



*Joe Paolones*



# State of the City

2016 Report

July 2016



A VERY SPECIAL

Thanks

S. PATRICIA CABRERA

ARACELLY CALERO

HORATIO MCKOY

ALANA ONORATO

OMAR RODRIGUEZ

LORIS YOUNG



## OFFICE OF THE MAYOR

### Jose "joey" Torres



July 28, 2016

Esteemed Friends,

I hope this finds you well. It's a pleasure to share with you the City of Paterson's 2016 State of the City Report.

As you well know the City has been faced with urgent challenges, and quality of life issues have been at the forefront of these challenges: A safer city, roads and streets we can travel on and the revitalization of our neediest neighborhoods have been at the forefront.

Today, I can report progress in a number of fronts.

During the first year of the city's business curfew, our Police Department, reported that the numbers of shootings and noise complaints decreased in the 15 areas designed as crime hotspots. And we've received preliminary approval to add three other areas to the list of crime hotspots. The report also found a 78 percent drop in non-fatal shootings in the hotspot zones, compared to a 43 percent drop citywide.

We established a \$37 Million city-wide road resurfacing program, and with funds, part of a labor agreement, with contractors working on our roads, we were able to create a six-month apprentice training program, that offers eligible Paterson residents, with an education in the trades, "The Paterson on the Job Training" program.

The city has also seen the graduation of 30 new firefighters, an increase in our student graduation rate to 80%, a back to school concert featuring hometown rapper Fetty Wapp, a presentation before the United Nations: "*Meeting the Critical Challenges of Migration, and Sustainable Communities*," which led us to the establishment of a Municipal ID, we "cut the ribbon" on a new Walgreens and IHOP restaurant in downtown Paterson among many other great happenings.

There is much work to be done, and I want you to join me in making Paterson cleaner, safer; a city worthy of our children's future. I will keep pushing for progress on the work that I believe still needs to be done.

St. Francis of Assisi said, "Start doing what is necessary; then do what is possible; and suddenly you are doing the impossible." I invite you to work with me in the necessary; I believe together we can do the impossible.

Sincerely,

Jose "joey" Torres  
Mayor, City of Paterson



## **ADMINISTRATION CABINET MEMBERS**

MAYOR JOSE 'JOEY' TORRES

BARBARA McLENNON, Community Development Director

CINDY CZESAK, Paterson Public Library Director

DOMENICK STAMPONE, Corporation Counsel

DONNA NELSON-IVY, Health and Human Services Director

FABIANA MELLO, Department of Finance Acting Director

IRMA GORHAM, Paterson Housing Authority Executive Director

JERRY SPEZIALE, Paterson Police Department Police Director

MANUEL OJEDA, Department of Public Works Director

MICHAEL POSTORINO, Fire Department - Fire Chief

NELLIE POU, Business Administrator - Administration

RUBEN GOMEZ, Economic Development Director

SONIA GORDON, Paterson Municipal Council Acting Municipal Clerk

TONY PEREZ, Paterson Parking Authority Executive Director

WILLIAM FRAHER, Police Chief Police Department



## LEGISLATIVE BRANCH OF GOVERNMENT



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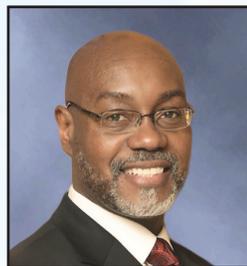
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## OFFICE OF THE MUNICIPAL CLERK

The Office of the Municipal Clerk provides a wide array of services to the City Government, chiefly to the City Council.

The Clerk is responsible for providing the City Council with any and all necessary information and background material for matters before the Council.

Among the Municipal Clerk's many duties are:

- Act as secretary to the municipal corporation and a custodian of the municipal seal, all minutes, book deeds, bonds, contracts and archival records of the municipal corporation.
- Act as secretary of the City Council, prepare meeting agendas for the City Council, attend all Council meetings and records the minutes of every meeting.
- Serve as chief administrative officer in all elections in the City.
- Serve as chief registrar of voters in the City –voting machine demonstration available prior to election.
- Serve as the administrative officer responsible for accepting applications for licenses and permits, and issuing licenses and permits where appropriate example: (garage sales, loud speaker, Municipal Access Channel, Mail Room, etc.).
- Serve as coordinator and records manager for implementing local archives and record retention programs.
- Serve as custodian of records for all open Public Records Request (OPRA).



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ACTING CITY CLERK  
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## Nellie Pou Business Administrator

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### DEPARTMENT OF ADMINISTRATION

For the fiscal year 2016, one of the top priorities for the Administration team was to ensure a stringent fiscal budget monitoring process was put in place in order to ensure further budget reductions. With this in mind all budget documents and reports have been converted to a more efficient process by using upgraded software. Interdepartmental communication is an important factor and throughout the year a closer working relationship with all Departments and Division heads has been solidified. Seven (7) Union Contracts, through collective agreements, were successfully negotiated and adopted by the Municipal Council considerate to the current financial climate as well as the tax payers.

To ensure further cost savings for the City, the Administration has implemented several new policies including in house printing for letterheads, business cards and City forms, centralized paper distribution, and digital printing. The Administration maintains affable weekly meetings with the Department of Community Affairs to secure additional aid in support of our Municipal Budget.

With an amiable relationship with the New Jersey Civil Service Commission, the maintenance of employee records and job histories are closely monitored for a more efficient data base. These relationships now afford us the ability to keep up to date records for both the City and the County and Municipal Personnel System (CAMPS).

### DIVISION OF PERSONNEL

Abby Levenson, Personnel Director

The Division of Personnel has designed and implemented a New Hire Orientation to provide new employees with the opportunity to become acclimated with department, colleagues and work expectations. This Orientation, held on a monthly basis, also provides employees the chance to learn about the benefits available to them as a City of Paterson employee.

This year, the Division of Personnel has transitioned to an electronic system of tracking our civilian employee's paid time off. This new system provides employee's with transparency to see how they accrue vacation time by providing them with the hours accrued on their pay check. By providing employees with this data on a bi weekly basis the entire City is better equipped to handle discrepancies regarding time off.

In the past year, the Division of Personnel has held trainings on topics including Time Management and Effective Communication. The Division has also been responsible for a biometrics screening and wellness event for City employees, which was attended by 99 employees over the course of three days. Furthermore, the Personnel Division hosted a vendor fair for employees to learn about supplemental vendors available to them for additional benefits as well as special discounts and deals for City employees.

### BUDGET FORMULATION

Russell Forenza, Budget Officer

The fiscal year 2016 budget was transmitted on October 20, 2015 and introduced by the City Council on October 27, 2015. The budget was amended on March 1, 2016 and March 15, 2016, with its final adoption at a Public Hearing on March 22, 2016. The fiscal year 2017 budget, which starts on July 1, 2016 and runs through June 30, 2017 started right after the adoption of fiscal year 2016 budget.



## **DIVISION OF PURCHASING**

Harry Cevallos, Purchasing Agent

The primary mission of the Purchasing Division is to provide the right source to procure goods and services needed by the user agencies that are of the appropriate quality, quantity, and price within the appropriate time frames.

As a cost-savings measure the Purchasing Division signed a Cooperative Pricing Agreement with the City of Jersey City for the purchase of police equipment. Also, the Purchasing Division has joined the Morris County Cooperative Pricing, Somerset County Cooperative Pricing System, Passaic County Cooperative Contract Agreement, Houston-Galveston Area Council and the National Joint Power Alliance to procure goods and services for the municipality at the lowest possible cost.

This year the Purchasing Division will conduct internal seminars to educate the end users on new purchasing regulations. With the cooperation between Departments and Divisions we will be able to have a successful purchasing process in the City of Paterson.

During the past fiscal year, the Purchasing Division solicited 43 formal Bids, 36 Request for Proposals, 6 Competitive Contracts, 52 State Contracts and Price Quotations were also procured. The Purchasing Division processes 2,799 requisitions from all City Departments and approximately 300 Resolution Purchase Orders. In an effort to reduce costs the Purchasing Division currently utilizes e-mail notifications of all contracts awarded.

## **DIVISION OF INFORMATION TECHNOLOGY**

Patricia Hamlin, Assistant Director

Previous upgrades to the city-wide voice and data infrastructure has enabled the City of Paterson to reduce telecommunication costs and increase capacity.

The City of Paterson has continued to invest in the replacement of antiquated hardware and software with more modern and effective solution, thereby improving internal collaboration and workflow between departments.

Working in partnership with the Finance Department, an implementation plan to upgrade the Municipal Government Financial System has been developed. The new Financial System will modernize the City's accounting processes and reduce the City's paper footprint. In addition, these upgrades and enhancements will provide significant, efficient, and easily accessible services to the public utilizing the Municipal website.

The City of Paterson has committed to aggressively utilize existing technologies to expand the ongoing city-wide paperless initiative.

## **THE PUBLIC ADVOCATE**

Charles Thomas, Esq., Public Defender

The Office of the Public Defender provides competent legal representation to "indigent defendants" in accordance with the Constitution and policy of the State of New Jersey. All persons who appear in the Municipal Court and formally charged with an offense that could result in a consequence of magnitude such as a fine in excess of \$750.00, loss of driving privileges or incarceration may apply for legal representation. Each defendant is afforded a fair trial and the presumption of innocence pursuant to due process of the law before any conviction may be imposed.

The Office of The Public Defender has been assigned approximately 1,640 cases since July, 2015. These cases include legal representation in matters involving criminal offenses, traffic violations, municipal ordinance violations, and driving while under the influence (DUI). These cases are resolved through plea negotiations or trial. The Court has collected a Public Defender Assessment fee in the amount of \$48,199.20 to date.



## Manuel Ojeda

### Director

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## DEPARTMENT OF PUBLIC WORKS

### CLEAN COMMUNITIES

Our Clean Communities program is a member of the State of New Jersey's Urban Clean-Up Team and has had a very successful program throughout the year. Clean Communities is a litter abatement fund to assist municipalities to remain litter-free. It also funds our graffiti removal program; which includes a mobile graffiti truck to paint throughout the City.

Through this state funded program the City hosts six citywide clean ups, three in the spring and three in the fall. We have as many as 200 enthusiastic volunteers at each event, who clean, plant and paint throughout the City, the day culminating in a community barbecue.

The Clean Communities program is seeking volunteers for the Adopt-a-Block, Adopt-a-Park and Adopt-a-Spot programs. For information please call 973-321-1393.

### RECYCLING

Our recycling program continues to be very successful thanks to resident participation and effective and efficient service to Paterson residents. Recycling saves both tax dollars and the environment. Two inspectors were hired through Recycling Grant Funds this year to assist in the enforcement of the Recycling/Illegal Dumping and Garbage Ordinances.

