
Sub-Contracts						
Number	6	0	0	0	1	5
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	1,800,318	30,000	1,770,318			
Number	22	1	21			
Sub-Contracts						
Number	6	0	6			
Dollar Amount	0	0	0			

**Table 8 - Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	<b>Total</b>	<b>Minority Property Owners</b>				<b>White Non-Hispanic</b>
		<b>Alaskan Native or American Indian</b>	<b>Asian or Pacific Islander</b>	<b>Black Non-Hispanic</b>	<b>Hispanic</b>	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

**Table 9 – Minority Owners of Rental Property**

<b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

**Table 10 – Relocation and Real Property Acquisition**

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	681	1,278
Number of Non-Homeless households to be provided affordable housing units	11	18
Number of Special-Needs households to be provided affordable housing units	365	202
<b>Total</b>	<b>1,057</b>	<b>1,498</b>

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	210	194
Number of households supported through The Production of New Units	6	18
Number of households supported through Rehab of Existing Units	0	23
Number of households supported through Acquisition of Existing Units	5	7
<b>Total</b>	<b>221</b>	<b>242</b>

Table 12 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

The City exceeded its goal in the production of new housing units. The remaining four units at the NJCDC Park Corner project were leased and seven units were sold at The Alexander Hamilton IV project. Habitat completed seven housing units during the 2017-18 Program Year. The City also worked with Sustainable Communities to complete higher than anticipated homeowner rehab projects and the City has worked very hard to promote and deliver the FirstTime Hombuyer program resulting in higher than anticipated production.

**Discuss how these outcomes will impact future annual action plans.**

The City has several housing developments in our pipeline and under construction which should create additional affordable housing opportunities next year. We have worked to create a streamlined process for the FTHB program which has resulted in quicker turn around and greater delivery of services. We also have successfully worked with Sustainable Communities, LLC to implement the Homeowner Rehab program which should continue to serve area residents. The City is working with the owner of an affordable rental housing complex to renovate several vacant units and place them back into productive use. This project is currently moving forward and should be completed during the 2018-19 Program Year. The City is also working with another developer of affordable rental housing to renovate a historic mill in Paterson into rental housing. We anticipate this project will be ready to commence construction during the 2018-19 program year.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<b>Number of Households Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	5	4
Low-income	3	5
Moderate-income	4	16
<b>Total</b>	<b>12</b>	<b>25</b>

**Table 13 – Number of Households Served**

**Narrative Information**

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Catholic Families Community Services (CFCS) accepts referrals from local community organizations, court system, local emergency shelters, local governmental agencies, local parishes, CFCS SSVF outreach and 211 First Call for Help through the Coordinated Assessment system. Evas Village outreach services are focused on individuals coming through their Community Kitchen, where volunteers and staff members let guests know about sheltering and other services available to them, and to clients entering Evas through other programs (i.e. outpatient behavioral health program, Recovery Community Center, Culinary School, Medical Clinic). Paterson Task Force reaches out through 211, with information about their services. Clients are also referred by DYFYS and Passaic County Board of Social Services and other non-profit agencies. Clients are assessed on an individual basis as they enter the shelter to determine what their specific needs are, and what they may require. They are drug tested and if a dependency is found they are referred for counseling through Options.

The Bergen-Passaic TGA consists of the two northeastern counties in New Jersey with epicenters in Paterson, Passaic City and Hackensack. Paterson, being the epi-center in its region and one of the ten impacted cities in New Jersey, is characterized with high concentrations of HIV infections. By referrals, homeless HIV/AIDS persons are referred to sub-recipients in both counties of the TGA. A bio-psychosocial assessment is completed that includes an evaluation of a clients life in areas such as: health & drug use, mental illness, legal, educations, employment/vocational and psychosocial. The assessment leads to developing a Comprehensive Service Coordination Plan, which includes the evaluation and eligibility for SSI, SSD, General Assistance, Food Stamps, TANF, Section 8, Medicaid, etc. Clients are then assisted in applying or accessing all HOPWA services for which they are eligible. Also client's peer referrals and maintaining relevant housing resources materials at the Grantee's office

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

CFCS has developed a good working relationship with local shelters and landlords in the community. Local landlords notify CFCS when they have apartment units available and referrals received from local shelters are offered the opportunity to schedule an appointment to look at an available unit; and rapidly re-housed. If a household is homeless, it is referred through the Coordinated Assessment system via 211 for shelter placement. Clients residing in Evas Village shelters receive an assessment by one their mental health clinicians, followed by referrals and case management as needed. St Pauls performs an intake assessment to ascertain the immediate needs of homeless individuals including substance abuse counseling, social supportive services, job training and employment services, financial literacy and permanent housing.



HIV/AIDS clients who are in need of emergency shelters or transitional housing are referred to HOPWA sub-recipients within Passaic and Bergen Counties that can provide an immediate housing source, such as community shelters and local drop-in centers where residents can shower and wash their clothes. Clients, with histories of mental health problems, get referred to assisted living programs for the mental illness. Once clients are put in touch with a HOPWA Case Manager, his/her case is screened to determine if services are needed immediately, such as emergency shelter or food. Clients with non-emergency needs are scheduled for an appointment. Each client is screened at in-take for eligibility of HOPWA services, and if deemed eligible, issued payment vouchers for housing related services. Due to limited funding for shelter and transitional housing, sub-recipients have in place a hotel voucher process, which includes transportation to and from the hotel and nutrition assistance is also provided in those emergencies.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

CFCS has developed a good working relationship with local hospitals and the Division of Children Protection & Permanency (DCP&P). CFCS is contacted during the discharge planning stage at the local hospitals and we use a system of networks, either via 211 or emergency hotel placement to facilitate a transition. Case managers will work with households to ensure they have accessed available entitlements and connect with the necessary resources. DCP&P also makes referrals when working with households in need of transition or emergency assistance to prevent possible homelessness. Paterson Task Force assists clients with all possible resources to make them self-sufficient and reduce recidivism. They do this by providing financial literacy, budgeting and goal setting for each client. They provide job training and placement and refer clients to the necessary agencies to provide assistance with health, and school needs. St. Paul's provides a range of services including a food pantry, a men's shelter and workforce development as well as a community school.