- Four hundred thirty four (434) tickets were issued for failure to recycle and garbage container enforcement, which brought in \$54,250.00 in revenue.
- There were 555 warnings issued for failure to recycle, garbage container enforcement and late recycling put outs.
- Seven illegal dumpers were caught and paid a total of \$18,000.00 in fines.
- There are currently 17 illegal dumping cases pending as we are working with Passaic Valley Sewerage Commission to catch illegal dumpers in Paterson.

For information please call 973-321-1393.



## TRAFFIC

The Traffic Division has improved the quality of life in the City through painting and signage. It has implemented personalized handicap signs for residents that apply and pay for them and has painted curbs blue, thus decreasing handicapped parking abuse.

The Division also installed flashing solar light Stop and Do Not Enter signs as well as Do Not Block Driveway signs and painted the curbs yellow and installed GPS in the Traffic light signals. In order to increase visibility and safety, it painted crosswalks, curbs and street striping and placed LED street signs throughout the City. It also installed Curb Your Dog and business Loading Zone signs.

## STREETS AND ROADS/DPW TRUCKS

Seven new trucks were added to the DPW fleet. In order to better serve the City residents one truck will be assigned to each Ward.



## RECREATION

Summer Camps were a success and provided the children with campsites along with fourteen Sports Camps. At the camps, children are learning academic and social strategies to improve their leadership and self esteem skills.

The two City pools will also be open to Paterson residents seven days a week and will provide free swim lessons Saturday mornings at Costello Pool 9AM-12PM. For information please contact, 973-321-1313.

## PARKS

We have received CDBG grant funds to make one park fully ADA compliant for handicapped residents, to build a Dog Park and a Skate Park. Also for a new recreational facility to be built over the basketball courts in Buckley Park.

## INSPECTORS

DPW inspectors issued a total of 127 Board Up Liens; when these liens are collected this will mean a total \$258,000.00 in revenue for the city. There were 108 Clean Up Liens issued; when liens are collected this will total \$141,250.00. The total revenue collected from summonses issued during Fiscal Year '15 equal \$290,700.00.

## ENGINEERING

This year dozens of miles of Paterson main transportation arteries, residential streets and smaller streets have been resurfaced in all city wards. Phase I of the street resurfacing process has been completed, and Phase II has started. In total, 60 streets have been completed, or are in progress, and approximately 19 miles have been completed.

In addition to the citywide program more streets will be covered with aid from the NJ Department of Transportation and CDBG funds. The city of Paterson's road resurfacing project continues as scheduled and will continue until completion.



## Donna R. Nelson-Ivy, M.Ed.

Director, Dept. of Health & Human Services, DHHS

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### DEPARTMENT OF HEALTH AND HUMAN SERVICES (DHSS)

The mission of the Department of Health and Human Services, DHHS is to serve the citizens of Paterson with dignity and respect throughout all our Divisions, programs and services.

This year the Department was faced with staff and fiscal challenges. However, DHHS continues to be committed to strengthening our working relationships, with our partners throughout the city, so we can together provide effective and efficient services, including: wrap-around services to citizens returning home from incarceration, the education of citizens regarding health threats by providing prevention and treatment services; the continuation of connecting with faith-based and non-profit organizations to provide meaningful social services and moving forward with Paterson's Wellness Center where mental, clinical and social services will be available to Paterson residents.

DHHS reports the passing of an Ordinance to raise the minimum age of the sale of tobacco and other smoking products from 19 to 21 years of age, the first city in Passaic County to do so.

### DIVISION OF HEALTH (DOH)

Thakur "Paul" D. Persaud, M.D, M.P.H, PhD  
Health Officer

The Paterson Division of Health delivers care, and services not only to the residents of Paterson, but numerous other contracting towns. We are a provider of prevention and treatment services for sexually transmitted diseases, TB direct observed therapy and childhood lead case management. The Division recently received notification of funding for two new education and prevention programs, hepatitis C screening and pre-exposure education and support for those at high risk of HIV infection.

The Division of Health has increased the scope of delivery of flu vaccines by forging new public and private partnerships. Our environmental health division continues to work diligently to inspect food establishments, city lead inspections, vermin control and nuisance inspections.

In addition to our clinics, our nursing staff continues to monitor threats of contagious diseases, schedule home visits as needed and plan/participate in emergency management drills. Vital Statistics services are important to our community and under the request of our Mayor will house our Municipal ID program.



The following is a snapshot of services rendered during this reporting period:

- 1,461 cases of communicable diseases investigated
- 3,005 TB home visits conducted
- 1,381 Flu vaccines were administered
- Provided 24 food handlers courses in English and Spanish
- Licensed over 1,591 retail food establishments
- Processed 404 city lead inspections
- Investigated 1020 nuisance complaints
- Conducted 1184 rodent investigations
- 52 court summons were issued resulting from environmental health inspections
- 3314 HIV screening tests were performed
- STD Clinic served 3423
- 2435 immunizations were done
- Podiatry clinic served 371
- Distributed 10,578 birth certificates
- Processed 255 death certificates
- Issued 865 marriage license applications processed
- 2190 marriage certificates issued

## **YOUTH SERVICES BUREAU (YSB)**

Kimberly Stevenson, MA., LAC  
Director

The Division of Youth Services Bureau partners with social service agencies such as Circle of Care, the Family Support Organization of Passaic County, Options Counseling Center, Paterson Public Schools, the Juvenile Justice System, civic organizations, faith-based organizations, families and the community-at-large to provide the best possible services for youth in our city.

For fiscal year 2014-2015 the Youth Services Bureau has accomplished the following:

- 114 adolescents received our services
- 74 were referred by the Juvenile Justice System
- The Total Life & Support Program (TLSP) served 20 youth as an alternative to facing a sentence to the State Home for Boys and Girls
- The Evening Reporting Program (ERP) monitored and provided guidance to 57 youth who remained in our community in lieu of being remanded to Youth Detention while awaiting disposition on their charges.

### **Highlights:**

- TLSP participants graduated from High School
- Nine (9) YSB participants graduated from Elementary School
- Four (4) YSB participants graduated from High School
- Participants of TLSP and ERP participated in weekly workshops/presentations through a partnership with the Passaic County Probation Department
- Participants TLSP and ERP participated in the "Career Day" sponsored by the Village Elders
- Approximately twenty (20) youth participated in the Give and Receive Program (GARP).



# SILK CITY SCHOOL BASED YOUTH SERVICES PROGRAM (SCSBYSP)

William 'Raheem' Smallwood, B.A.  
Director

## Highlights:

School Based Youth Services Program in partnership with MAPP designed a substance abuse prevention program that resulted in being one of five schools selected in New Jersey to receive a \$500 sponsorship to produce a PSA video highlighting their prevention message. The Teen Summit was held at William Paterson University.

SCSBYSP participated in the Planned Parenthood 2015 Teen Life Conference of Passaic County and placed 1st, 2nd and 3rd in the Essay Contest.

Mara Kettle, an alumni of SCSBYSP, and former NJEAD student representative traveled to Ghana, Africa as a member of the Rutgers Nursing School delegation – she was there for five (5) months

The School Based Youth Services Program serviced 130 out of the 365 student of John F. Kennedy's High School 2016 Graduation class. They ranked #1, 2, 3, 9, 12 of the four (4) Academy's.

Lori Daly was the recipient of the Paterson Youth Council Martin Luther King, Jr. 2016 'Community Service' award.

The School Based Youth Service Program participated in its' 5th Annual African Heritage Month Kick-off Celebration. The team led the singing of the National Anthem and Libation Ceremony.

In addition to the following statistical information, there were 5,918 students registered in the 2014/2015 school year and 902 of them received core and non-core services:

INDIVIDUAL VISITS			GROUP SERVICES	
Category	Participants	Sessions	Participants	Sessions
Employment	322	408	77	11
Learning Support	205	429	456	269
Healthy Youth Development	119	123	127	143
Medical	3	3		
Mental Health	199	123	127	143
Pregnancy Prevention	35	14	82	10
Preventative Health	15	15	108	34
Substance Abuse	26	63	56	63
Recreation			167	45



## **DIVISION OF SENIOR SERVICES (DSS) NUTRITION & TRANSPORTATION PROGRAMS**

Hilda Diaz, B. S.  
Director

The Division on Aging, Disabled and Transportation Services provides services and programs for our senior citizens, disabled residents and veterans of Paterson. These services include: senior meals, transportation, information, benefit-entitlement assistance and benefit counseling. We also provide planning, advocacy and systems development that focuses on the needs of the low-income, minority elderly, chronically physically disabled individuals and veterans.

Overall, the Division of Senior Services provides direct services to more than 54,000 residents.

### **Highlights:**

- We utilize seven (7) County Para-Transit vehicles and transport residents to non-emergency medical appointments throughout Passaic County and surrounding communities.
- Transportation is provided to nutrition centers, Totowa Day Care, municipal shopping, grocery shopping, St Brendan, VA hospital and recreational activities/events.
- Applications for an FTA Section 5310 grant program were submitted for Extended Minibuses with 16 seats and two securement locations were approved by the NJ Transit Local Programs & Mini Bus Support.
- One vehicle will be delivered to the City of Paterson in the Fall of 2016 and second vehicle late 2017. Transportation services totaled more than 52,514 rides during this reporting period.
- Referrals and case management was provided through our telephone reassurance program, benefits assistance, counseling and guidance addressing Medicare Part D inquires.
- The Senior Summer Farmers' Market Vouchers program for fresh fruit and vegetables is in full swing currently.
- In addition, we provide the following:
  - A) Information and Referral services
  - B) NJ Transit Reduced Fare program applications
  - C) Applications for Prescription Cards (PAAD)
  - D) Special events celebrated at Riverside Vets Senior Center
- Council on Aging celebrates 'Older American Month'
- Council on Disabled celebrates Disabled Awareness Month.

The 2015 Seniors Holiday Party was sponsored by the Paterson Seniors Association a 501 (c) 3 Organization. This nonprofit organization is open to all Paterson Seniors and all interested seniors are invited to attend the meetings, which are scheduled for the 2nd Thursday of the month from 10:45 a.m. – 11:30 a.m. at the Division of Senior Services located at 165 5th Avenue.





## **RYAN WHITE DIVISION (RW)**

Milagros Izquierdo  
Director

As of March 1, 2016 the Ryan White Division celebrated 22 years of delivering services to individuals and families living with HIV in our Transitional Grant Area (TGA) Paterson, Passaic & Bergen Counties. Throughout this time our application to the U. S. Department of Health & Human Services' Human Resources & Services Administration (HRSA) has met with incredible success. During this reporting period we were awarded \$4,225,934, including a \$64,615 increase. We partnered with area hospitals, clinics, community based agencies to support and strengthen the delivery of HIV care and treatment services to people living with HIV/AIDS.

### **Highlights:**

- Out of a score of 100, during the last three (3) years our HRSA grant application has scored 92, 95 and 97 respectively. Through this grant we provide 27 HIV sub-recipients in the (TGA) with: primary and specialty out-patient medical care; medical and community case management; substance abuse and mental health counseling services; dental care (oral health); medications, Early Intervention Services, legal services; outreach and support groups; health insurance premium and cost sharing; emergency financial assistance, nutritional services, psychological support and medical transportation
- Over 1,472 unduplicated persons received medical and support care in our TGA
- RW office implements the U.S. Housing and Urban Development (HUD) Housing Opportunities for Persons Living with AIDS (HOPWA) program and ensures housing, food and transportation services are provided.
- 16 RW sub-recipients; 4 Minority AIDS Initiative (MAI) sub-recipients; 6 HOPWA sub-grantees; and 1 Special Projects of National Significance (SPNS) grant;
- We are in our 2nd year of our SPNS grant and in receipt of \$500,000 per year – a highly competitive grant application process and we were selected to receive \$1.5 million dollars. This grant is designed specifically to continue with technology expansion while addressing capacity building, monitoring and improving health outcomes and will be show cased on a national level.
- During FY 2015 RW program has established collaborations with the State of New Jersey therefore, opening lines of communications with municipal, county, state and federal agencies.

## **RENT LEVELING OFFICE (RL)**

The purpose of the Rent Leveling Office is to serve in the interests of tenants in terms of assuring their occupancy of well-maintained and improved housing at fair and reasonable levels of rent; landlords, in terms of assuring them rentals, which will yield a fair return on their investments while providing them with the opportunity to make expenditures designed to upgrade their properties.

During this reporting period 269 individuals were assisted during telephone conversation or walk-in office visits. We addressed: 29 illegal increases; 5 capital improvements; 90 requiring general information; 45 requested copies of Ordinance and/or Rental Registration Forms; 2 lawyers and an appraiser and 87 individuals were referred to other agencies: Paterson Housing Authority, Division of Community Improvements, Division of Housing, Division of Health, Passaic County Board of Social Services, Catholic Family Community Services, Hispanic Multi-Purpose Center, Paterson Task Force, PSE&G, Landlord/Tenant Court, North East NJ Leal Services and other municipal Rent Leveling Offices.



## OFFICE OF PLANNING & PROGRAM ANALYSIS (OPPA)

Hilda Perez  
Director

The Office of Planning and Program Analysis provided funding for 22 social service agencies serving Paterson residents. Activities include after school programs, overnight and day summer camps, youth services, domestic violence prevention, family strengthening, live performances for critical/chronically ill pediatric patients, multi-services, senior fitness and companion services.

During this reporting period, 6997 youth, 2199 seniors and 2106 women and families received the benefits from the agency awardees.

This year our youth engaged in activities from afterschool drum lessons, exploration of the outdoors, uplifting shows for pediatric patients, dancing and theatrical training, live performances college trips for high school seniors, participation in community services, trip to Washington DC for our Paterson Youth Council and so much more.

Our seniors were provided with transportation, recreational activities, computer training, accessibility to several food pantries, health and fitness training and more. It has been a great year and we are looking forward to greater things the upcoming year.





## **OFFICE OF WEIGHTS AND MEASURES (W & M)**

Luis Nieves  
Municipal Superintendent

Office of Weights and Measures promotes uniformity in The City of Paterson. Weights and Measures law, regulations, and standards are to ensure and achieve equality between buyers and sellers in the market place.

To ensure accuracy in commercial transactions, state and local weights and measures officials annually inspect thousands of scales, gas pumps, and other types of devices. We also inspect thousands of different packages and commodities, including those packed at the retail store and those packed at factories, both nationally and internationally.

The Division's many accomplishments for this reporting period includes:

- 587 Businesses Inspected
- 1,596 Devices Inspected
- 15 Found Incorrect
- 11,119 Packages where re-weighed
- 13 Found Incorrect

## **OFFICE OF MERCANTILE LICENSE**

In 2004, Mayor Torres and City Council members worked together to establish the Office of Mercantile License. The purpose is two-fold – to provide an added level of consumer protection and to support our businesses with government agency referral information.

During this reporting period the Office of Mercantile License accomplished the following:

- \$27,500 revenue collected
- 159 renewal registrations completed
- 30 new application completed

## **MUNICIPAL ALLIANCE PREVENTION PROGRAM (MAPP)**

Tenee Joyner  
Coordinator

The mission of MAPP is to serve as a visible community-driven prevention resource that teaches the downside of alcohol & drugs and highlights the positivity of being substance free. During this reporting period one of our MAPP Teens was awarded the Governor's Youth Volunteer of the Year Award.



PATERSON

# MAPP

Municipal Alliance Prevention Program

A visible community-driven prevention resource that teaches the downside of alcohol & drugs and highlights the positivity of being substance free!



OUR PROGRAMS AND EVENTS ENGAGED MORE THAN

# 6,500

## Adults and Youth

### Seven Strategies for

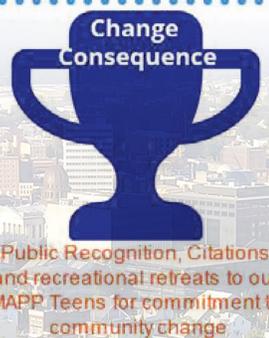
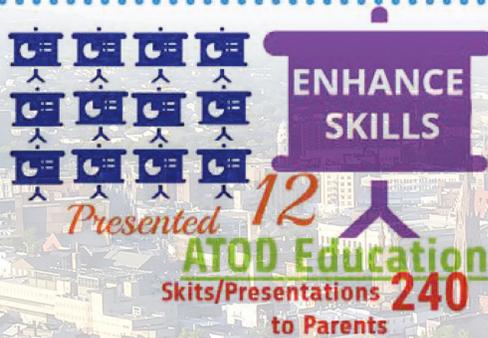
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### Community Change



### Adopted Paterson Alcohol Beverage Education Seminaar (PABES)

Modify & Change Policies



### MANDATORY SEMINAR

for "C" and "D" licensees on RESPONSIBLE alcohol sales in the City of Paterson



that's 100% of all liquor outlets

### Reduce Access/ Create Barriers to alcohol



Raised the miniumin age of sale for Tobacco and other smoking products from 19 to age 21 in the City of Paterson



## Michael Postorino

### Fire Chief

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## FIRE DEPARTMENT/OEM

Our Fire Department continues its tradition of excellence and is respected throughout the country for their progressive thinking. Handling more than 43,000 emergency calls in 2015, involving fires, medical emergencies, hazardous material incidents, confined space emergencies, and Urban Search and Rescue, the Department had its BUSIEST year on record.

Not only is our Fire Department handling thousands of emergencies, the department is proactive in their resolve to reduce the: instance of fire and increase operational readiness by performing 7,031 fire & life safety building inspections, 1,981 hydrant inspections and thwarting 240 imminent hazard violations before they can lead to injury or death.

Our Public Fire Education/recruitment officer provided over 200 events alerting youths and seniors to the dangers of fire and handled an aggressive recruitment drive generating mass interest in our firefighter entrance examination.

As a result of securing a 7.5 million dollar SAFER grant award, the Paterson Fire Department completed Firefighter and EMT training of 50 new fire recruits. The grant enables the Fire Department to fill vacancies within their table of organization, and maintain a state of readiness, at no cost to City residents.

Furthermore, in an effort to maintain our fleet of fire apparatus, the fire department has taken receipt of 5 new Pierce Fire Engines. The apparatus were purchased through a Cooperative program, which ensures top quality apparatus & equipment for the lowest economic impact on the budget.

In addition, an MOU has been signed by the Passaic County Health Department enabling the Fire Department to provide HazMat response for the City





of Paterson. The Fire Department has completed the necessary Technician training to facilitate an efficient and expeditious response to any incident involving chemical, biological, radiological, nuclear or explosive agents.

Finally, the Fire Department has entered into a cooperative agreement with St. Joseph's Regional Medical Center for a training initiative involving 250 Firefighter/EMT's in the administering of Narcan. Upon implementation, the program has reaped immediate benefits. In just the first 3 weeks, the Fire Department has successfully saved 5 lives administering the Narcan.

Narcan is an anti-opiate used for treating patients, suffering from drug overdoses, and has high success rates when properly administered in a timely manner.



## OFFICE OF EMERGENCY MANAGEMENT, OEM

Paterson's Office of Emergency Management (OEM) has expanded the City's Emergency Operations Center (EOC) with enhanced video capabilities, allowing "real-time" visuals of surveillance cameras within the City. During times of local, state and federal disasters, all emergency response agencies of the "Local Emergency Planning Committee" (LEPC) can access these sites to provide a "Common Operating Picture" to best manage the incident at hand.





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## **PATERSON POLICE DEPARTMENT**

One of the administration's top priorities is the safety of its citizens, accomplished through its strong partnership established with its Police Department. The Paterson Police Department has implemented significant initiatives and counts with many accomplishments during the past twelve months.

The following accomplishments throughout the Department of Police sets the tone for continued progress in reducing violent crime and disorder in the city, while forging participation and collaboration and better relationships with the community.

In a large city, with a richly diverse population the police department provides services ranging from response to calls for service and crime prevention, to community interaction and engagement through community policing based programs and initiatives.

Given the unique nature of police work and the versatility required to adequately provide an array of services, strong leadership and a strategic vision are required to put in place an organizational structure that not only meets agency goals and objectives, but remains responsive to the community's needs while carefully managing perception and public expectations.

The men and women of the Police Department have dedicated their lives to protecting Paterson residents, families and businesses through professional law enforcement practices. We are committed to safe roads, schools, parks and neighborhoods through a department that puts the "public" first.

During the past year the Paterson Police Department and the City of Paterson have overcome multiple challenges, which have allowed the Department to implement a new vision of policing for the 21st Century.

A vision that also includes moving into a modernization of services and new technology, including the establishment of a (24) hour text for tips and online anonymous reporting system through our upgraded website, [www.patersonpd.com](http://www.patersonpd.com)

### **LEADERSHIP**

In order to meet the challenges faced by many urban cities, the City of Paterson and the Police Department are building a more open and cooperative working relationship with the community as a whole as it transcends to a more technology driven, transparent and efficient organizational model suited for meeting the challenges of 21st century policing.



### **ACCREDITATION**

This year the Paterson Police Department received accreditation from New Jersey State Association of Chiefs of Police (NJSACOP) Law Enforcement Accreditation Program. This is a prestigious honor, which recognizes that the rules and regulations, policies and procedures of the Paterson Police Department, meet the highest levels of police standards and practices in law enforcement.

### **HOT SPOT POLICING**

In September of 2014, Mayor Jose “Joey” Torres proposed a City Ordinance, which would require city businesses that operate in certain “Hot Spots” to close at midnight. The City Council unanimously passed the ordinance and by year’s end, we saw a 71% decline in shootings in the “Hot Spots.”