After case managers complete a bio-psychosocial assessment for HIV/AIDS clients, it is translated into a Comprehensive Service Coordination Plan and clients are engaged into an educational process. The informational and educational sessions assess the client's understanding of financial management. The goal is for clients to understand the differences between fixed and flexible expenses. Clients are then assisted with support in looking at their decision making expenses. This allows low income individuals to create a budget based on their income and their expenses. Clients who are referred and linked to homeless shelters are placed on the waiting list of the local Housing Authorities which have long-term housing. Some may be eligible for Mental Health Redirection Project, which offers long term housing for people with mental health and other co-occurring illnesses.

A prioritization list is managed of all applicants referred by Social Services Providers, Shelters, Transitional Housing and Ryan White providers by the grantee's office. Individuals are helped in a case by case situation by being placed in a hotel while case managers work with them in finding affordable housing. In many cases security deposits and the first month rent is covered by the sub-recipient. Assistance is given by paying off shut-off notices, back rent up to 21 weeks. Case Managers work with clients to provide Housing Information Services to ensure client's need for housing assistance annually are assessed, resulting in a number of applicants, who decline, or who had challenges move in after challenges were resolved.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

CFCS is a multi-faceted agency offering assistance to specific populations facing homelessness or the risk of homelessness. The agency hosts a number of housing programs intended to address the specific needs of our vulnerable populations. CFCS addresses the needs of our veterans with SSVF a VA funded program, to provide supportive services and address the unique needs they face. HPRP-2 is a DCA funded program to assist households rapidly re-house from a state of homelessness. The ICM, a DFD funded program assists the needs of our chronic homeless receiving SSI; that have exhausted public assistance limits and HA length of time. ICM case managers work directly with households to explore permanent housing vouchers and address rental arrears that may result in eviction. These are a few of the housing programs working directly in conjunction with the HESG program to ensure the department has the capacity to address a variety of needs and different populations facing risk of homeless or transitioning from homelessness.

Evas Village helps homeless persons make the transition from homelessness to permanent housing by providing basic case management in the shelters, as well as wrap-around services through Evas Village Recovery Center. Upon entering the shelters, clients are entered in the Homeless Management Information System, which automatically places them on the list for housing prioritization. Clients are prioritized on the list based on their history of homelessness. Thereafter, a permanent housing provider uses the prioritization list as tool to select candidates in the shelter and begin the process of providing permanent housing. Upon intake into their shelter, clients are required to complete an assessment with an experienced clinician. After the completion of the assessment, an individualized service plan is put together for the client. Clients are required to follow the service plan along with their counselor and house manager to ensure a successful transition out of the shelter. Clients are also presented with housing and job opportunities as often as the information becomes available. Upon discharge clients are provided and with a list of community resources that may be helpful in their transition.

Paterson Task Force has realtors who assist their clients with finding affordable housing, whenever possible. They work with budgets so their clients understand what funds can be used for rent, food, and utilities. They also assist with applications for Federal Affordable Housing. St. Pauls provides case management services which includes referrals for substance abuse, job training, financial planning, employment and housing searches.

Sub-recipients apply for Continuum of Care (CoC) grant funds from HUD to permanently house chronically homeless HIV/AIDS individuals. The CoC grant vouchers combine supportive services with rental assistance to ensure that the most vulnerable populations receive the supports needed in order to remain successfully housed. The success of the HOPWA program is its impact on the reduction of those chronically homeless as well as the overwhelming success of those assisted that remain permanently housed. The Housing Authorities in both counties participated in the Zero 2016 initiative which gave voucher preference to homeless veterans and chronically homeless individuals. Bergen County is now operating at functional zero having declared ending both veteran and chronic homelessness.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The Housing Authority of City of Paterson (HACP) is a governmental instrumentality and is the 3rd largest public housing agency in the State of New Jersey, which owns and operates 1,285 public housing units, administers 2,830 Section 8 Housing Choice Vouchers. As one of Paterson's principal housing agency, the HACP's mission is to provide leadership, policies and programs to promote adequate and affordable housing, economic opportunity, and a suitable living environment free from discrimination. To fulfill this mission, the HACP has embraced high standards of ethics, management and accountability and forges new partnerships in order to carry out this mission.

In furtherance of its mission, the HACP has developed unique partnerships with various organizations, business, educational institutions and government entities to deliver the needed support services and affordable housing opportunities for the Paterson residents. Currently the HACP administers a variety of self-sufficiency, community development initiatives including among others the Housing Choice Voucher (HCV) Family Self Sufficiency (FSS) Program, Resident Opportunity and Self Sufficiency (ROSS) Service Coordinator Family/Elderly program, Juvenile Reentry Assistance Program (JRAP) and Section 3. In addition the HACP receives Public Housing Capital Funds annually for capital and management activities for the development, financing and modernization of public housing developments and management improvements.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

The HACP has been HUD Certified Housing Counseling Agency since June 2000, with a HUD Approved Section 8 Homeownership Program since 2001. It is the Authority's goal to improve financial literacy, stabilize neighborhoods, expand/preserve homeownership opportunities and improve access to affordable housing for low-to- moderate income residents in Paterson. Within the past five years, outcomes associated with the Housing Counseling program include over 2,500 residents receiving education/counseling services and providing services that have helped close to 500 residents successfully purchase a home and/or avoid foreclosure. During the 2017-2018 program year two hundred and thirteen (213) residents received pre purchase education and one-on-one counseling and forty five (45) clients purchased a home.