### **BUSINESS CURFEW**

In September of 2014, Mayor Jose “Joey” Torres proposed a City Ordinance, which would require city businesses that operate in certain “Hot Spots” to close at midnight. The City Council unanimously passed the ordinance and by year’s end, we saw a 71% decline in shootings in the “Hot Spots.”

### **TEXT FOR TIPS**

Through innovation in technology, we have established (24) hour text for tips and online anonymous reporting system through our upgraded website, [www.patersonpd.com](http://www.patersonpd.com) receiving hundreds of anonymous tips from the community resulting in numerous arrests and the confiscation of illicit narcotics and weapons from our streets.

### **“EYES ON PATERSON”**

Through these same technological advances, Mayor Jose “Joey” Torres supported the “Eyes on Paterson Program” enhancing police monitored cameras through public/ private partnerships with the community. More than 500 private cameras have been connected to our infrastructure to achieve a safer Paterson.



## **LAW ENFORCEMENT INITIATIVES**

The Paterson Police Department is a founding partner in the Passaic River Corridor - Route 21 Corridor, which is a law enforcement information sharing partnership that received national attention as a model for police agencies throughout the nation to follow.

Mayor Jose “Joey” Torres has initiated a memorandum of understanding between Paterson, Jersey City and Newark, New Jersey’s three largest cities, for cooperation and collaboration on Cease Fire shootings and cross-jurisdictional violent crime.

## **NATIONAL NETWORK FOR SAFE COMMUNITIES**

As a city and as an agency, we are moving forward with important programs such as the Attorney General’s Re-Entry Program designed to integrate non-violent offenders back into the community and provide them with life changing alternatives for brighter futures.

The city of Paterson has entered into a partnership with John Jay College, City University of New York to work together to help identify the (2) % of the population responsible for most of the crime in our neighborhoods. The “Safe Cities Initiative” takes a multifaceted approach in seeking to steer young impressionable offenders away from the lure of drugs and crime by bringing members of the law enforcement, educational, faith based and business communities together to stage interventions designed to let these individuals know we have not given up on them, that their lives matter and have value.

The spirit and intent of the program is intervene while these individuals are at a pivotal crossroad in their lives and provide a range of social services and job training to alter their trajectory away from criminal lifestyles.

## **MAYOR TORRES’ INVESTMENT IN PATERSON’S HUMAN CAPITAL**

With an understanding that the City of Paterson cannot arrest its way out of the many social problems that it deals with; and understanding that there are many individuals in the City of Paterson that have mental health issues, drug addiction and homelessness, Mayor Jose “Joey” Torres has comprised a working group of personnel from the police department, social services, health and human services, community, emergency care and others to look at the problems of homelessness and drug addiction in order to develop a plan to help and ensure these individuals are not ignored, incarcerated, or disregarded, but are instead identified and helped.

The Paterson Police Department along with the Department of Health and Human Services has taken on the challenge and has begun the process of meeting with other stakeholders in the community, and identifying the homeless, in the City of Paterson to implement this program.

## **COMMUNITY-POLICE RELATIONS**

To ensure continuous and positive police community relationships, based on mutual respect, trust and understanding, the Paterson Police Department has expanded the Community Policing Unit to include training for officers, as well as residents, about the importance of community respect, communication and collaboration.

Communication takes many forms. One of the ways we are exploring having a more open relationship with our community is by confronting the difficult subject of the “police-community dynamic” in a way that fosters a meaningful dialog while addressing the misperceptions that often exist between police officers and citizens. Our community policing division has done an outstanding job in hosting training seminars for new police officers in conjunction with members of our faith based community that challenges young



officers to understand inner city problems from the perspective of those who live there. We worked diligently with a wonderful touring group of young actors from Memphis, Tennessee to bring a play, entitled Uniform Justice, to the theater at Passaic County Community College. The play takes on the sensitive subject of police community relationships in a way that lends voice to both sides and helps to provide meaningful perspective and a greater sense of tolerance and understanding

These types of efforts are especially important given the difficulties experienced in Ferguson, MO, Staten Island, NY and Baltimore, MD. Given the tenuous relationship that existed in those places between the community and the police, it was important to bring both sides together and to ensure mutual trust and respect for honest police work and the importance of maintaining police legitimacy. The Paterson Police Department has implemented and is committed to training all officers in community -police relations that includes cultural awareness and sensitivity.

*NOTE: To further serve the community and minimize misunderstanding and the need for unnecessary force, the Paterson Police Department is working in conjunction with the State of New Jersey Division on Mental Health to provide officers with specialized training in Crisis Intervention and Autism Awareness in an effort to offer meaningful alternatives when confronted with the challenges of dealing with persons suffering from issues related to mental illness.*

## **POLICE PERSONNEL**

Mayor Jose “Joey” Torres is committed to hiring additional police officers and has put police officers through two police academies thus far and is in the process of adding additional police officers in the coming weeks. Alternative funding sources in the form of federal hiring grants are also being pursued that would place additional resources and much needed “boots on the ground” out into the streets of our city at no cost to the taxpayer.

In the furtherance of an increased police presence and enhanced quality of life for our residents, the department hired, and police academy trained 23 Class I Special Police Officers to enhance the police presence and quality of life in our downtown area, neighborhoods, and parks through walking patrol details.

Mayor Jose “Joey” Torres committed to an additional 27 Class I Special Police Officers throughout the next fiscal year.





## RESULTS

The culmination of these efforts has resulted in a greater degree of trust and cooperation between the police department and the community. The use of technology, improved training techniques and a greater effort to foster tolerance while seeking alternatives to incarceration, have resulted in a steady and precipitous drop in crime. Homicides within the City are down 40% over last year, while non-fatal shootings have been reduced by 12%. By and large, the City has seen a 7% reduction in overall crime and related activity.

Finally, the accomplishments made are just the beginning of us all achieving a safer Paterson. The men and women of the Paterson Police Department are excited and reinvigorated to the concepts of policing in the 21st Century and are committed to collaborating with other agencies, departments and the community, in providing a safe and secure city for all.

## TAXI ENFORCEMENT DIVISION

The Taxi Enforcement Division is responsible for inspecting licensed vehicles to ensure that they meet safety and comfort stands established by City Ordinance. The Division is also tasked, with ensuring that any vehicle transporting persons for hire within the City is licensed. In 2015-2016 the Division has issued 150 summonses, including the enforcement of gypsy cabs.

Presently the Division has four new taxi stands throughout the City and two new taxi inspectors. The Administration is currently on working on an Ordinance to expand the enforcement capabilities of the Transportation inspectors to include non-moving motor vehicle issues.

## ANIMAL CONTROL DIVISION

The City's Animal Control Division provides a wide range of services to the community including around the clock emergency response, pet adoption services, free rabies inoculations and animal rescue activities.

During the past year the Division responded to over 15,000 calls, provided over 1,274 rabies vaccines, the largest rabies program in the State. The Division also issued 72 summonses and 599 warning notices to pet owners and adopted 620 dogs and 450 cats. The Division also contracts its services to the towns of Haledon, North Haledon and Prospect Park.



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### DEPARTMENT OF COMMUNITY DEVELOPMENT

The Department of Community Development is the administrator of all entitlement funds that the City receives from the U.S. Department of Housing and Urban Development (HUD,) which are as follows: the Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), Homeless Emergency Solution Grant (HESG) and Housing Opportunities for People with AIDS (HOPWA). Through the Community Development Block Grant, CDBG programs Community Development has accomplished the following milestones this year:

- Provided CDBG funding to local agencies for public services to benefit low and moderate income people:
  - ~ Paterson Housing Authority Housing Counseling Program
  - ~ Paterson Task Force Fair Housing
  - ~ Oasis Workplace Readiness
  - ~ Boys and Girls Club of Paterson and Passaic Power Hour Program
  - ~ St. Paul's CDC Breaking the cycle job training
  - ~ Catholic Family & Community Services Senior Activities
  - ~ OIC Job Training Program
  - ~ NJCDC Birch Street/Mental Health Counseling Services
  - ~ Relocation Program
  - ~ Neighborhood Assistance Office
  - ~ Relocation Office
- In addition, the CDBG Program paid for the acquisition of a building located at 163-177 Pennsylvania Avenue for a business incubator; which is Phase I of the project. The new incubator will assist entrepreneurs seeking to establish new food-related business in the City of Paterson and to provide additional jobs for workers living in the City. Phase II of the project now is underway for the renovation and retrofit of the building into workable space. The anticipated date for completion is in early 2017.
- The CDBG Program paid for a site clean-up and construction of a Salt Storage Facility and Recycling Center on 147-265 Fulton Street. Phase I of the project represents the new salt storage facility that will enable the city to stock pile road salt in a dry, climate controlled environment and comply with the NJDEP regulations. Phase I is now complete.
- Phase II of this project, the recycling center and its construction, is well underway. The recycling center will help reduce the amount of solid waste going to landfills. The anticipated date for its completion is the end of 2016.



- This year CD continued funding the much needed renovations at the facility of the Boys & Girls Club of Paterson and Passaic. For the fiscal year 2015, CD funded the facility's lobby renovation.
- In 2015, CD paid for the renovations of the men's and women's bathroom at the city's Main Library and installed security camera around its entire parameter.
- CD funded the demolition of several houses that were structurally damaged by fire.
- Park Improvement Projects: CD paid two park improvement projects, with the Department of Public Works (DPW); for new lighting and fencing replacement/installation at Buckley Park and Riverside Oval Park.
- CD has funded the renovation of the facility at 147 Montgomery St. for Paterson's re-entry program, the William H. Butler Help Center for Center of Hope.
- Paterson Homeowner Rehabilitation Program is being funded for \$439,413. This program is currently administered by an outside consultant hired by the City. The program anticipates 25 household will be provided financial assistance in addressing both mechanical and structural related code violations.
- CD continues to fund the DPW Road Resurfacing Project. This is an ongoing activity that will be allocated funds each year that CDBG funds are available.
- Coming-up projects:
  - ~ Installation of indoor recreational facility at the Buckley Park Basketball Court Site.

## **FEDERAL/STATE FUNDING FOR FLOOD PRONE AREAS**

As a result of the disaster created by Hurricane Sandy, the City of Paterson Department of Community Development (DCD) was awarded Community Development Block Grant Disaster Recovery funding in the amount of \$2,075,000 from the U.S. Department of Housing and Urban Development through the New Jersey Department of Community Affairs and the County of Passaic.

The purpose of this funding is to buy out homes/properties located in the City's flood plagued 1st Ward, thereby relieving homeowners in this area of continued financial burdens and repetitive flood losses in order to create open space. To assist in the administration of this program the City hired consultants, Tetra Tech, and relocated the program to the Department of Economic Development. Tetra Tech is an experienced firm in the administration of disaster relief/recovery programs around the State of New Jersey. As administrators of both CDBG-DR grant and the Federal Emergency Management Agency (FEMA)/ New Jersey Office of Emergency Management (NJOEM)/Green Acres Hazard Mitigation grant funds resulting from Hurricane Irene, Tetra Tech has assisted ED with accomplishing the following:

- Prioritization of properties lists based on proximity to the Passaic River
- Meetings with potential property owners
- Identifying thirty properties, which have been included into the program
- Of the 30 properties identified, 23 owners thus far, have submitted their notice of voluntary participation
- The acquisition of as many contiguous properties in order to create large "open space" park areas.

The City of Paterson was awarded a total of \$5,763,116.00 from FEMA/NJOEM/Green Acres to acquire 33 Irene damaged properties located in the 1st Ward. The program is scheduled to complete in December 2016.



The Division of Housing receives funding from the U.S. Department of Housing and Urban Development's Home Investment Partnerships Program (HOME); which is used to address the needs of low-to-moderate income households. The primary focus of the HOME program is to make available funding which can be used to provide/create/develop decent and affordable housing units that will be accessible to low and moderate income households. The units can be either homeownership or rental housing units. In addition, these funds can be used to expand the capacity of nonprofit housing providers, to strengthen the ability of state and local governments to provide affordable housing and as leverage for the private-sector participants in the creation of affordable housing.

Below are examples of activities funded with HOME dollars:

- **Homebuyer activities:** to finance the acquisition and/or rehabilitation, or new construction of homes for homebuyers.
- **Rental Housing:** Affordable rental housing may be acquired and/or rehabilitated, or constructed.

The City of Paterson, Division of Housing has awarded approximately \$5,432,500.00 in HOME funds for construction, rehabilitation and acquisition of housing throughout the city by forming partnerships with other local government agency, for-profit developers and non-profits developers as well:

- **Paterson Housing Authority (Veterans Housing).** Construction of 34 rental apartments for veterans with 19 HOME assisted units. Scattered sites within the 4th ward. Total HOME funds \$1,500,000.00. Project is under contract and construction will begin by mid-September 2016.
- **Paterson Housing Authority (Alexander Hamilton Phase IV).** Construction of 25 new housing units at 258-275 Alabama Avenue. Twenty three units will be affordable to families of up to 80% AMI (area median income) and two units to be sold at market rate. Total HOME funds \$1,800,000.00. Construction has completed.
- **Paterson Habitat for Humanity (63 Rosa Parks Blvd).** Homeownership project. Construction of (1) one family 3-bedroom home to be sold to family within 50% to 80% of the AMI. Total HOME funds \$200,000.00. Project is complete and the homebuyer will be closing within the next sixty-days.
- **City of Paterson's First Time Homebuyer Program** is available throughout the year. The program now offers assistance in the form of down payment/closing cost to first-time homebuyer that wish to purchase their first home with HOME funding of \$14,500.00. The lien will remain on the property for a period of five (5) years.

**HOMELESS EMERGENCY SOLUTIONS GRANT (HESG)** is also administered by the City of Paterson's Division of Housing through sub-recipient grants. Current funding amount of \$206,042.00 will be available to assist five (5) shelter service providers and one prevention service administrator.

**HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)** is administered by the City of Paterson Department of Health and Human Services (DHHS). HOPWA funds are used to provide housing assistance and related supportive services to individuals with HIV/AIDS. These funds can be used for a wide-range of purposes, including housing, social services, program planning and development cost. Currently the City will receive \$1,351,464.00 to administer various components of the programs.



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## DEPARTMENT OF ECONOMIC DEVELOPMENT

Since its formation in 2014, the goals of the Department of Economic Development have been to bring in new business and development opportunities to the city of Paterson and help improve the quality of life of its citizens.

In addition to the Division of Economic Development, the Department consists of the Division of Neighborhood Assistance, the Division of Historic Preservation, the Division of Community Improvement, and the Division of Planning & Zoning, the Division of Redevelopment, the Division of Multi-Cultural Affairs, the Urban Enterprise Zone and the Paterson Restoration Corporation.

In the competitive economic environment that we live in, companies can be selective in where they plan to locate. Through both Federal and State Economic job creation programs and local incentives, Paterson remains a competitive urban job creation environment, centrally located with a ready workforce to staff both small and medium sized businesses that make up the majority of companies.

- Accurate Box Company and its 275 plus employees continue its decade's old commitment to the City by breaking ground last year on 323,000 square foot industrial building addition.
- The Sealy Mattress Company, another old line Paterson manufacturer is ready to break ground on an 11,000 square foot building addition and add dozens more employees in order to make a third full time employment shift possible.
- Small and medium sized companies, many times locally owned and operated are a key part of the Paterson story.
- Food manufacturing companies, such as Sweet Potato Pie, Inc. have been approved to construct a new two-story building addition and add employees to their successful operation. The Kale Factory relocated from Brooklyn to Paterson.
- A moving and storage company- The Padded Wagon - has recently relocated from the Bronx to our City and employs 60 people.
- Commercial Laundries serving the New York City Hotel and Restaurant Industry continue to come to Paterson. Imperial Linen & Uniform Company has relocated from Brooklyn to 541 Twentieth Avenue with new employment opportunities for Paterson residents.

Additionally, corporate America continues its expansion into Paterson with a third 7-11 Store approved on 57 East 30th Street and what seems like the City's tenth Dunkin Donuts, a new sit down and drive-thru restaurant to be located at 484 Main Street.



The Economic Development Department through its nonprofit entity - Paterson Restoration Corporation (PRC) - is currently implementing a number of initiatives in collaboration with City Agencies and Departments.

- A Curriculum Development for the HoHokus School that assigns participants by lottery through Human Resources in collaboration with DPW aims to offer training and learning skills related to jobs such as road surfacing, parks, recreation and other trades that will lead to the hiring of those individuals that successfully complete the program. The program will be made possible by funds provided by the City for execution of the program, by the PRC.
- The PRC is also assisting with the City's Redevelopment Master Plans. The Plans are currently undergoing revisions by the Planning Board. As a result, the City is allowed to better focus on the types of activities that are being done within specific areas of the City:
  - the relocation of School#6,
  - expansion of commercial corridors,

Increasing development density within the 4th and 5th Wards will allow for much needed new housing stock and create areas for recreation. The updated redevelopment plans allow for commercial uses on the first floor and residential uses above. The Paterson Housing Authority, Habitat for Humanity and a number of larger developers have shown interest in those sites.

Through our vacant and abandoned program, we are in the process of bundling sites together to allow for larger sites to be developed.

- The recent PRC purchase of 75-81 Ellison Street has been completed. The City has plans to develop the existing studio and enhance training with programs from both the City's Library and Public Schools.
  - PRC, Paterson Library, Passaic County Community College (PCCC) and Paterson Board of Education (BOE) will form a partnership to continue to house public access cable television studio, provide opportunities for internships and offer a digital library for Paterson residents through the Paterson Public Library.
  - BOE entered into an MOU with the City for Extended Learning Opportunity School (ELOS), which recruits students who dropped out of high school within the last five years and encourages them to re-enroll in an online program to obtain their diploma. The space is used for instructional assistance and mentoring.
  - PCCC will be using the space for internships and communications students in order to obtain experience in television production.
  - Also, in partnership with the Paterson Public Library, the space will be connected through PALS plus to offer full access to online and digital resources "Digital Library".
  - Moreover, the Library is planning to offer intensive, four day a week classes for ESL here.

A microloan loan program has been established in partnership with the Regional Business Assistance Corporation (RBAC) for businesses within the City of Paterson; we funded the first loan "Clément's Beauty Supply." The proceeds of the loan will be used to purchase equipment and additional inventory.

As part of upcoming initiatives, the Economic Development Department in partnership with the Paterson Restoration Corporation (PRC) and the Urban Enterprise Zone (UEZ) is establishing a food business incubation program in the City of Paterson. Purchased by the PRC, the 163-177 Pennsylvania facility has gained funding towards equipment purchase and building renovation, enabling this project to expeditiously go from its feasibility stage to its implementation strategy.



The Rutgers Food Innovation Center (FIC) was selected to perform a feasibility analysis that assesses global best practices in business incubation and to determine the business model that will best maximize economic impact in the industry. The proposed naming for the incubator as the “**Paterson Food Hub**” reflects the ongoing plans for developing a clustering strategy for the City of Paterson. This strategy creates concentrations of interconnected companies, suppliers, service providers and associated institutions. The new “Paterson Food Hub” will facilitate a regional food industry cluster, through a network of resources, operating as a tool for regional economic growth, sustainability, access to capital and most importantly, job creation.

### **URBAN ENTERPRISE ZONE**

The UEZ has been significantly successful this past year. The Division enrolled 71 new businesses into the Program, which accounted for 361 full time jobs and 114 part time jobs. The UEZ has purchased new decorative banners and with the assistance of the DPW will be placing these new banners in the Downtown Shopping District. The UEZ has also been approved to begin a new signage matching grant project for qualified UEZ businesses. Whereas a UEZ business will be eligible to apply for a reimbursement grant to match 50% of their signage cost up to \$5,000.00. The UEZ has also partnered with the recycling department and purchased cameras to combat illegal dumping within the UEZ boundaries.

### **HISTORIC PRESERVATION & REDEVELOPMENT**

Over the past year, the Division of Historic Preservation has contributed substantially to moving park improvement projects forward in the Great Falls Historic District (GFHD) that will move into construction in the fall of this year.

PRC’s undergoing plans to support the renewal of the downtown redevelopment area being led by the division of planning and zoning and redevelopment. The plan comprises but is not limited to, the expansion of the 1st, 4th & 5th Wards, zoning updates and redevelopment plans. Through this process, tools have been created in order to attract potential funding and developers for land use: Examples include both the Armory and Ryle Avenue.

Following the completion of Mary Ellen Kramer Park last summer, the City of Paterson is moving forward with improvements to other key lands within the national park boundaries. The improvements include new landscaping, sidewalks, parking lot, fencing, and the creation of additional two acres of passive recreational space along the south bank of the Passaic River into a portion of the ATP site called “the Quarry.” The projects are proceeding in cooperation with funding from the National Park Service (NPS) and New Jersey’s Department of Environmental Protection (DEP). The City received grants in 2015-2016 totaling \$621,000 from the DEP’s Brownfields Redevelopment Program to conduct environmental and remediation assessments on the key lands within the GFHD and National Park boundaries.

An engineering design contract was awarded for Overlook Park’s rehabilitation, and in conjunction with funding from the NPS and Passaic County Open Space Fund, construction will be underway by spring 2017. An engineering study of the SUM Raceway system in the GFHD will begin by end of this summer to identify its preservation and operational needs so that the water can be reintroduced. Funded by a Certified Local Government grant, a preservation plan on the Rogers Locomotive Works, also known as the Paterson Museum, will begin in July.