### **Actions taken to provide assistance to troubled PHAs**

The Housing Authority of the City of Paterson is not a troubled housing authority.

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

Due to limitations on the financial resources of the Department, we are unable to address any of these issues. However, the Department of Economic Development, Division of Community Improvements has changed their policies and procedures to make the Division more user friendly, which will streamline the process of getting permits and inspections. They have also updated their fee structure.

### **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

The City has identified several obstacles that will impede its ability to address the identified needs in the five-year Consolidated Plan. These include the following:

The primary obstacle to meeting underserved needs in the City is the limited financial resources available to address identified priorities. To address this, the City is working with our grantees to leverage the City's funds with other public and private resources.

Intensifying the impact of limited available funding continues to be the current increase in home foreclosures in the City, increased unemployment, increased risk of homelessness, and need for increased supportive services for the growing population that is negatively affected by the economy which finds itself with fewer resources. The City, along with most communities, has even fewer resources available to address these issues as municipalities themselves face revenue reductions. The City is working with our grantees to develop more affordable housing, create greater economic opportunities and connect unemployed and underemployed residents to area jobs through training and placement services.

### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

The Department of Health and Human Services is the lead entity charged with assessing lead paint hazards within the community. As with many urban cities, such as the City of Paterson, the problems with the older housing stock and lead paint are a real concern. Lead based paint hazard reductions are integrated into the City's housing policy and programs. The City is a participant in the New Jersey Health Department's Lead Abatement initiative. The Department of Community Development will continue its partnership with the Department of Health and Human Services in addressing the lead paint hazards within the community.

### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

The City's strategy has been to reduce poverty by empowering low income individuals and families and improving neighborhoods. The City will continue to utilize this strategy through concentrated efforts to improve the housing stock and the neighborhoods.

The City will continue to support endeavors that create new and substantially improve housing that is affordable to low income residents; as well as reduce the housing cost burden of families of poverty and low income. Another effort to alleviate poverty is through job creation. The Department focuses resources on efforts that assist businesses in start-up and expansion with an emphasis on job creation and tax-base enhancement. By accessing other funds, the City will work to provide employment opportunities within the community where people live. The City will implement Section 3 Employment and Contracting policies on all applicable contracts, ensuring outreach to low income City residents when job opportunities are created by HUD-funded activities.

The City works with a wide range of social service agencies that provide direct services to low income people. Many of these services are aimed at developing economic self-sufficiency and life skills. These agencies include emergency and transitional housing facilities that provide focused services empowering people to overcome issues that prevent them from rising out of poverty. Day care, health care, mental health and substance abuse treatment, literacy education (including ESL and financial literacy), and job training are essential ingredients.

Poverty is a result of lack of income. Factors that affect income include education, job training, and employment. The City, by itself, has very little control over the factors that cause poverty; but will continue to actively engaged conversation with its stakeholders, in strategizing a plan of attack to address the social problems of poverty. Such factors include unemployment, substance abuse issues, and lack of transportation options to get to and from work, to name a few.

Ultimately, federal and state policies on welfare, health care, and the minimum wage are crucial factors in the fight to address and reduce poverty. The City will continue to provide incentives for businesses to locate in low income areas, to support organizations that provide job training and placement services, to support homeless prevention activities, and to preserve and improve affordable housing options, as part of its strategy to prevent and alleviate poverty in Paterson.

The Department has adopted these strategies to achieve these goals of poverty reduction:

1. Market information about resources to poverty levels households;
2. Ensure housing assistance programs link assistance with other resources, including self-help activities, such as employment efforts;
3. Improve service delivery systems so that they become more responsive to neighborhoods where poverty-level families tend to reside.
4. Increase economic development and employment and training opportunities.
5. Improve collaborative efforts between local governments, non-profits, schools and businesses.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The Department coordinates programs and projects, as well as works with other City agencies, non-profit and for-profit partners, in realizing the goals, objectives and priorities outlined in the 5-Year Consolidated Plan (2015-2019), as well as the 2017-18 Action Plan. A new administration took office in July 2018 and is already strategizing on how to more effectively implement the City's community development efforts. The Department is considering the idea of focusing our community development efforts around our existing investments in housing developments. The Department has put in place a systematic approach to administering our federal grants programs with a set calendar of our funding cycle, public meetings and deadlines for submission of applications. The Department has implemented policies regarding review and approval of all grant applications including new underwriting guidelines for all real estate developments. The Director of the Department serves on the Mayor's Cabinet and addresses issues and challenges with the Mayor and other Cabinet members at weekly meetings to ensure the various programs and projects are moving forward.

### **Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The Housing Authority of the City of Paterson (HACP) offers residents a comprehensive array of supportive services and empowerment initiatives that promotes long-term economic success and housing self-sufficiency.

Working collaboratively with community partners HACP has made a significant impact on the lives of residents that require distinctive assistance. HACP administers section 8 programs and provides case management services for various special needs populations including:

- Housing Opportunity for People with Aids (HOPWA);
- Veterans Affairs Supportive Housing (VASH) for homeless veterans; and,
- Family Unification Program (FUP) for families in danger of being separated due to inadequate and/or unaffordable housing.