The first phase of construction at Hinchliffe Stadium is about to go out for bidding. Completion of field investigations and construction documents for the second phase of Hinchliffe Stadium’s rehabilitation is expected for completion by spring 2017. Retail & Development Strategies, LLC was awarded a contract to complete a feasibility study and business plan, to be conducted this summer.



The Historic Preservation Commission erected its second historic marker at the Rosen Mill, located at 1 Market Street, in June. The Commission anticipates erecting two more historic markers at Memorial Day Nursery and St. John's Cathedral this fall. The Commission was awarded a 2016 Certified Local Government grant for a preservation plan of the Van Houten House, the oldest remaining structure in Paterson.

In addition, the Commission was awarded a matching grant from the National Trust for Historic Preservation to conduct translation services for the Downtown Commercial Historic District Design Guidelines in Spanish and Arabic. In January, the Commission proudly honored several projects that were completed in 2015 at its 18th annual Preservation Awards dinner, and looks forward to honoring yet another strong collection of projects for the 2016 awards event. The Commission produced several new Paterson Heritage tours during 2015 – 2016 that continue to build interest and awareness of Paterson's preservation efforts and historic places.

### **COMMUNITY IMPROVEMENT**

The division is assigned to enforce the city's UCC disciplines of Electrical, Building, Fire and Plumbing code standards maintaining the integrity of the permit process.

The division is also in charge of the objective to eliminate blight through the vacant and abandoned ordinance adopted in August 2014. In the past 12 months our Building Department (Community Improvements), had a successful year in issuing 9,312 building, fire, electrical and plumbing permits. They have issued 185 licenses, 591 certificates of occupancy and 3,002 UCC violations. Along with 382 RAP (Registered & Abandoned Property) Registration and Renewals, DCA fees and 808 re-rental applications it generated **\$1,998,774.00** in fines and fees. Alteration costs were equal to **\$72,000,000.00** in improvements.

### **PLANNING AND ZONING**

The Division of Planning & Zoning through the Planning Board and the Board of Adjustment has had several applications, which have been approved in the past year. A total of 53 applications have been approved by the Boards for a total investment of 112 million dollars creating employment for over 300 citizens of Paterson.

Major projects have been approved such as Adult Day Care Facilities, new housing developments, commercial and industrial facilities advancing the City while enhancing and strengthening the economy.

The residential units approved have shown a total increase of over 600 apartments in which the residents can utilize, as well as, increasing development within the city. Along with the redevelopment projects providing residential units have provided parking for residents, while relieving the neighborhood and increasing more off-street parking.

The Division of Planning & Zoning successfully worked with the administration, the City Council and the city planning consultant to gain approval of the 2016 Zoning and Land Development Ordinance. The new zoning ordinance as well as the new zoning map is available on the City's web site for both viewing and downloading. In addition, several redevelopment studies are underway throughout the City.

An important goal of the City and the Division of Planning & Zoning is not only to increase the number of new housing units throughout the City, but also to utilize the existing upper floors in the City's downtown central business district for residential use. Several buildings whose upper floors were only previously used for office and/or storage space have been or are in the process of being retrofitted for residential



apartments. As the Paterson Train Station is located in the downtown, there is a demand for dwelling units located nearby for people wanting to take advantage of a quick commute by public transportation.

Residential living in the Paterson Central Business District will benefit existing businesses and create new employment opportunities. A mix of commercial businesses and residential apartments above them will spur additional entertainment venues and bring people from the surrounding areas to the downtown and to the nearby Great Falls Historic District.

## **MULTICULTURAL AND COMMUNITY AFFAIRS**

The Division of Multicultural & Community Affairs serves as a liaison between the diverse communities, the Office of the Mayor and the Paterson Municipal Council; serving as an intermediary in the City's diverse flag raisings and festivals.

The primary purpose of M.A.C.A. is to organize the City's events, highlighting the arts and tending to the growing film industry requests in Paterson.

The Division plans and produces nine different City-wide events in conjunction with neighborhood groups that partake in them.

- The Great Falls Festival
- The Paterson Holiday Parade of Lights in conjunction with the SID Tree Lighting Ceremony
- Movies in the Park
- The National Night Out on Crime
- Mother's Day Breakfast
- The Silk City 5K Run
- Black History Month Art Exhibit at the Paterson Museum
- Centennial "Sabor Paterson" in conjunction with the Great Falls Historic National Park
- The Ramadan Celebration

All of the above celebrations portray unity and harmony through their multicultural presentations and has brought much joy to the residents of Paterson.

The Mission Statement of the Division of Multi-Cultural Community Affairs states that the importance to understand our diverse and multifaceted communities is through mutual respect; expressing that the strength and economical future of Paterson relies once again on the Great Falls now a Historic National Park.

The Great Falls made Paterson famous through the Industrial Revolution and now once again the Great Falls places Paterson on the map as a "Tourism Mecca" confirming that our Silk City is the Hidden Gem of Passaic County.



## NEIGHBORHOOD ASSISTANCE OFFICE (NAO)

The Neighborhood Assistance Office provides a link between city government and city of Paterson residents by providing the following amenities to its clients: welcome packets, school bulletin board information and information about city of Paterson services and programming.

The Neighborhood Assistance Office has evolved into more than just an information resource; the Neighborhood Assistance Office also:

- Serves as a liaison to city government for residents and neighborhood block associations
- Serves as a referral source for resident complaints to city departments and encourages and monitors the resolution process
- Strengthens existing neighborhood associations with timely interventions and trainings and reactivates dormant associations
- Arranges and coordinates neighborhood association block parties, meeting rooms and mailings
- Arranges annual training and workshops for neighborhood leaders.

Additionally, the Neighborhood Assistance Office in the past year has aided approximately 2000 Paterson families at or below poverty rate with various quality of life resources. Residential families received the following quality of life resources:

- Apartment listing referrals
- Job listing referrals
- PSEG referrals
- Rental assistance referrals
- Food assistance referrals

The Neighborhood Assistance Office has garnered is by addressing the needs of the neighborhood and working with residents to take back their neighborhoods in Mayor Torres words, “block by block, one block at a time.”

The Neighborhood Assistance Office was instrumental in developing crime prevention through environmental design (CPTED), a multi-disciplinary approach to deterring criminal behavior through environmental design in Paterson’s 1st, 4th, and 5th wards.

Also, the Neighborhood Assistance Office provides core resources to 27 block associations such as:

- “Neighborhood Watch Training”
- “Barbour Park Neighborhood Engagement”
- “Family Event” with the Passaic County Sheriff’s Dept
- “NJ Drivers Permit Practice Test” training
- “Gang Awareness” Seminars
- “Clean Up” volunteer program
- Paterson “Get Involved” community awareness program
- “Prayer March for Peace” in coordination with “Cease Fire Paterson”

In 2016 -2017 our goal is to expand the multi-service approach pioneered by the Neighborhood Assistance Office by collaboration and connection with community groups and elected officials.



# Fabiana M. Mello

## Acting Director

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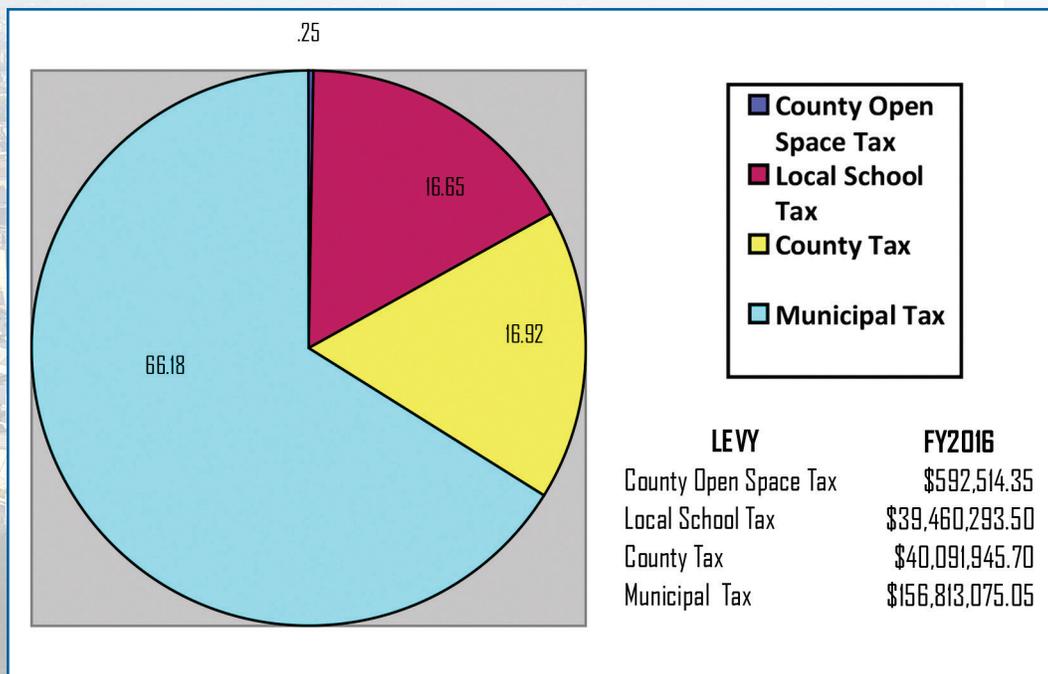
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### DEPARTMENT OF FINANCE

The Department of Finance manages and accounts for the City’s financial resources. The department encompasses the centralized municipal finance operations of the City and provides the framework for the financial support of City departments and statutory agencies. A main objective of the Department is to help provide cost-effective services to the public and our taxpayers and deliver a clear and accurate picture of the City’s current and future financial position.

The Department’s Acting Director, as the city’s Chief Financial Officer, is responsible for such areas as bond issuance, debt management, investment of city funds to protect assets, internal audits and revenue analysis among other duties all in compliance with governing financial and accounting laws.

The Department is comprised of five divisions: Treasury, Comptroller’s Office; Tax Assessor’s Office; Tax Collector’s Office; and Sewer Billing.





## How the Municipal Portion of the Dollar is Spent



Some highlights of the past year include:

- The City purchased the MCSJ Finance Super Suite software from Edmunds and Associates. This software fully integrates the General Ledger, Revenue & Expense tracking, Accounts Payable (with Purchase Orders) and bank reconciliations amongst other features. It also includes the Property Tax and Sewer billing software and other enhancements. This fully integrated application meets all our financial requirements and includes all the interrelated support for accounting, purchasing, budgeting and reporting. In addition, this software will allow the City to implement a system that will accept credit card payments.
- The Division of Treasury has conducted a Dependent Eligibility Audit for all active Employees and Retirees to ensure that the members covered under the City's health insurance plan are eligible members. Stronger control policies and procedures regarding the certification of the continued eligibility and timely termination of non-eligible members are in place in order to manage health insurance costs. The City's health insurance cost stayed level as compared to the prior year as a result of the Division of Treasury and the Division of Personnel's efforts to monitor the costs and implementation of stronger control policies.
- Assisted in establishing a Safety Committee comprised of insurance professionals and representatives of each department to stress the importance of safety training and how it not only reduces costs but creates a better working environment. Safety training and awareness will prevent injuries and therefore reduce the workers compensation costs. Training will also be provided to educate our staff and minimize the City's exposure to liability claims.