The largest special needs HACP population is the 789 public housing elderly/disable residents living in six senior developments. Fortunately through intricate planning and collaborative partnerships the HACP has been able to provide a comprehensive array of services to residents that allow them to continue to live independent. These services include individual case management, medical monitoring, adult day care program, medical transportation, mental health services and socialization opportunities. Understanding the importance socialization and wellness education, the HACP continues to partner with the Center for Alcohol and Drug Resources to facilitate the Wellness Initiative for Senior Education (WISE) Program to residents. WISE celebrates healthy aging and aims to help seniors reframe how they view aging.

In house programs at HACP such as the Community and Supportive Services (CSS) component, Resident

Opportunity and Self Sufficiency Program (ROSS) and Family Self Sufficiency Program (FSS) are an integral component of HACP case management plan. HACP has two ROSS Coordinators, one for the Riverside Terrace Family Development and one that works exclusively with older residents living in the six senior developments.

Intensive case management services to eligible CSS families were tracked and reported outcomes were measured to determine successful milestone achievements. Service delivery for CSS and Section 3 participants as of the 2017-2018 close out included:

- 453 resident enrollments for employment preparation/placement/retention
- 76 resident enrollments in job skills training programs
- 77 resident enrollments in high school or equivalent education
- 151 resident enrollments for child care
- 85 resident enrollments in counseling programs
- 46 resident enrollments in early childhood education
- 46 residents receiving transportation assistance
- 85 new job placements
- 30 resident jobs resulting from Section 3
- 21 residents transferred from Section 3 to non PHA jobs
- 31 residents enrolled in the entrepreneurship training program

The Family ROSS Program enables Service Coordinator to assess the needs of residents living in public housing and link them to supportive services that enable participants to increase earned income, reduce or eliminate the need for welfare assistance and make progress toward achieving economic independence and housing self-sufficiency. During the 2017-2018 Program Year, the ROSS Family Program outreached and provided case management to 227 public housing households at the Riverside Terrace Development, Smoot Village and Sojourner Douglass Homes. Accomplishments of the program include the following:

- 14 Referrals for health care services
- 22 Job skills assessment/enrollment
- 42 Early child care enrollments
- 22 Parenting/Life Skills Training Classes
- 4 Adult Basic Education/GED

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

In 2014, the City of Paterson worked with the New Jersey Department of Community Affairs- Division of



Local Planning Services in preparing the updates to the Analysis of Impediments to Fair Housing Choice. The AI sets forth how the City fulfills its requirements under the Housing and Community Development Act of 1974, as amended, which requires that each community receiving entitlement funds from HUD (Community Development Block Grant and HOME Investment Partnership Program), certify to HUD that it will affirmatively further fair housing.

The Analysis of Impediments to Fair Housing Choice allows the City to complete a review of its laws, regulations and administrative policies, procedures and practices to see how they affect the locations, availability and accessibility of housing, particularly for low- and moderate-income individuals and families. In addition, the AI ensures the City conducts an assessment of the conditions of both public and private housing that may be affecting an individual's and/or family's fair housing choice.

The City will be participating in a County of Passaic wide planning activity over the next year that will produce the next Analysis of Impediments to Fair Housing Choice. This County-wide planning exercise will ensure collaboration and a coordinated approach to overcoming the impediments to fair housing choice.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The Department assigns a monitor at the beginning of the Annual Plan to each approved activity funded in the 2017-18 Action Plan. Each funded agency was provided with a copy of the City of Paterson's Sub-Recipient Monitoring Handbook. The program monitors were responsible for on-site, as well as desktop monitoring activities. Prior to the reimbursement of funds, each monitor was responsible for reviewing the expenditures and recommending reimbursement of all approved expenses.

Each sub-recipient is required to submit quarterly programmatic and fiscal reports for review by the Department. Each monitor conducted at least one on-site monitoring visit to each of their sub-recipients during the program year.

Every project funded with CDBG is monitored throughout each fiscal year. Public service and public facility activities are reviewed monthly and quarterly as a part of desk-based monitoring, through reports submitted by the subrecipient. Construction projects are also monitored throughout the construction period to insure that applicable regulatory requirements such as Davis Bacon and Section 3 hiring requirements are being adhered to by contractors and subcontractors. In addition to monthly and quarterly monitoring, subrecipients receive annual on-site monitoring of their project or activity.

For sub-recipients that were new to City of Paterson, the program monitors were directed to provide more hands-on assistance. The program monitors met with these sub-recipients on a more frequent basis and provided guidance in relation to HUD rules and regulations.

By assigning a specific program monitor to each project, the Department is able to better gauge the progress of each activity. This process also allows the program monitors to become more intimately involved with each of their sub-recipients and be better able to provide technical assistance due to their knowledge of the particular program. Additionally, the Department has implemented Program Monitoring Meetings where the program monitors meet with the Director to bring the Director up to speed on each activity and any accomplishments and/or challenges being faced by the sub-recipients. These meetings allow for any issues to be addressed in a timelier manner and for brainstorming to occur among the individuals assembled that may be implemented to better operate the programs.

**Citizen Participation Plan 91.105(d); 91.115(d)****Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The City of Paterson places public notices in all of the local newspapers, including Spanish and Arabic newspapers, notifying the public of funding availability to inspect, review and comment on the performance report. The report is posted on the City's web site for a minimum of 15 days and copies are made available to the public in the Department's offices located at 125 Ellison Street and at City Hall. In addition, the Department makes the performance report available to members of the Municipal Council to comment and distribute to their constituents during the 15-day comment period prior to submission to HUD.

The public notice can be found on the City's web site by using the following link:

[http://www.patersonnj.gov/egov/documents/1536786424\\_60846.pdf](http://www.patersonnj.gov/egov/documents/1536786424_60846.pdf)

Copies of the public notices are attached to this report. No comments were received during the 15-day comment period.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

The City of Paterson has not made any changes to our program objectives. The City has identified several CDBG-funded projects that were not moving forward. The commitments to these projects have been terminated and the CDBG funds have been reprogrammed to other activities that will benefit the community. These new projects were summarized in the introduction to this report. The Department has revised our funding policies to provide resources to projects that are ready to move forward within a shorter time frame.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## **CR-50 - HOME 91.520(d)**

### **Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

There are 14 projects that required inspection this program year. Thirteen were inspected and one was not because the landlord would not agree to an inspection date. The projects inspected were Paterson Commons I, Straight and Narrow II, Rising Dove, Belmont Senior Apartments, Alexander Hamilton III, St Luke House of Mercy, and Acorn New Jersey Straight Apartments, MPM Properties, 38 Elm Street Apartments, 94 Spruce Terrace Apartments, Birch Arms, R & L 563 E. 23rd St Commons, and Park Corner at 99 Spruce. Property standards were not met by eight properties of which four have remedied the problems. The four that remain are still addressing the problems at the time of this report. Sixteen projects were monitored for incomes, rents and overall compliance. They were Paterson Commons I, Straight and Narrow II, Belmont Towers, Rising Dove, Belmont Senior Apartments, Birch Arms, St Paul's Women Living Independently, Alexander Hamilton III, Spruce Terrace Apartments, Elm Street Apartments, Liberty Apartments, R&L East, Street Commons, St Luke House of Mercy, MPM Properties, Acorn New Jersey Straight Apartments and Park Corner. At four properties the City noted problems with landlords obtaining insufficient income documentation of residents. The City has provided technical assistance to these four owners regarding the required documentation. At four properties landlords exceeded the rent limits involving five apartments by \$5 to \$54 for a weighted average of \$23 per apartment. All overcharges are being reimbursed. Landlords for seven properties failed to secure a City of Paterson Re-Rental Certificate for all new tenants and are being required to do so. Despite multiple attempts, the City could not gain entry to Trading Places, even though this was on the list for the 2017-18 program year. The City has referred this situation to the Law Department for legal action and a formal notice has been issued to the landlord.

### **Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)**

The City's Affirmative Marketing Plan applies to all low and moderate income housing units created in the City of Paterson and housing projects containing five or more units. The Affirmative Marketing Plan is a regional marketing strategy designed to attract buyers and/or renters of all majority and minority groups within Paterson's housing region, regardless of sex, age or number of children (unless units are age-restricted), to affordable housing units created within the City. The plan prohibits discrimination in the sale, rental, financing or other services related to housing on the basis of color, race, sex., religion, handicap, age (except for designated age-restricted units), familial status or national origin.

The City requires that owners of rental properties assisted with HOME funds must advertise at least 120 days prior to rent up in the following local newspapers: Herald News/Bergen Record, Arab Voice and El Especialito. The owners are required to provide the City with proof of advertising.

**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

In the HOME Program, the City only receives Program Income from first-time homebuyers who are looking to refinance or sell their homes. During the 2017-18 program year, the City received \$58,000 in Program Income. All Program Income funds received in the HOME program are allocated to new HOME-eligible activities, including new affordable housing development and assistance to low-income first time home buyers.

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)**

This section is for States only and, as a result, is not applicable to the City.

## CR-55 - HOPWA 91.520(e)

### Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	125	119
Tenant-based rental assistance	80	75
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	6	6
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0	2

Table 14 – HOPWA Number of Households Served

### Narrative

The information in this report reflects that of funding for the grant year period 2015 for the Bergen/Passaic Counties HOPWA Program's Housing Opportunities for People Living with HIV/AIDS that was used in the year of 2016. The City is one year behind in spending our HOPWA resources; however, we are working with the HOPWA Committee to catch up during the 2017-18 program year.

There are six subrecipients represented across both of Passaic and Bergen counties:

Three subrecipients in this report are reporting on data information for grant year 2015-16 funding and were completed by December 2017.

Two subrecipients were unable to spend down their funds within the contracted year, due to staff turnover within the agency, clients from the waiting lists were unable to find suitable housing within the prescribed voucher time frame and other technicalities, which delayed their spending of their 2014-15 program year funds. At the request of the subrecipients, the grant periods for the 2015-16 program year were re-negotiated and extended for a period of six months.

As it relates to the 2016-17 program year, the goal was to have all funds spent by 6/30/18. As of today four sub-recipients have completed spending their 2016-17 program year funds for. Two subrecipients will have completed their 2016-17 program year funding by 9/30/2018. All subrecipients will have begun spending 2017-18 program year grant funding by 11/30/18.

The Department has had ongoing discussions with the HOPWA Program Officer to provide guidance on how to target future spending within the grant awarded year.

## **CR-60 - ESG 91.520(g) (ESG Recipients only)**

### **ESG Supplement to the CAPER in *e-snaps***

#### **For Paperwork Reduction Act**

#### **1. Recipient Information—All Recipients Complete**

##### **Basic Grant Information**

<b>Recipient Name</b>	PATERSON
<b>Organizational DUNS Number</b>	067484063
<b>EIN/TIN Number</b>	226002200
<b>Identify the Field Office</b>	NEWARK
<b>Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance</b>	Paterson/Passaic County CoC

##### **ESG Contact Name**

<b>Prefix</b>	Mr
<b>First Name</b>	Ruben
<b>Middle Name</b>	A
<b>Last Name</b>	Gomez
<b>Suffix</b>	0
<b>Title</b>	Community Development Director

##### **ESG Contact Address**

<b>Street Address 1</b>	125 Ellison Street
<b>Street Address 2</b>	2nd floor
<b>City</b>	Paterson
<b>State</b>	NJ
<b>ZIP Code</b>	-
<b>Phone Number</b>	9733211212
<b>Extension</b>	2272
<b>Fax Number</b>	0