For the upcoming Fiscal Year the Finance Department is working to implement an online tax payment system. Taxpayers will be able to view their account for billing information while also being able to process payments from the convenience of their own homes.

It is an ongoing goal of the department to continue to work to maximize revenue and minimize expenditures while stabilizing taxes in these hard economic times.



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## DEPARTMENT OF LAW

The Department of Law, created pursuant to TCOP 5-68 et seq., is the legal advisor to the Mayor, Municipal Council and all City Departments, Boards, Commissions, authorities or agencies except as otherwise provided by Ordinance.

Independent authorities, or commissions, such as the Housing Authority, Parking Authority, Board of Adjustment and Planning Board, are represented by separate counsel not under the auspices of the Department of Law. The Director of the Department of Law is known as the Corporation Counsel. The Corporation Counsel is charged with enforcing all laws and protecting the interests of the city, as well as prosecuting and defending actions and proceedings by and against the City and every City Department.

In Fiscal Year 2015-16, our notable achievements included the following:

- Conducted New Jersey's first-in-the-state Special Tax Sale, requiring purchasers to submit approved rehabilitation plans, to address vacant and abandoned properties.
- Aggressive enforcement of ABC regulations resulted in Paterson liquor establishments being collectively closed a total of 1,338 days during the period July 1, 2015 to June 30, 2016 for various violations.
- Application for FERC license renewal for the hydroelectric plant at the base of the Great Falls with an emphasis on a storm-resilient micro-grid.
- Pursuant to Mayor Torres' multi-faceted strategy to combat vacant and abandoned properties, the Law Department has begun court proceedings pursuant to the new ordinance resulting in the recent possession of an abandoned residential property located in the City's 2nd Ward.
- The Law Department has successfully defended the City in every challenge to the Commercial Hours "hotspot" Ordinance.
- The Law Department assisted various City Departments in creating Paterson's Municipal ID Program.
- While prosecuting a yearly average of 350 driving while intoxicated (DWI) cases, the Chief Municipal Prosecutor and Assistant Prosecutors helped to reduce DWI backlog in Municipal Court.



- Assisted the City Clerk's office with compliance on 1,492 Open Public Records Act (OPRA) requests.
- Represented the City as co-counsel for the Respondent before the US Supreme Court.
- Oversaw the creation of the City's Recreation Commission.

Other areas in which the Department is involved include: tort claims; oversight of special counsel; investigation and defense of sexual harassment cases; housing code violation matters; parking and zoning litigation; state and county tax appeals; condemnation matters; disciplinary proceedings against all employees and other personnel matters; and Right to Know information requests.

Law Department personnel, under the direction of the Chief Municipal Prosecutor, prosecute all cases in the Paterson Municipal Court on behalf of the City.





**Tony Perez**

**Executive Director**

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## **PATERSON PARKING AUTHORITY**

The Paterson Parking Authority, at the request of the Mayor, installed parking meters at the heart of the Downtown area, running through Main St., between Clark St. and Broadway, allowing shoppers to have easier access to stores and institutions.

In 2014-2015 the Parking Authority was instrumental in bringing an IHOP Restaurant to the Center City mall, creating over 120 jobs for Paterson residents.

The Parking Authority has over 4,000 parking spots in the Downtown area, including 5 garages and 14 surface lots.





## Irma Gorham

### Executive Director

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## PATERSON HOUSING AUTHORITY

The Housing Authority of the City of Paterson (HACP) continues to be a proud community partner, committed to providing affordable housing for low to moderate income citizens, which assists in promoting economic and social opportunities.

The HACP's has a seventy-five (75) year history of developing and administering affordable housing programs in the city and currently owns 1,012 public housing units and serves more than 3,575 families, and has ownership interest in 257 privately owned public housing units.

Like other housing authorities nationally, the HACP has moved away from building large complexes in favor of smaller affordable housing properties, which better integrates low-income residents, market rate renters and property owners in an effort to build vibrant neighborhoods.

Throughout 2015-2016 the following was accomplished:

### DEVELOPMENT

- The HACP is creating communities to improve the lives of residents in Paterson and continues to build new, innovative developments that integrate into the surrounding neighborhood.
- The Heritage at Alexander Hamilton (formally the Alexander Hamilton Development) a mixed finance development:
  - The HACP was awarded \$18.4 million dollars in 2010/2011 HOPE VI funds to carry out the revitalization of this development in partnership with Pennrose Development, Inc.
  - Phase I and III were previously completed and included demolition, 130 affordable rental units, a community center, and the infrastructure for all future phases.
  - Phase II, 50 units of affordable rentals was completed in the Spring of 2015.
- Freedom Village (Apollo Dye I) the offsite phase of the AHD Revitalization includes 70 rental units of senior affordable housing and was completed in the Summer of 2015. In addition to the 70 units, the HACP closed on the financing on June 30, 2016 for an additional 63 affordable senior rental units. Construction has already started with a view to complete the project by Spring 2017. Located at Governor, Harrison, and Straight Streets a key redevelopment area of the 4th Ward, these new buildings replace an old brewery and one time dye factory that was demolished.
- Phase IV includes the construction of twenty five (25) homeownership units of which twenty three (23) will be affordable to families up to 80% of area median income and two (2) will be sold



as market rate. Sixteen (16) units have been constructed and five (5) units have been sold as of June 2016, and includes the two (2) market rate units. Note: Phases II, IV, and VI resulted in local expenditures of \$1,126,450 and \$435,000 in wages paid to Section 3 employees.

- The Section 3/Job Development Program works toward engaging residents and preparing them to transition into the workforce. There are over 100 candidates on the roster for the construction component of Section 3. These candidates will be employed in various jobs. In addition a significant effort has been initiated with regard to employment preparation and enrollment in job skills training programs.
- The PHA has also launched an incubator space program (PHASINC) geared towards developing Section 3 businesses. PHASINC-(The Paterson Housing Authority Success Incubator) is a mixed use incubator designed to stimulate entrepreneurship through startups and existing small businesses and hence create economic development opportunities for Paterson residents and the overall surrounding Passaic County community.

Upon completing its second graduating cohort, there have been approximately 24 graduates. There are three businesses who will take residence in the incubator and three graduates who already have offices elsewhere. The businesses consist of pest control, painting, and an e-commerce retail clothing company. Other businesses formed but not taking space in the incubator are a title insurance company, a security agency and a landscaping company.

The long term goals are to establish more small businesses in the Paterson Community; create a stronger bond between Section 3 Compliance Policy and PHA residents; identify new revenue to create sustainability within the PHA agency and monitor and track performance of program. Some of the PHASINC activities will include workshops on marketing, branding, QuickBooks, business plan development; coaching; mentoring; credit building and more.

## **HOUSING CHOICE VOUCHER PROGRAM (HCVP)**

- The HCVP provides housing assistance for qualified low-income households to live in good, safe rental units owned by private landlords. The program empowers families to locate housing in neighborhoods near opportunities for economic self-sufficiency. The HACP administers 2830 vouchers in the private rental market. This includes 593 Rental Assistance Demonstration (RAD) Project Base Vouchers (PBV).
- In addition under HUD's Non-Elderly Disabled Program (NED), the HACP provides oversight for 150 vouchers.
- Since 2009 the HACP funded 93 vouchers in accordance with the Section 8 Project Base Program. This program allows developers of affordable housing the opportunity to utilize various financial tools to continue their efforts in building strong and stable communities.

## **SUPPORT SERVICES**

- The HACP provided 1673 units of supportive services to senior residents through community partnerships and direct service contracts. These include but are not limited to Senior wellness services including medical monitoring, socialization, nutrition and Adult Day Care Services, education and therapeutic program services and case management assistance



- In addition, the HACP makes available Family Counseling Services to the two family developments by offering case management, emergency food, referral services, and transportation to special events
- Children living at Riverside Terrace Development and Sojourn Douglass Homes are offered an afterschool program that included educational enrichment, character building, fine arts, health and fitness. An off-site summer camp experience provided educational and recreational experience that focused on summer learning
- The Community and Supportive Services Plan for the HOPE VI Program addresses the needs of relocated and rehoused resident with the primary focus on employment and job training This is achieved through intense case management strategy that provided assistance and promotes services through collaborative community partnerships (17) designed to encourage economic and housing self- sufficiency
- The HACP applied to HUD and received the three year \$433,435 Resident Opportunity and Supportive Services (ROSS) Grant for case management services to family residents. This program allows senior residents to continue to live independent lives and assists family development residents with achieving self-sufficiency
- Special Events: During the course of the year the HACP has spearheaded and collaborated with a variety of community events including National Night Out, With Every Heartbeat is Life (a national health and wellness initiative that focuses on the risk and protective factors associated with cardiovascular disease), a Wellness Initiative for Senior Education (WISE) in collaboration with the Center for Drug and Alcohol and Drug Resources – a Program for Children’s Aid and Family Services, and a family wellness fitness program at the Heritage at Alexander Hamilton.

## HOUSING COUNSELING

- Housing and Foreclosure Counseling: The HACP is a HUD Certified Housing Counseling Agency and recently awarded a \$19,000 grant to provide homeownership counseling. It is the Authority’s goal to educate low to moderate income families and assist them with foreclosure prevention and/or pre-purchase counseling. During the past year the foreclosure counselor worked with 106 clients with refinancing assistance through the NJHMFA HomeKeeper Program amounting to 4.7 million dollars. Pre purchase housing counseling assistance was utilized by 171 clients with ten homes being purchased. In addition, coordinated workshops with an independent foreclosure mortgage funder (SUN) to provide opportunity to recast homes facing foreclosure.

## SPECIAL NEEDS PROGRAMS

- Working collaboratively with community partners the HACP continues to make a significant impact on the lives of residents that require distinctive assistance. Programs such as Housing Opportunity for People with AIDS (HOPWA) which provides 54 vouchers for individuals living with HIV/AIDS and Veterans Affairs Supportive Housing (VASH) which provides 35 vouchers for homeless veterans are administered with specialized case management and care. One on one interaction with each individual requires intense service coordination and emotional investment in administering support services and housing needs. In addition the HACP, in coordination with Child Protection and Permanency Agency (CPMP) administers the Family Unification Program (FUP), which services to provide 50 housing vouchers to families that are an in eminent danger of being separated due to inadequate housing
- The Housing Authority of the City of Paterson strives to be an industry leader in providing affordable housing choices to residents and helps to revitalize our community.