Email Address rgomez@patersonnj.gov

**ESG Secondary Contact**

Prefix Mr  
First Name Dennis  
Last Name Rolon  
Suffix 0  
Title Relocation Officer  
Phone Number 9733211212  
Extension 2222  
Email Address drolon@patersonnj.gov

**2. Reporting Period—All Recipients Complete**

Program Year Start Date 07/01/2017  
Program Year End Date 06/30/2018

**3a. Subrecipient Form – Complete one form for each subrecipient**

**Subrecipient or Contractor Name:** HISPANIC MULTI-PURPOSE SERVICE CENTER  
**City:** Paterson  
**State:** NJ  
**Zip Code:** 07504, 2237  
**DUNS Number:**  
**Is subrecipient a victim services provider:** Y  
**Subrecipient Organization Type:** Other Non-Profit Organization  
**ESG Subgrant or Contract Award Amount:** 40000

**Subrecipient or Contractor Name:** ST. PAUL'S C.D.C.  
**City:** Paterson  
**State:** NJ  
**Zip Code:** 07501, 2118  
**DUNS Number:**  
**Is subrecipient a victim services provider:** Y  
**Subrecipient Organization Type:** Other Non-Profit Organization  
**ESG Subgrant or Contract Award Amount:** 23000

**Subrecipient or Contractor Name:** EVA'S VILLAGE HOPE CENTER

**City:** Paterson

**State:** NJ

**Zip Code:** 07501, 2815

**DUNS Number:** 167392497

**Is subrecipient a victim services provider:** Y

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 22910

**Subrecipient or Contractor Name:** CATHOLIC FAMILY & COMMUNITY SERVICES

**City:** Paterson

**State:** NJ

**Zip Code:** 07505, 2001

**DUNS Number:** 099943071

**Is subrecipient a victim services provider:** Y

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 133996

**Subrecipient or Contractor Name:** PATERSON TASK FORCE/HILLTOP HGTS FAMILY SHELTER

**City:** Paterson

**State:** NJ

**Zip Code:** 07501, 2044

**DUNS Number:** 087283479

**Is subrecipient a victim services provider:** Y

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 75000

**Subrecipient or Contractor Name:** Heart of Hannah Women Center

**City:** Paterson

**State:** NJ

**Zip Code:** 07505, 1719

**DUNS Number:** 017281019

**Is subrecipient a victim services provider:** Y

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 36550

## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	160
Children	129
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>289</b>

Table 16 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	185
Children	137
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>322</b>

Table 17 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

Number of Persons in Households	Total
Adults	380
Children	287
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>667</b>

Table 18 – Shelter Information



#### 4d. Street Outreach

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>0</b>

Table 19 – Household Information for Street Outreach

#### 4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	725
Children	553
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>1,278</b>

Table 20 – Household Information for Persons Served with ESG

#### 5. Gender—Complete for All Activities

	Total
Male	409
Female	869
Transgender	0
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>1,278</b>

Table 21 – Gender Information

## 6. Age—Complete for All Activities

	<b>Total</b>
Under 18	553
18-24	171
25 and over	554
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>1,278</b>

Table 22 – Age Information

## 7. Special Populations Served—Complete for All Activities

<b>Number of Persons in Households</b>				
<b>Subpopulation</b>	<b>Total</b>	<b>Total Persons Served – Prevention</b>	<b>Total Persons Served – RRH</b>	<b>Total Persons Served in Emergency Shelters</b>
Veterans	8	1	1	6
Victims of Domestic Violence	66	3	10	53
Elderly	28	5	8	15
HIV/AIDS	4	0	0	4
Chronically Homeless	22	0	0	22
<b>Persons with Disabilities:</b>				
Severely Mentally Ill	113	5	16	92
Chronic Substance Abuse	68	0	5	63
Other Disability	91	21	31	39
Total (Unduplicated if possible)	400	35	71	294

Table 23 – Special Population Served

## **CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes**

### **10. Shelter Utilization**

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nighths available	
Total Number of bed - nights provided	
Capacity Utilization	

**Table 24 – Shelter Capacity**

### **11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)**

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	30,878	39,924
<b>Subtotal Homelessness Prevention</b>	<b>0</b>	<b>30,878</b>	<b>39,924</b>

Table 25 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	95,809	60,219	23,302
<b>Subtotal Rapid Re-Housing</b>	<b>95,809</b>	<b>60,219</b>	<b>23,302</b>

Table 26 – ESG Expenditures for Rapid Re-Housing

#### 11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Essential Services	0	0	0
Operations	95,810	93,078	107,279
Renovation	0	0	0



Major Rehab	0	0	0
Conversion	0	0	0
<b>Subtotal</b>	<b>95,810</b>	<b>93,078</b>	<b>107,279</b>

**Table 27 – ESG Expenditures for Emergency Shelter**

#### **11d. Other Grant Expenditures**

	<b>Dollar Amount of Expenditures in Program Year</b>		
	<b>2015</b>	<b>2016</b>	<b>2017</b>
Street Outreach	0	0	0
HMIS	0	0	2,350
Administration	14,423	12,972	27,464

**Table 28 - Other Grant Expenditures**

#### **11e. Total ESG Grant Funds**

<b>Total ESG Funds Expended</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
	206,042	197,147	200,319

**Table 29 - Total ESG Funds Expended**

#### **11f. Match Source**

	<b>2015</b>	<b>2016</b>	<b>2017</b>
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	139,410	0	0
Local Government	241,537	0	0

Private Funds	39,930	0	0
Other	0	0	0
Fees	0	0	0
Program Income	0	0	0
<b>Total Match Amount</b>	<b>420,877</b>	<b>0</b>	<b>0</b>

**Table 30 - Other Funds Expended on Eligible ESG Activities**

**11g. Total**

<b>Total Amount of Funds Expended on ESG Activities</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
	626,919	197,147	200,319

**Table 31 - Total Amount of Funds Expended on ESG Activities**

# **Attachment**

## **Public Notices**

**PUBLIC NOTICE**

**CITY OF PATERSON**  
Department of Community  
Development  
125 Ellison Street, 2nd floor  
Paterson, NJ 07655  
Phone (973) 321-1212  
TDD Users: 7-1-1

**CONSOLIDATED ANNUAL PER-  
FORMANCE AND EVALUATION  
REPORT (CAPER) JULY 1, 2017  
THROUGH JUNE 30, 2018**

The City of Paterson has prepared its Consolidated Annual Performance and Evaluation Report (CAPER). The CAPER contains actions and accomplishments in program year 2017 with regards to the City's Consolidated Plan. The Consolidated plan was adopted to enable the City to apply to the U.S. Department of Housing and Urban Development (HUD) for funds under the Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), Homeless Emergency Solution Grant (HESG) and Housing Opportunities for People with AIDS (HOPWA) Programs. The CAPER report contains information including: a.) summary of resources and accomplishments; b.) status of actions taken during the program year to implement the goals outlined in the Consolidated Plan; c.) evaluation of the progress made during the year in addressing identified priority needs and objectives.

Copies of the 2017 CAPER for the City of Paterson are available for public review for fifteen (15) days, from September 12, 2018 through September 26, 2018. Please visit the City's website at [www.patersonnj.gov](http://www.patersonnj.gov) or the Department of Community Development located at 125 Ellison Street, 2nd floor, Paterson, New Jersey, between the hours of 9:00 a.m. and 5:00 p.m.

Written comments on the 2017 CAPER will be considered until 5:00 p.m. on September 26, 2018. Written comments should be addressed to Ruben Gomez, Director of the Department of Community Development at the address shown above. A summary of any comments received within the next fifteen (15) days shall be attached to the CAPER and submitted to HUD.

**BY ORDER OF:**  
Andrés Gsyegh,  
Mayor

Herald News-4287762  
Fee: \$29.75  
September 12, 2018

La exitosa carrera del ingeniero Diego Rajman, Director Senior de Reclutamiento Universitario Global de Microsoft, lo hace un referente de inspiración para muchos latinos que buscan un espacio dentro de la industria tecnológica. Tuvimos la oportunidad de conversar con él, quien decidió compartir 3 consejos que les daría a los graduados y estudiantes latinos que sueñan con trabajar en una compañía como Microsoft. Encuentra tu pasión y "goof out on it". Lee libros al respecto, mira videos de YouTube, haz nuevos amigos que com-



El ingeniero Diego Rajman, Director Senior de Reclutamiento Universitario Global de Microsoft.

parten a tu etnicidad. Una persona interesada se conecta con el tiempo en una persona interesante. Cuando gastes suficiente tiempo y energía aprendiendo sobre un área que te apasiona, las empresas como Microsoft terminarán por valorar tu experiencia en esa área. El truco está en elegir algo que te enseña hacer, de lo contrario no serás capaz de cubrir las miles de horas que se necesitan para ser realmente bueno en lo que haces. Es importante que escuches tu mente y cuerpo y encuentres lo que te lleva a ese "state of flow". Busca mentores y modelos a seguir. No puedes subestimar la importancia de encontrar mentores. Personas que ya han recopilado las experiencias que deseas recopilar en los próximos años. Puedes encontrar mentores simplemente preguntando, muchos de ellos

mandarán a ver. Si no puedes encontrar a alguien que te ayude a conseguir lo que quieres, busca modelos que puedan guiarte. Por ejemplo, los a seguir es Neil DeGrasse Tyson, pero no sus charlas su propia presentación. Suavillo, lo es cubro que lo consigo esos para mí. En algún momento llegarás a un punto también te modela a seguir, como solicitudes de convertirse en una forma he todo lo que he caminado.

## NOTICIA PUBLICA

**Ciudad de Paterson**  
Departamento de Desarrollo Comunitario  
125 Edison Street, 2° piso  
Paterson, NJ 07505  
Teléfono (973) 321-1212  
Usuarios de TDD: 7-1-1

### INFORME ANUAL CONSOLIDADO DE DESEMPEÑO Y EVALUACIÓN (CAPER, por sus siglas en inglés) 1 DE JULIO DE 2017 HASTA EL 30 DE JUNIO DE 2018

La Ciudad de Paterson ha preparado su Informe Anual Consolidado de Desempeño y Evaluación (CAPER). El CAPER se refiere a acciones y logros en el año 2017 del programa con respecto al Plan Consolidado de la Ciudad. El plan Consolidado fue adoptado para permitirle a la Ciudad solicitar fondos al Departamento de Vivienda y Desarrollo Urbano (HUD) de los Estados Unidos bajo los Programas de Subsidio Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), Homeless Emergency Solution Grant (HESG) y Housing Opportunities for People with AIDS (HOPWA). El informe CAPER contiene información que incluye: a.) resumen de éxitos y logros; b.) estado de las acciones tomadas durante el año del programa para implementar los objetivos del plan; c.) evaluación del progreso realizado durante el año al abordar necesidades y objetivos prioritarios identificados.

Los copios del CAPER 2017 para la Ciudad de Paterson están disponibles para revisión pública por quince (15) días, desde el 12 de septiembre de 2018 hasta el 26 de septiembre de 2018. Visite el sitio web de la Ciudad en [www.patersonnj.gov](http://www.patersonnj.gov) o el Departamento de Desarrollo Comunitario ubicado en 125 Edison Street, 2° piso, Paterson, Nueva Jersey, entre las horas de 9:00 a.m. y 3:00 p.m.