## Cindy Czesack

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## DEPARTMENT OF LIBRARY

In the spring, the Paterson Free Public Library was notified it was awarded two grant applications to the New Jersey Department of Labor. One grant, the Career Connections grant brings an annual award of \$50,000. The other is a Library Literacy grant and awards \$80,000 to run a series of English as a Second Language classes, as well as Conversation groups.

The Library had planned to open the Virtual Library in the classroom at 77 Ellison Street in September, offering an additional location for internet access in the City of Paterson.

However, these grants allows greatly enhanced services in that location; the Career Connections grant will fund career advisors to offer access to career services, such as resume preparation, job searching, and training opportunities. Residents who visit for these services will receive personalized guidance in their searches and group classes showing successful job search techniques will also be offered. Watch for the September grand opening!

The Library Literacy grant builds on the success of a previous grant – the American Dream Starts @ Your Library – that offered ESL classes at the Southside Branch of the Paterson Library. There will be six week, intensive ESL classes at both the Southside Branch and the Ellison Street location; these will be offered in Fall 2016 and Spring 2017 and will be free to residents. In addition, three conversation groups, with trained managers, will be offered at the Main Library, the Totowa Branch Library and the Northside Branch Library. Watch for enrollment announcements in September.

Additionally, the Library will debut a new website before Labor Day – which will include a library app. And, finally, as of July 15, 2016, the PALS Plus Library Consortium, of which the Paterson Public Library is a member, will begin to offer Hoopla free to cardholders; this service offers e-books, downloadable audio, downloadable music and movies, all of which can be downloaded directly to a phone or other device – and all for free!



## Giacomo De Stefano

### Director

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## THE PATERSON MUSEUM

The Trustees of the Board of the Paterson Free Public Library established the Paterson Museum in 1925. Housed in the former coach house of former Mayor Nathan Barnert, the Museum's original focus was collecting and displaying art and natural history. In 1982, the Museum relocated to its current home at the former Erecting Shop of the Rogers Locomotive and Machine Works in the heart of the Paterson Great Falls National Historical Park. Since its relocation, the Museum has emphasized Paterson's role as the first planned industrial city in America.

### **Highlights FY 2015-2016:**

1. The total visitation for the year: 26,761.
2. The Museum staff provided 207-guided tours for 7,245 adult and school groups.
3. Developed and installed our newest permanent exhibition celebrating our veterans.
4. Special Exhibitions included the 110th Celebration of Lou Costello's Birthday; five exhibitions of art, featuring local artists; and second annual American Indian Festival.
5. The Museum received 125 artifacts for our permanent collections from 40 individual donors and one large donation of artifacts and memorabilia from the Raymond Pellington American Legion Post #77.
6. The Dearcan Media Company filmed the latest biographic documentary on John P. Holland at the Museum.
7. In addition to collaborating with the National Parks and the Hamilton Partnership for Paterson on exhibits and special programs, the Museum works closely with the Rotary Clubs in providing dictionaries to our City's third graders.
8. Working with the U.S. Citizenship & Immigration Services and the National Park, the museum hosted the first naturalization ceremony for 35 candidates.

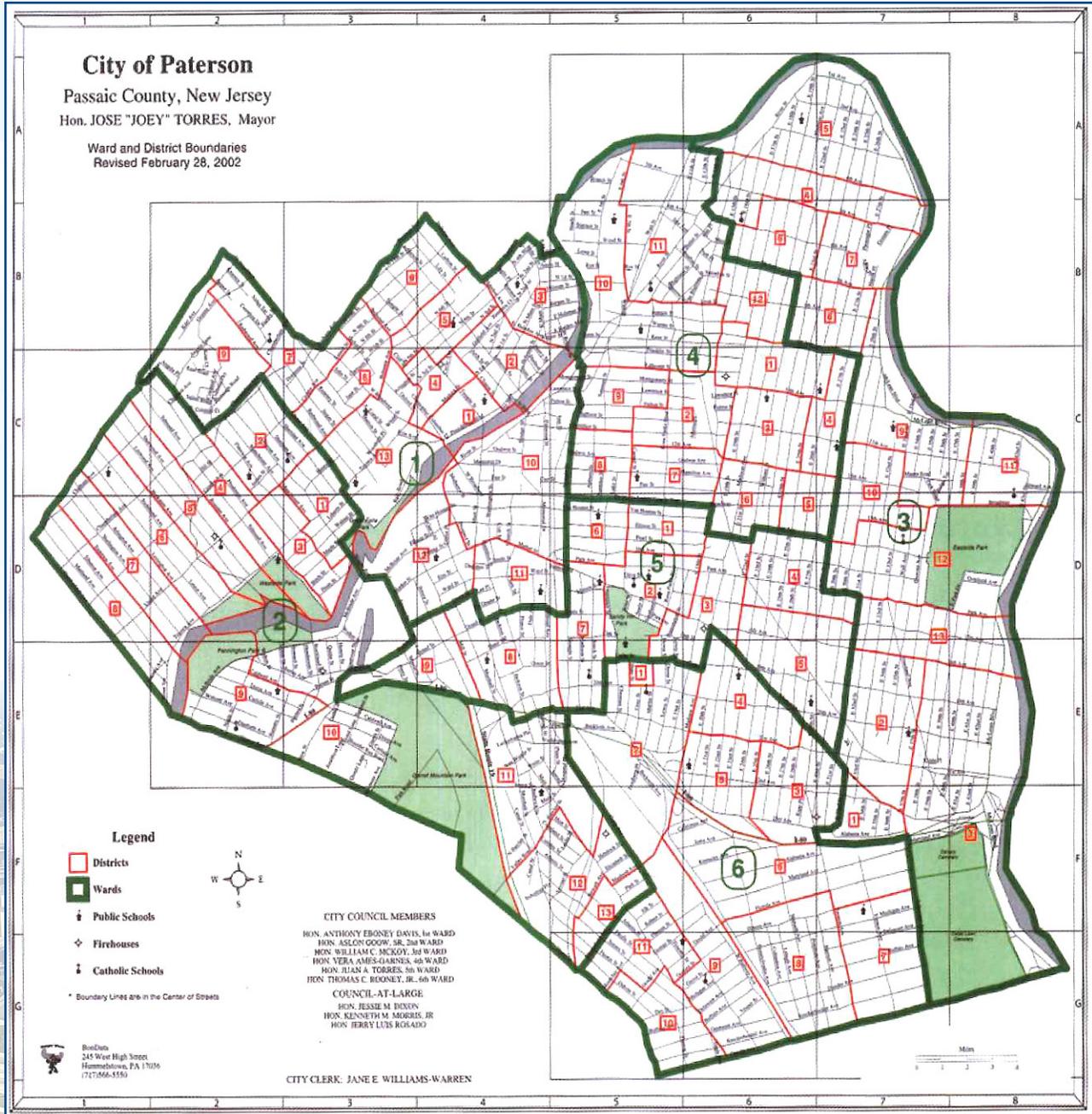






## CITY OF PATERSON PHONE DIRECTORY

ABC Board	(973) 321-1300	Sewer Billing Division	(973) 321-1230
Affirmative Action Office	(973) 321-1371	Tax Assessor Division	(973) 321-1380
Chamber of Commerce	(973) 881-7300	Treasury Division	(973) 321-1390
City Clerk	(973) 321-1310	Human Services Dept.	(973) 321-1242
City Council	(973) 321-1250	Health Division	(973) 321-1277
Emergency Management	(973) 321-1410	Weights & Meas. Div.	(973) 321-1277
Housing Authority	(973) 345-5080	Rent Leveling Office	(973) 321-1242
Mayor's Office	(973) 321-1600	Nutrition Project	(973) 321-1242
Municipal Court	(973) 321-1515	Ryan White/Title 1	(973) 321-1242
Paterson Museum	(973) 321-1260	School-Based Youth	(973) 321-0541
Parking Authority	(973) 977-3999	Youth Services Div.	(973) 321-1264
Passaic Cty. Admin. Bldg.	(973) 881-4000	Law Department	(973) 321-1366
Paterson Public Schools	(973) 321-1000	Corporation Counsel	(973) 321-1366
Public Library	(973) 321-1223	Municipal Prosecutor	(973) 321-1515
Historic Dist. Cultural Ctr.	(973) 279-9587	Public Safety Dept.	(973) 321-1270
Multicultural Affairs	(973) 321-1357	Police Department	(973) 321-1111
US Cable	(973) 279-6660	Auto/Theft Release	(973) 321-1162
Violations Bureau	(973) 321-1515	Detective Bureau	(973) 321-1120
Administration Dept.	(973) 321-1370	Internal Affairs	(973) 321-1156
Data Processing Div.	(973) 321-1200	Juvenile Bureau	(973) 321-1126
Personnel Div.	(973) 321-1323	Narcotics Bureau	(973) 321-1130
Budget Formulation Div.	(973) 321-1370	Records Bureau	(973) 321-1160
Purchasing Div.	(973) 321-1340	Vice Squad	(973) 321-1134
Com. Develop. Dept.	(973) 321-1212	School Safety	(973) 321-1135
Economic Develop.	(973) 321-1212	Warrants Squad	(973) 321-1170
Housing Div.	(973) 321-1214	Fire Headquarters	(973) 321-1400
Planning & Zoning	(973) 321-1343	Fire Prevention	(973) 321-1414
Prop. Mgmt. & Reloc.	(973) 321-1214	Ambulance Unit	(973) 321-1400
Re-Development Div.	(973) 321-1214	Combustibles Bureau	(973) 321-1414
Urban Enterprise Zone	(973) 321-1212	Public Works Dept.	(973) 321-1488
Section 8	(973) 345-5080	City Yard - Radio Rm	(973) 321-1488
Community Improv. Div.	(973) 321-1232	Eastside Park Garage	(973) 321-1488
Building Inspector	(973) 321-1232	Engineering Division	(973) 321-1320
Electrical Inspector	(973) 321-1232	Facilities Division	(973) 321-1488
Housing Inspector	(973) 321-1232	Parks	(973) 321-1488
Plumbing Inspector	(973) 321-1232	Recreation Division	(973) 321-1313
Zoning Inspector	(973) 321-1232	Recycling Division	(973) 321-1393
Finance Department	(973) 321-1350	Shade/Tree	(973) 321-1488
Accounts & Controls Div.	(973) 321-1304	Streets Division	(973) 321-1488
Internal Audit	(973) 321-1244	Traffic Engineer	(973) 321-1395
Revenue Collection Div.	(973) 321-1300	Traffic & Lighting	(973) 321-1395
Tax Receiver	(973) 321-1300		
Licenses	(973) 321-1300		



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City of  
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