Los comentarios escritos sobre el CAPER 2017 se considerarán hasta las 3:00 p.m. del 26 de septiembre de 2018. Los comentarios escritos se deben dirigir a Ruben Gomez, Director del Departamento de Desarrollo Comunitario a la dirección que se muestra arriba. Un resumen de cualquier comentario recibido dentro de los próximos quince (15) días se adjuntará al CAPER y se enviará al HUD.

POR ORDEN DE:  
André Sayon,  
Alcalde

Fecha de publicación: 12 de septiembre de 2018



El programa de Alfabetización Financiera ayuda a quienes buscan comprar una vivienda o un negocio, que puedan proporcionar miles de dólares de crédito, un crédito a largo plazo o un crédito de empleo reciente.

El programa de Alfabetización Financiera ayuda a quienes buscan comprar una vivienda o un negocio, que puedan proporcionar miles de dólares de crédito, un crédito a largo plazo o un crédito de empleo reciente.

MI  
Empresario

Programa de Alfabetización Financiera  
Sistema de Alfabetización Financiera (SAAF) del Bank of America

**CITY OF PATERSON**  
**Department of Community Development**

125 Ellison Street, 2nd floor  
 Paterson, NJ 07605  
 Phone (973) 321-1211  
 TDD Users: 7-1-1

**CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT  
 (CAPER)  
 JULY 1, 2017 THROUGH JUNE 30, 2018**

The City of Paterson has prepared its Consolidated Annual Performance and Evaluation Report (CAPER). The CAPER concerns actions and accomplishments in program year 2017 with regards to the City's Consolidated Plan. The Consolidated Plan was adopted to enable the City to apply to the U.S. Department of Housing and Urban Development (HUD) for funds under the Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), Homeless Emergency Solution Grant (HESG) and Housing Opportunities for People with AIDS (HOPWA) Programs. The CAPER report contains information including: a.) summary of resources and accomplishments; b.) status of actions taken during the program year to implement the goals outlined in the Consolidated Plan; c.) evaluation of the progress made during the year in addressing identified priority needs and objectives.

Copies of the 2017 CAPER for the City of Paterson are available for public review for fifteen (15) days, from September 13, 2018 through September 28, 2018. Please visit the City's website at [www.pateronnj.gov](http://www.pateronnj.gov) or the Department of Community Development located at 125 Ellison Street, 2nd floor, Paterson, New Jersey, between the hours of 9:00 a.m. and 3:00 p.m.

Written comments on the 2017 CAPER will be considered until 3:00 pm on September 28, 2018. Written comments should be addressed to Ruben Gomez, Director of the Department of Community Development at the address shown above. A summary of any comments received within the next fifteen (15) days shall be attached to the CAPER and submitted to HUD.

BY ORDER OF:

André Savaryn,  
 Mayor

البيان السنوي لأداء المدينة  
 (CAPER)  
 يوليو 2017 - يونيو 2018

أعدت مدينة باترسون تقرير الأداء والتقييم السنوي الموحد (CAPER) لتقرير إنجازات وأداء المدينة في عام 2017 وفقاً للخطة الموحدة للمدينة.

في إعداد الخطة الموحدة 2017، كان الهدف من تقديم طلب إلى وزارة الإسكان والتنمية الحضرية الأمريكية (HUD) للحصول على التمويل في إطار خطة المدينة الخمسية (2017-2022) من أجل التقدم بطلب للحصول على التمويل من قبل HUD. الخطة الموحدة هي وثيقة (HOPWA) من أجل التطوير ودعم ملهى (HESG) وتأمين الإسكان للمحتاجين (HOPWA).

يحتوي التقرير على معلومات مفصلة بما في ذلك: أ.) ملخص للموارد والإنجازات؛ ب.) حالة الإجراءات المتخذة خلال السنة الجارية؛ ج.) الأفعال المتخذة لتحقيق الأهداف المحددة في الخطة الموحدة؛ د.) تقييم التقدم المحرز خلال العام في معالجة القضايا المحددة والتحديات ذات الأولوية.

يمكن الحصول على نسخة من نسخة CAPER 2017 لمدة 15 يوماً للجمهور للرجوع إليها، من 13 سبتمبر 2018 إلى 28 سبتمبر 2018. يرجى زيارة الموقع الإلكتروني [www.pateronnj.gov](http://www.pateronnj.gov) أو زيارة مكتب التنمية الحضرية في 125 شارع إليسون، باترسون، نيو جيرسي، بين الساعة 9:00 صباحاً و 3:00 مساءً.

يتم اعتبار التعليقات المكتوبة على نسخة CAPER 2017 حتى الساعة 3:00 مساءً في 28 سبتمبر 2018. التعليقات يجب أن تكون موجهة إلى رuben Gomez، مدير إدارة التنمية الحضرية في العنوان المذكور أعلاه. ملخص أي تعليقات مستلمة خلال الـ 15 يوماً التالية سيتم إضافتها إلى CAPER وتقديمها إلى HUD.

تتضمن النظر في التعليقات استجابة على CAPER لعام 2017 من الساعة الثالثة من مساء يوم 28 سبتمبر 2018. التعليقات يجب أن تكون موجهة إلى Ruben Gomez، مدير إدارة التنمية الحضرية في العنوان المذكور أعلاه. ملخص أي تعليقات مستلمة خلال الـ 15 يوماً التالية سيتم إضافتها إلى CAPER وتقديمها إلى HUD.

بأمر من: السيدة أندريه سافارين